

City of Collinsville, Illinois



2008
Annual Budget

2008 Annual Budget

Budget Index



City of Collinsville, Illinois

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2008 Annual Budget

Officers and Officials



City of Collinsville, Illinois

Mayor

Stan Schaeffer

City Council

John Miller
Nancy Moss
Liz Dalton
Lisa Ciampoli

City Manager

Robert Knabel

City Clerk

Mark Schusky

Assistant City Manager

Pam Hylton

City Treasurer/Director of Finance

Tamara Ammann

Chief of Police

Scott Williams

Fire Chief

Pete Stehman

Director of Streets

Mike Tognarelli

Director of Community Development/TIF

Paul Mann

Director of Water/Waste Water

Bob Frank

Operations Manager

Cheryl Brombolich

Corporate Counsel

Steve Giacoletto

City Attorney

Paul Welch

2008 Annual Budget

Special Thank You



City of Collinsville, Illinois



The annual Budget process truly represents a team effort. From the City Council and Department Heads to the Staff that puts it altogether, the Budget document is a culmination of considerable work by the entire organization.

The Document could not have been accomplished without the input of Staff at all levels of the organization. Department Heads tap the resources of their teams to develop the ideas and identify the needs of their areas. These needs get translated into budget requests that come to the City Manager and Director of Finance. Priorities are then established within the framework of the Strategic Plan and the Goals of the organization and the available resources. The City Council completes this Team effort through its study and adoption.

Special "Thanks" goes to Director of Finance Tammy Ammann who was responsible for the majority of the budget preparation. Her efforts encompassed everything from inputting the data to the typical oversight requirement of the Treasurer's position. She did an outstanding job of crunching the numbers and providing advice on the "big picture".

Again, "Thank You" to all who helped in this major effort!

Sincerely,

Robert Knabel
City Manager

2008 Annual Budget

Budget Message



City of Collinsville, Illinois

November 9, 2007

**TO MAYOR SCHAEFFER AND MEMBERS OF THE CITY COUNCIL,
STAFF, AND CITIZENS OF THE CITY OF COLLINSVILLE:**

INTRODUCTION

Adoption of the Annual Budget is the most significant policy decision made by the City Council during any given year. It is the Budget that:

- Ultimately sets the tax rate,
- Identifies the number of City personnel,
- Establishes the level of services to be provided, and
- Funds the projects to be completed.

It is through the implementation of this Budget that residents receive the services provided by the City of Collinsville. Most importantly, it is the Budget that allows the **Vision** and **Mission** of the City to be accomplished.

Municipal budgeting is an extremely challenging effort. City Councils struggle with providing a high level of service at the lowest possible cost. Residents find it difficult to understand the Budget and make sense out of the taxes (revenues) and services (expenditures). Finally, Staff members are challenged by the idea of transforming ideas, concepts and visions into budgetary reality. Through all of these efforts, these challenges must be met in an environment in which residents generally support the services but still want their taxes to be reduced.

A Budget document should be a tool that is used to establish priorities for the City as well as to document progress during the fiscal year. In order for the Budget document to be used in this manner, it must be one that is clearly understood by all constituents. Residents must be able to translate the numbers into services as well as to understand where the taxes are going. And, the City Council and Staff should be able to easily use and refer to it throughout the entire fiscal year.

The Budget is a plan and is used to guide the expenditures during the course of the year. But, it is just that – a plan. Priorities and condition change during the course of the year, and, as such, the Budget must be able to meet those changing priorities. Likewise the best estimates of revenues and expenditures can go awry. Thus, while the Budget represents our best effort at predicting the City's future financial needs, we must be flexible in our approach and make the necessary adjustments during the year to meet the changing conditions we face.

In the document the City Council will find the Budget designated by funds. For accounting purposes a state or local government is not treated as a single, integral entity. Rather, government is viewed instead as a collection of smaller, separate entities known as "funds".

The Governmental Accounting Standards Board (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Section 1300, defines a "fund" as:

A fiscal and accounting entity with a set of self balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

In accordance with the GASB standard, the enclosed Budget has been divided into six fund types: General Fund, Capital Projects Funds, Special Revenue Funds, Enterprise Fund, Debt Service Fund and Fiduciary Funds. This format makes the Budget document easier to read and understand. It will make it easier to identify problem areas and focus on solutions and help see the bigger picture. Finally, the Budget document will conform to general accounting practices.

The Budget Message will identify some of the “Impacts on the 2008 Annual Budget”, a section describing the “Strategic Plan - Inputs and Outcomes” within the Budget, and the “Areas of Future Concern” for the Council's consideration.

IMPACTS ON 2008 ANNUAL BUDGET

Before getting into the details of the Strategic Plan and the 2008 Annual Budget it is important to step back from the numbers and look at some of the major issues that have impacted the preparation of this year’s document. The year 2007 saw major changes in the operation of the organization as well the needs of the City. The Strategic Plan and the Needs Analysis continues to direct the City and impact the organization like no other influence. Past decisions surrounding the Collinsville Crossing project will fully impact the organization, positively and negatively, in ways that many people will not understand or appreciate. And, the Soccer Complex begins to challenge our service ability and planning insight.

Strategic Plan – One of the pieces of “good news” this past year was the commitment towards the implementation of the Strategic Plan. In July, 2006, the City Council embarked on an effort that has truly changed the culture of the organization. The process of strategically planning for the City’s future was begun with the assistance of Lyle Sumek. Over the course of the past 16 months, the Council and Staff have not only outlined the Plan but have begun moving towards implementation.

The **Vision** of the City is outlined in the Council’s view of Collinsville 2021.

Collinsville 2021

Is a dynamic small town:
Safe and family friendly with a
Vibrant Downtown and
Livable neighborhoods.

Collinsville 2021

Is a center for business and tourism:

A destination for leisure, culture and history;

A great place to call home!

The **Mission** of the City that will move the organization towards that preferred future states:

***The Mission of the
City of Collinsville is to be a
financially responsible steward
of the public's tax dollars
and resources in order to provide
superior municipal services
partnering with the community
and resulting in
satisfied customers.***

It was the **Vision** and **Mission** that directed the Council and Staff in the development of the six goals that serves as the significant influence for this Budget. The six goals are:

1. To be a financially sustainable City providing superior municipal service;
2. To be the safest City in the Region;
3. To have top quality infrastructure and facilities;
4. To create a vibrant downtown;
5. To be the preferred place to live in the Region; and
6. To have a strong balanced economy.

In September, following several weeks of study and discussion of the Needs Analysis, presented in July, the City Council adopted 1¼ % Home Rule Sales Tax. These funds have been budgeted for in 2008 to begin much of the implementation of the Strategic Plan. While planning will continue to play a prominent role in the organization, this budget is about “doing”.

The Strategic Plan is also about changing processes and systems and ultimately the organizational culture. A significant effort is underway to change how decisions are made by both the Council and the Staff. As we strive to provide superior municipal services, we must do so by partnering with community members and engaging the general public more in the efforts of the City.

Greater efforts will be made to engage our residents through our cable television channel, the webcasting of the Council meetings, and a community newsletter. A performance management plan is underway that will lead to measuring our performance, provide for a community survey, and utilize employees in process improvement teams, all with the intent of providing more effective and efficient customer service.

Organizational processes must be adjusted in our hiring and employee evaluations, our training and development efforts of staff must coincide with the direction of the Mission Statement and planning and budgeting must support the goal of being a responsible steward and providing effective customer service. We must work so that all of the efforts align with the **Vision** and **Mission** of the Council.

Since July, the City Council has again worked at changes to the Strategic Plan to reaffirm its direction towards its **Vision** and **Mission**. The Strategic Plan will continue to guide the community along with the Staff's effort towards the preferred future.

Collinsville Crossing/LIST Bonds – A bit of “bad news” this past year was the sales tax adjustment needed to cover the “Collinsville Crossings” Bonds. At the time of the Budget preparation last year, with both the City Manager and Finance Director being relatively new and unfamiliar with the financial arrangements to certain portions of the Bond issue to cover the Collinsville Crossings, the Staff prepared the 2007 Annual Budget with less than full information. As such, in March of 2007, the Council was advised that in addition to the Business District Tax, that 90% of the City's sales tax coming from the Collinsville Crossing would go towards paying off the Bond issue covering this project.

The LIST Bonds (Limited Incremental Sales Tax) required that 90% of the sales tax on the limited incremental sales of those businesses (Wal-Mart) relocating to the Crossings would be required to be used for paying the bonds. Thus the City's General Fund would receive only 10% of the sales tax from Wal-Mart and the other businesses, relocating to the Crossings. The impact of this is both negative and positive.

Based on the projections for the 2007 Annual Budget, completed prior to this information being known, the 2007 General Fund will show a significant deficit position. The City was able to meet this obligation by ultimately covering costs and making up the revenue shortfall by using the Unrestricted Fund Balance. Having these available funds demonstrates the need for having the reserves.

There were other unforeseen costs during the year, but the negative position of the Fund Balance for the year is mainly the result of the sales tax going towards the Bonds.

This financial arrangement also had to be taken into account as the 2008 Annual Budget was prepared. This challenged the Staff but the expected 2008 year-ending General Fund balance is anticipated to be a positive \$240,000. To achieve this, the Staff had to reduce some of projects and shift others to the out years in the 5-Year Community Investment Plan.

While the negative of this is the 2007 ending Fund Balance, the positive side is the good planning and policy direction provided by the City Council. By utilizing the “Financial Policy Statements” and the 5-Year CIP, both adopted in September, the Staff has been able to develop this Budget with a clear understanding of the Council's direction. We have addressed the Fund Balance issue in line with the 10-15% Unreserved Fund Balance Revenue Policy #1. Without this direction the Staff would have been on its own to address this position.

However, with the Policy in place, the Staff was able to make decisions to move the Fund Balance and to put it in line with the Council's direction.

Secondly, as adjustments had to be made to balance the Budget and to restore the Fund Balance Reserve, the natural place to look for reductions was in the area of capital expenditures. Having the 5-Year CIP in place allowed the Staff to move projects and needs in such a way to keep Council's priorities in place without eliminating them. Projects were able to be shifted to out years. While they may be delayed, they remain on our "radar screen" for future consideration.

Finally, the other positive from this is the utilization of the five-year financial projections that are a part of this Budget and were, again, a part of the City's Strategic Plan. The 2007 Strategic Plan called for the Staff to prepare 5-year revenue and expenditure projections. These numbers, which the Council will find in the 2008 Annual Budget for the first time, was extremely useful in helping the Staff to address the long-term impact of these LIST Bonds.

Without the five-year projections, the Staff could not have been as confident about this Budget. These five-year projections have allowed us to be "good stewards" in planning and allocating our resources. Without this information, decisions could have been made that would have had serious consequences for the City. The five-year projections require us to take note today of issues that we see for tomorrow.

Soccer Complex – Without a doubt the biggest challenge facing the City is the Soccer Complex proposed by Crossroads Development. This \$500M project, including the Stadium, Main Street Development, Office complex and 1200 residential units, will challenge our creativity and planning capacity. Revenues and expenditures have been included within the 2008 Annual Budget to begin moving towards this project.

However a great deal of uncertainty accompanies this "800 pound gorilla". We must continue our daily efforts while planning and directing this effort. The two biggest issues facing this project is the League designating a Franchise and the relationship with the other taxing districts over the residential TIF. Until these issues are resolved, the City will be in a state of flux as to the ultimate direction. With the 2008 Annual Budget being prepared before these two concerns are addressed, we will need to be flexible in its implementation.

Funds have budgeted for an additional Building Inspector which may or may not be needed. Revenues from building permits have been included that may need to be removed. The unknown direction on improvements to Fairmont Avenue may require future adjustments if it moves forward. As such, the timing of the Budget puts the City in the predicament of not knowing the full direction of this major project.

The good news is that the Soccer Complex has the potential of being a true turning point for the community. It represents an opportunity for the community to shape its future in a way that no other community in the Metro East area has ever had the chance to do. This will require diligent Staff work and a commitment to make it happen.

STRATEGIC PLAN – INPUTS & OUTCOMES

A shift in our approach to bring our systems and processes more in line with our Strategic Plan and Needs Analysis result in the abbreviated changes found in the Budget document. More attention will be given to the Goals and Objectives and their costs.

While funding is critical and obviously essential in knowing if we are “good stewards”, it is also critical to know what we are achieving with the given resources. What do we hope to achieve with the budgeted monies? What can the citizens expect from their tax dollars? What value are they receiving for the money they are sending to City Hall? These are more important to most people than the cost of the vehicles we’re purchasing or the number of staff members we have.

If our focus is turning to outputs and outcomes, versus inputs, what are they? How do we define them?

Input is the amount of resources (staff, equipment, rent, etc.) required to maintain a program. As an example, the input for repairing streets might include:

- Staff time to survey street conditions and write the contracts.
- Staff time to complete work requests.
- Trucks and other equipment needed to make the improvement.
- Asphalt and the material necessary to preserve streets.
- Staff time to monitor work.

Output is the level or volume of the program activity. Examples of output measures on the street repair might include:

- The number of miles resurfaced.
- The number of potholes or cracks filled.
- The number of streets reconstructed.

By knowing the inputs and outputs, you can begin to determine the program efficiency measures. Efficiency measures are a ratio of inputs to outputs. By calculating the efficiency measures the City can determine whether it is achieving its outputs as efficiently as possible. An example of street repair efficiency might be:

- the cost per mile to resurface a street or
- the cost to repair a pothole.

The organization may be efficient at repairing the streets, but if the customer isn’t happy with the quality of the work, then are we really achieving our purpose? We can brag about the number of miles of streets repaired and we may be very efficient, but in the end, it the resident’s perception of our effectiveness that will determine how successful we are. Thus the effort needs to be made to determine our program outcomes.

Outcome measures refer to the impact or effect that a program or service is able to achieve. When the outcome measures are tied to the Mission and program targets, they help determine

the success of the program, service or goal. Outcomes are directly related to the views of the customer and their perception as to the quality of the service provided.

Unfortunately, most public entities have trained their citizenry to look more at the inputs of the budget process – the cost of the vehicles and the number of staff. This has become more important than the results from the use of the vehicles or the performance of the staff. The reason for this is it requires less effort and sophistication and is a more simplified approach than trying to describe potential results and outcomes. It is more difficult to discuss results because then you have measure what you're doing in order to describe the effort. You also become more accountable to the citizen (customer) to tell them what you're doing with the money and to hear how they perceive you are doing.

We are attempting to place more focus on our results and what we are trying to achieve. Our Budget document this year will change slightly to begin moving towards this approach. However, it is planned that next year's budget will shift in a major way to show this effort. During 2008 the Staff will be implementing the Performance Management System, including customer surveys, measuring performance, and using employee Process Improvement Teams. These changes will result in how we report in the 2009 Annual Budget.

These efforts will move the organization towards recognizing what we are achieving with the funds given to us, we will focus on outcomes and outputs. Thus the first major section of the 2008 Annual Budget will be a "Strategic Plan Scorecard", listing the 6 organizational Goals, their Objectives and the expected Outputs and Outcomes for each. It will identify Budget costs for the personnel and the implementation costs.

AREAS OF FUTURE CONCERNS

Typically the City Manager will use this part of the Budget Message to address future needs and concerns that should be brought to the Council's attention. There are a number of issues that will be facing City over the next twelve months, but none more complex nor more critical to the future of Collinsville than the Soccer Stadium Complex, the annexation of the State Park Place areas and the implementation of the Strategic Plan.

Soccer Stadium Complex – The Council is fully aware of the importance and complexity of the Soccer Stadium. Major issues abound on the MLS franchise, the relationship with the other taxing districts and the residential TIF, the infrastructure needed to support the Stadium and the City's financial support. Within the next twelve months, many of these issues will be resolved. Concerted effort by the Council, Staff and developer will be needed if the 2009 opening day is to be met.

State Park Place Annexation – The Council's direction on pursuing the annexation of properties in State Park Place presents many challenges. The process will be a lengthy one as the residents in the area and the City Staff work through the legality and politics of this transition. Future service needs will become more focused as the initial response to the annexation request becomes better known. This year will be committed to the planning of the

effort and the annexing of the properties, while next year's budget will address the service needs.

Strategic Plan Implementation - Over the past twelve months, the City Council and Staff have made great strides at preparing for the future. The Needs Analysis presented an implementation plan that was followed with the adoption of the 1¼ % Home Rule Sales Tax. Staff began collecting data with the St. Louis Consortium for performance measurement efforts and a community survey has been contracted to establish a base-line of data on community opinions.

The Home Rule Sales Tax will go into affect in January with funds coming to the City in April. Funds are included in the budget to begin the efforts outlined in the Needs Analysis as these funds become available.

As such the greatest challenge the Council and Staff now have is the Plan's implementation. The Council has demonstrated its commitment to move the community forward towards the future it envisions. Because of this direction, there will be no greater effort given by the Staff than achieving this purpose.

The Staff should be held accountable in this effort. The City Council and the community will be able to judge our progress in this effort. A "Community Report Card" has been prepared on each of the Goals that will be reviewed quarterly. Specific projects and efforts will be discussed with the Council at the Strategic Planning Sessions as a way of staying on task as well as informing the Council and public about our efforts.

If we are to be successful in achieving our **Vision** then restricting ordinances may be needed that may require difficult political decisions, but ones necessary if we want a change. Likewise a different attitude and approach by the Staff may require difficult decisions by the City Manager. As discussed last year, if we are truly about making a difference in the direction of the community, which the Strategic Plan contemplates, then both the City Council and City Staff may need to venture into troubled waters.

As the City had to address the Beck's Lodge question, the Osborn and Gaylord lawsuits and the State Park Place annexation in 2007, it is certain that 2008 will present its own set of challenges. Annually, new issues come up unexpectedly that take considerable time and attention. Our planning efforts will help address some of these, but being flexible is a requirement for both the Council and Staff.

CONCLUSION AND SUMMARY

Following the "Strategic Plan Scorecard", addressing the Goals and Objectives, the second major area, will be the "Input Summaries." This section breaks down the detailed Budget by way of the Core Service Areas, Inputs by Department, Fund and Categories. Finally it will show the Input Levels by Staffing and Project. All of this is then followed by the detail portion of the 2008 Annual Budget.

The Budget is truly a team effort. The Staff prepares the Budget for the Council's consideration, but it is the City Council's role to modify, change, delete, add and adopt. As an important part of the team, the City Council must be comfortable that the Budget will move the community towards its vision for the community. It is this decision that will begin to set the future for the City.

The 2008 Annual Budget presents a great opportunity for the City. It can be the catalyst to shaping the future of Collinsville. While the Strategic Plan lays the foundation for this future, it is the Budget that will implement these ideas and begin this effort.

The City Manager and Staff are pleased to present the 2008 Annual Budget for the City Council's review and consideration. We look forward to discussing this Budget with the City Council about the services that will be provided and the future we will be creating.

Sincerely,

Robert Knabel

Robert Knabel
City Manager

2008 Annual Budget

Goals



City of Collinsville, Illinois

STRATEGIC PLAN SCORECARD – Goal #1

Our Goal is to be a Financially Sustainable City Providing Superior Municipal Services

Core Service Area:

ADMINISTRATIVE SERVICES

Departments/Areas/Funds:

Mayor & City Council	Information Technology
Boards	Finance
City Manager	Fire Pension
Operations	Police Pension
Human Resources	Debt Service

Our Vision is to be the very best provider of superior municipal services in the Region producing satisfied customers in a cost-effective manner.

Mission and Objectives:

Our Mission is:

1. To implement a Customer Service Plan through these Objectives:
 - To instill **PRIDE** through:
 - a. Training and development;
 - b. New employee orientation; and
 - c. Improved communications.
 - To address Staffing needs by:
 - d. Reviewing and adjusting Staffing levels in all areas;
 - e. Insuring that processes and systems are adequate and appropriate in the way of:
 - a. Hiring;
 - b. Job descriptions;
 - c. Performance evaluations; and
 - d. Personnel manual.

- To institute service evaluation and process improvement efforts through:
 - f. Performance Management; and
 - g. Process Improvement Teams.

- 2. To implement a Comprehensive Financial Plan through these Objectives:
 - To institute a Financial Trends Monitoring System by reviewing:
 - h. Major financial trends;
 - i. Evaluating financial needs; and
 - j. Instituting policies to affect change.
 - To conduct an analysis of major revenue sources to meet the financial needs in order to accomplish the Strategic Plan; and
 - To reformat the budget process to coincide with future direction.

- 3. To implement a Public Information Plan through these Objectives:
 - Develop regular communications to residents;
 - k. Community newsletter;
 - l. Community Bulletin Board; and
 - m. On-line access.
 - Address our public information requests;
 - Utilize cable & public access channel; and
 - To conduct customer surveys, both of internal and external customers.

- 4. To implement an E-Business Technology Plan through these Objectives:
 - Software improvements to enhance, streamline and upgrade all services;
 - Explore new areas of technology and systems that will improve services;
 - Upgrade website to be interactive; and
 - Explore new E-Business opportunities.

Goal #1 – Administrative Services Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$3,315,150	\$3,525,518	\$3,669,032	\$ 3,817,338	\$3,973,764	\$4,102,751
Operations	\$2,897,680	\$2,305,063	\$2,371,508	\$2,439,480	\$2,509,009	\$2,575,243
Capital	\$80,500	\$12,090	\$14,953	\$12,827	\$15,712	\$16,184
Total	\$6,293,330	\$5,842,671	\$6,055,493	\$6,269,645	\$7,354,281	\$6,694,178

Goal #1 Implementation Budget:

Personnel Costs for 2008 = \$212,885 (salary & benefits)

- n. Human Resources Coordinator = \$58,353
- o. Management Analyst = \$46,054 (starting date May 1st)
- p. Assistant Director of Finance = \$59,010 (starting May 1st)

q. Chief Technology Coordinator = Total \$49,468 (starting May 1st)

Implementation Costs = estimated at \$150,000

a. Desks, chairs, computers & software, community newsletter, training & development costs, cameras and equipment for cable television.

Budget projections for 2008 - \$362,885

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- Integration of City systems and processes toward the high performance model;
- Publication of community newsletter;
- Webcasting or live telecasting of City Council and other public meetings;
- Greater utilization of cable access channel;
- Paperless agendas;
- New and better designed, interactive web page;
- Greater utilization of City's GIS systems;
- Participation in the Center for Performance Measurement;
- Departments will measure performance in selected areas;
- Process Improvement Teams will be formed to address process needs;
- Intranet and other communication tools will be used to better inform employees;
- Community and organizational surveys will be used to gauge quality efforts;
- Community focus groups formed to assist in process improvement;
- Preparation of a Comprehensive Annual Financial Report (CAFR);
- Reformatting of City's budget document;
- Improved internal financial control;
- Tracking developer agreements and rebate calculations;
- Regular monitoring of revenues; and
- Reviewing payroll for accuracy.

With the above results, the following **outcomes** should occur:

- Increasing customer satisfaction with City services;
- Increasing job satisfaction by employees;
- Greater level of collaboration and participation in decision making by employees;
- Increasing efficiencies and effectiveness of City services;
- Improved awareness of City services by customers;
- Greater awareness of activities and operations by City employees; and
- Improved satisfaction of City services offered over the internet.

STRATEGIC PLAN SCORECARD – Goal #2

Our Goal is to be the safest City in the Region

Core Service Area:

PUBLIC SAFETY

Departments/Areas/Funds:

Police Administration
Police Operations
Police Support
Animal Control
Forfeiture Fund
DUI Court Fines Fund

Fire Administration
Fire Operations
Ambulance
Emergency Management
Police Vehicle Fund

Our Vision is to build the safest environment in the region for our residents, customers, and stakeholders.

Mission and Objectives:

Our MISSION is:

1. To lower our crime rate through these **Objectives**:
 - Targeting specific geographical areas that are identified as trouble spots and concentrating our resources to address the problems (Police);
 - Insuring that adequate resources are available to address emergency situations (Police and Fire);
 - Installing cameras in the downtown area and other high traffic areas (Police);
 - Tracking monthly crime rates and reallocating and focusing resources to the trouble spot (Police);
 - To encourage and promote self-initiated officer activity in order to take full advantage of officer ingenuity, initiative, training and skills (Police); and

- Work with local prosecutors to pursue aggressive prosecution (Police).
2. To engage the community in our safety efforts through these Objectives:
- Hosting academies for citizens, seniors and youth (Police);
 - Creating Neighborhood Watch Groups (Police);
 - Developing a public information program using the City's Web page, cable access channel and other tools to keep residents informed (Police and Fire);
 - Working with businesses in proactive crime and fire prevention programs (Police and Fire);
 - Conducting CPR classes for community groups (Fire);
 - Engaging citizens to maintain property that has been neglected (Police and Fire);
 - Initiating an infant car seat installation program (Fire);
 - Initiating a fire safety program for students with the involvement of parents and teachers (Fire); and
 - Initiating a blood pressure exam and blood sugar analysis program (Fire).
3. To prepare for emergency responses and recovery from catastrophic events through these Objectives:
- Developing a unified disaster plan with Standard Operating Procedures and Guidelines for all Departments within the City (Fire);
 - Conducting emergency drills between Departments (Fire);
 - Coordinating work with organizations/churches for shelter services (Fire);
 - Testing the coverage of emergency sirens to ensure that all neighborhoods receive proper notice (Fire);
 - Purchasing and developing a centralized communications radio system (Police and Fire); and
 - Conducting long and short-term emergency medical ID care in various locations in the City during a crisis (Fire).
4. To lower our ISO rate from a 6 to a 4 through these Objectives:
- Ensuring quick response to fire and ambulance calls at less than 6 minutes per call; and
 - Insuring that adequate resources are available to address emergency

Goal #2 – Public Safety Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$8,457,330	\$9,194,232	\$9,714,483	\$10,375,274	\$10,959,179	\$11,555,174
Operations	\$1,089,125	\$1,106,573	\$1,139,769	\$1,173,961	\$1,209,183	\$1,245,458
Capital	\$163,200	\$122,725	\$126,407	\$130,197	\$134,105	\$138,129
Total	\$9,709,655	\$10,423,530	\$11,341,466	\$12,176,173	\$13,117,929	\$14,119,017

Goal #2 Implementation Budget:

Personnel Costs for 2008 = \$857,861 (salary & benefits)

Police - 4 Officers = \$351,470

Fire – Assistant Chief = \$47,339 (Starting July 1st)

Fire - four Fire Fighters/Lieutenants = \$251,916 (Starting May 1st)

Police & Fire Dispatchers = \$207,136 (Starting May 1st)

Implementation Costs = estimated at \$66,865

Police – \$28,740

Fire - \$30,125

Dispatch - \$8,000


Budget Needs for 2008 - \$924,726

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- The Police Department will host three academies for citizens, seniors and youth;
- Neighborhood Watch Groups will be initiated by the Police;
- Proactive crime and fire prevention programs will be established and maintained with local businesses (Police and Fire);
- The Fire Department will provide certified CPR instructors for community groups and City employees;
- The Fire Department will expand its infant car seat installation program;
- The Fire Department will initiate a blood pressure exam and blood sugar analysis program;
- At least one emergency drill between all Departments will be conducted annually;
- The Police and Fire Department will conduct a minimum of one joint exercise in 2008;
- The Fire Department will conduct twelve tests to insure the coverage of emergency sirens in all neighborhoods;
- The two Departments will develop a centralized communications radio system;
- The Fire Department will conduct long and short-term emergency medical ID care in various locations in the City during a crisis;
- Fire Department personnel will inspect all commercial and industrial facilities annually;
- The Police Department will lower the crime rate for Part 1 and Part 2 crimes;
- District maps for the Police Department will be redrawn, increasing the number and creating a separate district for the 157 corridor;
- Span of supervisory control within the Police Department, will be reduced increasing the number of Officers on patrol by two; and
- Span of supervisory control will be improved in the Fire Department by having one Lieutenant for each engine company/engine house, freeing Captains for more supervisory roles such as the inspection program.

With the implementation of the above, the following **outcomes** should occur:

- The City will have safer buildings and homes meeting adopted codes;
 - The City will be prepared for major disasters, emergency responses and recovery;
 - The City, citizens and businesses will partner in the responsibility for community safety;
 - The City's customers, partners and stakeholders will be satisfied with emergency services; and
 - People will feel safe and secure any where, any time of day.
- 

STRATEGIC PLAN SCORECARD – Goal #3

Our Goal is to have top quality infrastructure and facilities

Core Service Area:

PUBLIC WORKS

Departments/Areas/Funds:

Streets	Water Administration
Garbage	Water Lines
Capital Projects Fund	Water Plant
Fournie Lane Capital Project Fund	Waste Water Lines
Motor Fuel Tax Fund	Waste Water Plant
2006 Bond Fund	2006 Project Fund

Our **Vision** is to preserve, maintain and improve the Community's stock of buildings, roads, water and sewer facilities and equipment with prudent financial management.

Mission and Objectives:

Our **Mission** is to fund and implement a Community Investment Plan guiding the capital expenditure needs of the City for the next five years.

Goal #3 - Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$4,198,940	\$4,448,448	\$4,723,854	\$5,126,034	\$5,500,190	\$5,707,803
Operations	\$9,089,422	\$9,111,068	\$7,652,346	\$7,619,404	\$7,518,683	\$7,669,077
Capital	\$16,244,450	\$5,952,889	\$3,380,040	\$4,355,630	\$2,630,652	\$643,008
Total	\$29,532,812	\$19,512,405	\$15,756,240	\$17,101,068	\$15,649,525	\$14,019,888

Goal #3 Implementation Budget:

The CIP gives direction for these improvements. It identifies the needs by project type in the areas of Transportation, Public Facilities, Equipment and Utilities. These projects categorized by the supporting Funds of Water and Sewer, TIF, Motor Fuel Tax, Bond Fund and Capital Projects Fund. The following summarizes the projects by type:

<u>Project Type</u>	<u>2007-2012 CIP Total</u>	<u>2008 Totals</u>
Transportation –	\$ 6,185,094	\$ 1,489,950
Public Facilities –	\$17,829,000	\$11,385,000
Equipment –	\$ 4,734,450	\$ 1,052,000
Utilities –	<u>\$ 9,146,000</u>	<u>\$ 3,141,000</u>
Total	\$37,894,544	\$17,067,950

When considered by **Fund**, the total **2008** needs can be identified as follows:

Water and Sewer Fund	\$ 1,200,000
TIF	\$ 1,541,000
Motor Fuel Tax	\$ 180,000
Bond Fund	\$12,326,000
Capital Projects Fund	<u>\$ 1,820,950</u>
Total	\$17,067,950

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- Each of the projects identified in the CIP for 2008 should be started or accomplished during the next fiscal year;
- 5,000 feet of sidewalk will be replaced per year;

- 24 tons of crack filler will be installed per year;
- 3,000 manhours will be committed to street sweeping per year;
- Response time for approximately 1,500 service calls will average under 3 days;
- Lime sludge will be hauled from the Water Plant for less than ½ the 2007 cost; and
- Savings will result from the installation of storm sewers on Pine Lake Road by City crews estimated at ½ the projected cost.

With the implementation of the above, the following **outcomes** should occur:

- Residents will recognize the streets as being safe;
- The quality of Neighborhood infrastructure will be rated as high to outstanding;
- Residents will recognize streets as smooth and clean;
- Sidewalks will be seen as being safe and pedestrian friendly; and
- Service requests will be handled promptly and in a courteous manner.

STRATEGIC PLAN SCORECARD – Goal #4

Our Goal is to create a vibrant downtown

Core Service Area:

COMMUNITY DEVELOPMENT

Departments/Areas/Funds:

TIF District 1 Fund - Downtown

Our Vision is to have a unique downtown that becomes a community destination and focal point.

Mission and Objectives:

Our MISSION is:

1. To promote high quality design standards with flexibility and creativity through these Objectives:
 - Create design standards for downtown;
 - Modify the zoning code to reflect changing trends in outdoor dining, communications towers, parking requirements for restaurants;
 - Modify sign code amendments; and
 - Create new standards for open space and floor area ratios for all new development with specific standards for the downtown area.
2. To promote safe, aesthetic and functional roadways, corridors and streetscapes through these Objectives:
 - Continuation of downtown streetscape project; and
3. To attract and retain business through these Objectives:
 - Utilize promotional material, website advertising and marketing strategies;
 - Develop strong working relationships with developers;
 - Develop a strong business approach, particularly ongoing operational costs in assessing business opportunities; and
 - Utilize the financial incentives of:
 - i. TIF

- ii. Redevelopment agreements
 - iii. State and County low interest loan programs
4. To preserve property values by employing smart-growth techniques through these **Objectives:**
- To market existing, vacant buildings for reuse and redevelopment; and
 - Promote mixed uses in the redevelopment of the downtown area, along the 157 corridor and in new developments.
5. To partner with the community in our economic development efforts through these **Objectives:**
- Creation of DERC;
 - Host special events downtown;
 - Utilize an event telephone line providing event schedules on web site;
 - Speak with local groups about activities; and
 - Staff to assist and volunteer for community activities.

Goal #4 - Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$63,970	\$67,863	\$72,030	\$76,483	\$80,106	\$83,973
Operations	\$89,550	\$92,237	\$95,004	\$97,854	\$100,789	\$103,813
Capital	\$00	\$00	\$00	\$00	\$00	\$00
Total	\$153,520	\$160,100	\$167,034	\$174,337	\$180,895	\$187,786

Goal #4 Implementation Budget:

Personnel Costs for 2008 = \$ 12,000

2008 – \$12,000 - Net

Planning Assistant – salary range - \$45,000 - \$52,000 (net increase of \$12,000)

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- Design standards established for downtown;
- Zoning code amended to reflect changing trends in outdoor dining, communications towers;
- Sign code amended;
- New standards established for open space and floor area ratios for all new development;

- Improve holiday lighting, with special attention downtown and the 157/159 business corridors;
- Marketing of existing, vacant buildings for reuse and redevelopment;
- Hosting of special events downtown.

With the implementation of the above, the following **outcomes** should occur:

- Residents taking pride in Collinsville;
- Downtown develops a sense of place – a destination for residents and tourists;
and
- Community becomes a retail center serving Collinsville and region with unique retail shops and high quality restaurants.

STRATEGIC PLAN SCORECARD – Goal #5

Our Goal is to be the preferred place to live in the Region

Core Service Area:

COMMUNITY DEVELOPMENT

Departments/Areas/Funds:

Community Development
Building Inspections
Tree Memorial Fund

Collins House Fund
Shuttle Bus

Our Vision is to have an attractive and appealing community with high quality neighborhoods and a high quality of life based on the community’s rich heritage and strong community identity.

Mission and Objectives:

Our **MISSION** is:

1. To promote and encourage high quality residential subdivisions and infill development through these **Objectives:**
 - Continue to promote higher-end residential developments and in-fill development in older established neighborhoods;
 - Promote Collinsville Unit 10 School District;
 - Identify prime sites for new housing development;
 - Promote “Planned” residential development in concert with the Zanola Housing Marketability Study;
 - Encourage wetland features and water areas where possible; and
 - Promote the Planned Development District and Planned Unit Development where applicable.

2. To better regulate multiple family and rental properties through these **Objectives:**

- Promote the implementation of a revised Health and Safety Ordinance (Occupancy Permit);
- Adopt stricter zoning codes for exterior buildings and yards;
- Rezone all applicable R-2 and R-3 Residential Zoning Districts;
- Continue to place restrictions and design standards on future multiple family, two family, condominium development;
- Encourage condos or lofts on second floor of Downtown buildings; and
- Explore a Residential Rental License Program – rental property is a business operation – all rental property owners must have license form the City to rent property (includes apartments, condos, single and two family residences).

3. To promote strong neighborhoods associations through these **Objectives:**

- Provide home safety classes;
- Require all new subdivision developments to have a homeowners association and utilize strict subdivision covenants;
- Promote neighborhood watch groups;
- Increase police presence in neighborhoods and encourage “town hall meetings” with public officials and Staff;
- Encourage neighborhood plans for each City neighborhood;
- Encourage block parties to promote community and neighborhood activity; and
- Create an “Adopt-a-Neighborhood” program.

4. To encourage higher-end residential development of mixed densities and designs standards through these **Objectives:**

- Promote mixed use developments and design in the Downtown area and new development incorporating “lifestyle center” and “new urbanism” development;
- Encourage loft and condominium development downtown in multiple story buildings;
- Promote large lot single family residential in both the periphery of the City as well as in newly annexed areas;
- Promote housing development to attract young professionals and families.

5. To promote the goals and strategies set forth the Comprehensive Plan Vision 2020 through these **Objectives:**

- Create good urban design along commercial thoroughfare corridors by linking developments with common and consistent design patterns to promote orderly commercial development;
- Implement appropriate business park site selection criteria, incorporating the goals and recommendations for achieving site-specific urban design based on the natural amenities of the environment;
- The City must be able to manage traffic, school expansions and utility expansions needed in response to growth;

- The City’s “Future Land Use Plan” should be adhered to in the land use and zoning decision-making process;
- Promote continued Capital Improvements Program to guide efficient and orderly growth; and
- Continue the promotion of Strategic Planning Process.

6. To encourage greenway linkages with parkland and city recreational areas through these **Objectives:**

- Connect residential areas to other residential and commercial areas with bikeways/walkways where possible;
- Provide additional recreation and open space advantages by obtaining linkages with other area park and greenway systems;
- Create strong continuous corridor edges using consistent building setbacks or continuous sequences of plant materials, street light standards and compatible signage; and
- Ensure new subdivision developments that have active and passive recreation and parkland features.

7. To promote “green” throughout the community through these **Objectives:**

- Adopt screening and landscape standards to ensure compatibility between higher-density and existing low-density residential districts, as well as between residential and nonresidential districts;
- Provide landscape design amenities to public areas to provide for pedestrian friendly atmosphere;
- “Public art” and “Art within Parks” should be promoted citywide and particularly in the downtown;
- Promote a “Plant a Tree” program throughout the community
- Encourage “pocket parks” in Downtown and older established neighborhoods; and
- Protect and preserve existing vegetation in all new subdivision development.

8. To concentrate on community appearance through these **Objectives:**

- Prevent the use of “off-site” advertisement signage;
- Adopt new sign ordinance requirements;
- Demolition of buildings and structures should be encouraged where applicable;
- Continue to promote quality and attractive building materials in both residential, commercial and industrial buildings;
- Promote stricter code enforcement / more Staff / better coordination between Community Development Staff and Police Department and between City Court and Madison County Court; and
- Promote Community Appearance Board.

9. To promote Collinsville’s rich history and cultural resources through these

Objectives:

- Promote and attract new historical “signature” attractions;
- Promote better cooperation with our existing historical and cultural institutions in the community;
- Start redevelopment initiatives to redevelop our downtown assets: State Bank Building, Herald Building, Minor’s Institute, Gliks Building, 101-104 Building, etc... utilizing TIF monies;
- Promote the Historic Preservation Museum and the D.D.Collins House as significant historic tourist attractions;
- Continue to promote expansion of facilities and attract supportive service uses;
- Provide opportunities for education of important historic and archaeological resources;
- List properties on the National Register to allow property owners to take advantage of federal and state tax incentives for rehabilitation projects;
- Adopt design guidelines for the renovation of historic structures to maintain their cultural and financial value to Collinsville; and
- Promote new construction in the downtown area that is compatible in design and placement with existing structures and contributes to the historic character of the community.

Goal #5 - Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$519,450	\$609,316	\$646,070	\$682,947	\$716,903	\$823,814
Operations	\$377,590	\$383,768	\$395,281	\$407,138	\$419,354	\$431,934
Capital	\$50,750	\$22,514	\$23,189	\$23,885	\$24,602	\$25,338
Total	\$947,790	\$1,015,598	\$1,064,540	\$1,113,970	\$1,160,859	\$1,281,086

Goal #5 Implementation Budget:

Estimated Personnel Costs = \$199,500
\$159,500

- Assistant Director** - \$81,000 – includes benefits
- Licensing & Permit Technician** – No change in salary
- Building Inspector** - \$78,500 – includes benefits

Estimated Implementation Costs = \$40,000

- Vehicle - \$20,000
- Computers, desks, initial supplies, etc. - \$20,000

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- Implementation of a special low interest / down payment program to residents for housing development;
- Identification of prime sites for new housing development;
- Implementation of a revised Health and Safety Ordinance (Occupancy Permit);
- Adoption of stricter zoning codes for exterior building and yards;
- Rezoning of all applicable R-2 and R-3 Residential Zoning Districts;
- Creation of condos or lofts on second floor of Downtown buildings;
- Provides home safety classes;
- Require all new subdivision development to have a homeowners association and utilize strict subdivision covenants;
- Creation of neighborhood watch groups;
- Creation of neighborhood associations;
- Creation of “Adopt-a-Neighborhood” program;
- Creation of good urban design standards along commercial thoroughfare corridors;

- Connection of residential areas to other residential area and to commercial areas with bikeways/walkways;
- Creation of additional recreation and open space by obtaining linkages with other area park and greenway systems;
- Adoption of screening and landscape standards to ensure compatibility between higher-density and existing low-density residential districts, as well as between residential and nonresidential districts;
- Host “Public Art” and “Art within Parks” citywide and particularly in the downtown;
- Host “Plant a Tree” program throughout the community;
- Creation of “pocket parks” in Downtown and older established neighborhoods; and
- Demolish buildings and structures that are hazardous and unsafe.

With the implementation of the above, the following **outcomes** will occur:

- Young families are drawn to Collinsville as a great place to raise children;
- All generations feel welcome;
- Affordable family oriented activities;
- Services responsive to seniors, youths and special populations;
- Well built, well maintained neighborhoods;
- Well maintained homes and yards meeting codes and standards;
- Strong sense of neighborhood identity and pride;
- Active, effective neighborhood associations taking responsibility for the neighborhoods; and
- Choices of homes across all segments of society.

STRATEGIC PLAN SCORECARD – Goal #6

Our Goal is to create strong, balanced economy

Core Service Area:

COMMUNITY DEVELOPMENT

Departments/Areas:

TIF District 1 Fund Collinsville Crossings Fund
TIF District 3 Fund Fournie Lane Fund

Our Vision is to have a balanced economy with attractive businesses and professional office space and active retail centers.

Mission and Objectives:

Our **MISSION** is:

1. To promote high quality design standards with flexibility and creativity through these Objectives:
 - Modify the zoning code to reflect changing trends in parking requirements in Eastport Plaza and restaurants;
 - Modify sign code amendments;
 - Expand the use of Planned Development Districts; and
 - Create new standards for open space and floor area ratios for all new development.
2. To promote safe, aesthetic and functional roadways, corridors and streetscapes through these Objectives:
 - Enhance the six entryways; and
 - Work with IDOT on roadway improvements along St. Louis Road from West Main to National Terrace.
3. To attract and retain business through these Objectives:
 - Utilize promotional material, website advertising and marketing strategies;
 - Develop strong working relationships with developers;

- Develop a strong business approach, particularly ongoing operational costs in assessing business opportunities; and
 - Utilize the financial incentives of:
 - i. TIF
 - ii. Redevelopment agreements
 - iii. Business districts
 - iv. State and County low interest loan programs
4. To preserve property values by employing smart-growth techniques through these Objectives:
- To market existing, vacant buildings for reuse and redevelopment;
 - To study Traffic Generation Assessments or impact fees to fund necessary capital improvements for commercial and residential subdivision development;
 - To amend green space requirements with stricter enforcement to encourage recreational activities;
 - Seek grants for neighborhood parks and recreational amenities and opportunities; and
 - Educate the Planning Commission on the mixed use development trend and the “New Urbanism” concept.
5. To partner with the community in our economic development efforts through these Objectives:
- Utilize an event telephone line providing event schedules on web site;
 - Speak with local groups about activities; and
 - Staff to assist and volunteer for community activities.
6. To attract and promote signature attractions for all ages and interests through these Objectives:
- Will explore attractions and developments;
 - Feature and rotate one specific attraction on web site;
 - Create new bus stops at new attractions;
 - Coordinate existing attractions for joint promotions;
 - Work with Historical Museum on attraction displays;
 - Work with Historical Preservation Commission on the rehabilitation of the Collins House; and
 - Expand the bicycle trails through new developments.

Goal #6 - Funding Summary

Funding Allocation	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13
Personnel	\$61,150	\$64,468	\$67,992	\$71,720	\$74,389	\$77,187
Operations	\$3,611,734	\$4,217,600	\$4,239,731	\$4,510,428	\$4,476,660	\$4,232,268
Capital	\$2,926,500	\$1,059,348	\$1,062,573	\$1,073,585	\$1,073,428	\$1,051,609
Total	\$6,599,384	\$5,341,416	\$5,370,296	\$5,655,733	\$5,624,477	\$5,361,064

Results and Measures of Success:

With the implementation of the above, the following **outputs** should occur:

- Zoning code amended to reflect changing trends affecting the downtown;
- Sign code amended;
- New standards established for open space and floor area ratios for all new development;
- Improve holiday lighting, with special attention downtown and the 157/159 business corridors; and
- Marketing of existing, vacant buildings for reuse and redevelopment.

With the implementation of the above, the following **outcomes** should occur:

- Residents taking pride in Collinsville;
- Collinsville is perceived to be a strong place to conduct business; and
- Collinsville becomes a retail center serving the community and region with unique retail shops and high quality restaurants.

2008 Annual Budget

Input Summaries



City of Collinsville, Illinois

Input Summaries

Core Service Areas

Core Service Areas and Departments include:

Administrative Services

Mayor and City Council
Boards
City Manager
Operations
Human Resources
Information Technology
Finance
Fire Pension
Police Pension
Debt Service

Public Safety

Police Administration
Police Operations
Police Support
Animal Control
Fire Administration
Fire Operations
Ambulance
Emergency Management
DUI Court Fines
Forfeiture
Police Vehicle

Public Works

Streets
Garbage
Water Administration
Water Lines
Water Plant
Wastewater Lines
Wastewater Plant
Motor Fuel Tax
Capital Projects
Fournie Lane Capital Project
2006 Project Fund
2006 Bond Fund

Community Development

Community Development
Building Inspections
Shuttle Bus
TIF – 1
TIF – 1 Downtown
TIF – 3
Tree Memorial
Collins House
Collinsville Crossings
Fournie Lane

Total Inputs by Core Service Areas:

	2007	2008	2009
ADMINISTRATIVE SERVICES	\$5,701,790	\$ 6,293,330	\$ 5,842,671
PUBLIC SAFETY	\$8,413,480	\$ 9,709,025	\$10,423,530
PUBLIC WORKS	\$25,208,075	\$29,532,812	\$19,512,405
COMMUNITY DEVELOPMENT	\$ 5,565,090	\$ 7,700,694	\$ 6,517,113
Totals	\$44,888,435	\$53,235,861	\$42,295,719

Total Inputs by Departments & Areas

Total Inputs for all City Departments & Areas

	2007	2008	2009
Mayor & Council	\$2,666,730	\$2,639,690	\$2,103,459
Boards	\$25,960	\$41,960	\$34,802
City Manager	\$260,260	\$323,600	\$364,603
Operations	\$165,630	\$284,090	\$291,147
Human Resources	\$162,990	\$233,670	\$241,949
Information Technology	\$0	\$157,180	\$100,020
Finance	\$526,400	\$643,590	\$677,316
Police Administration	\$516,850	\$744,100	\$780,584
Police Operations	\$3,594,110	\$4,002,940	\$4,233,738
Police Support	\$879,750	\$1,205,280	\$1,374,169
Animal Control	\$145,260	\$162,580	\$170,524
Fire Administration	\$293,850	\$338,560	\$368,906
Fire Operations	\$2,518,590	\$2,844,145	\$3,071,826
Ambulance	\$224,630	\$271,000	\$279,130
Emergency Management	\$30,440	\$48,330	\$49,800
Streets	\$1,653,250	\$2,014,470	\$2,083,572

Inspection	\$190,430	\$307,260	\$353,129
Garbage	\$1,452,050	\$1,350,700	\$1,380,771
Com. Dev.	\$290,950	\$467,080	\$516,631
Shuttle Bus	\$115,200	\$136,250	\$142,430
Capital Projects	\$1,231,000	\$1,825,950	\$1,365,210
Fournie Lane Capital	\$0	\$341,000	\$0
Forfeiture	\$210,000	\$76,090	\$78,373
Tree Memorial	\$4,700	\$2,200	\$2,266
Collins House	\$104,700	\$35,000	\$1,141
Police Vehicles	\$0	\$10,000	\$10,300
MFT	\$2,111,500	\$1,783,272	\$1,526,630
DUI	\$0	\$6,000	\$6,180
TIF	\$4,099,110	\$4,373,650	\$2,983,091
TIF-Downtown	\$70,000	\$153,520	\$160,100
TIF-3	\$90,000	\$100,000	\$103,000
Coll. Crssing. BD.	\$500,000	\$2,019,224	\$2,141,410
Fournie Lane BD.	\$100,000	\$106,510	\$113,915
Firemen's Pension	\$844,700	\$889,200	\$915,876
Police Pension	\$961,080	\$998,950	\$1,028,919
Bond Fund	\$88,040	\$81,400	\$84,580
Water Adm.	\$1,561,300	\$1,997,000	\$2,000,758
Water Lines	\$1,576,830	\$1,473,540	\$1,536,236
Water Plant	\$1,756,970	\$1,636,380	\$1,472,999
Wastewater Plant	\$1,542,650	\$1,668,730	\$1,712,571
Wastewater Lines	\$1,212,525	\$1,577,370	\$1,529,579
Entrprs. Project. Fund	\$10,260,000	\$12,326,000	\$2,863,679
Entrprs. Bond Fund	\$850,000	\$1,538,400	\$1,540,400
TOTAL	\$44,888,435	\$53,235,861	\$42,295,719

Total Inputs by Funds

The City's Budget is divided between the six fund types of General Fund, Capital Projects Funds, Special Revenue Funds, Fiduciary Funds, Debt Service Fund, and Enterprise Fund.

	2007	2008	2009
General Fund	\$15,713,330	\$18,216,475	\$18,618,506
Capital Projects Fund	1,231,000	2,166,950	1,865,210
Special Revenue Fund	7,290,010	8,665,466	7,126,406
Fiduciary Fund	1,805,780	1,888,150	1,944,795
Debt Service	88,040	81,400	84,580
Enterprise Fund	18,760,275	22,217,420	12,656,222
Total	\$44,488,435	\$53,235,861	\$42,295,719

Total Inputs by Categories

All budgets, regardless of size or complexities can be broken down into three main categories: personnel, operations and capital.

	2007	2008	2009
PERSONNEL	\$14,155,695	\$16,615,360	\$17,909,845
OPERATIONS	\$14,293,420	\$17,155,101	\$17,216,309
CAPITAL	\$16,439,320	\$19,465,400	\$7,169,564
Total	\$44,888,435	\$53,235,861	\$42,295,719

Input Levels by Staffing

Number of Full-Time Positions by Core Service Areas:

Total – 172 Full Time

Administrative Service (16)	Public Safety (99)
Public Works (50)	Community Development (7)

Number of Full-Time Positions by Departments:

City Manager (3)	Streets (20)
Operations (1)	Community Development (4)
Human Resources (2)	Building Inspections (3)
Information Technology (1)	Water Lines (9)
Finance (9)	Water Plant (6)
Police Administration (5)	Wastewater Lines (8)
Police Operations (40)	Wastewater Plant (7)
Police Support (17)	Fire Administration (3)
Animal Control (2)	Fire Operations (32)

Number of Positions by Grouping:

Management and Non-Union (24)
International Union of Operating Engineers - 148B (9)
International Union of Operating Engineers – 148 (6)
Fraternal Order of Police (40)
FOP – Civilians (19)
International Association of Fire Fighters (32)
International Union of Operating Engineers – 520C (42)

Total Project Inputs

The following projects are planned for **Fiscal Year 2008** and are included in the Annual Budget.

Project	\$Amount	Fund
Water Lines Equipment Building	80,000	Water/Waste Water
Water Treatment Plant Expansion	20,000	Water/Waste Water
Water Dept. Vehicle/Equipment Repl.		
Service truck w/utility bed	50,000	Water/Waste Water
1 Pickup truck	25,000	Water/Waste Water
Wastewater Dept. Vehicle/Equipment Repl.		
Manhole cutter/sharpener	50,000	Water/Waste Water
Lines pickup truck	25,000	Water/Waste Water
Backhoe	75,000	Water/Waste Water
New Well	200,000	Water/Waste Water
Water Treatment Plant Miox Units	180,000	Water/Waste Water
Spring Street Water/Sewer Line Project	100,000	Water/Waste Water
Willoughby Farm Water/Sewer Extension	50,000	Water/Waste Water
Oakwood Water Line Upgrade	30,000	Water/Waste Water
Wastewater Treatment Plant Rag Screen	30,000	Water/Waste Water
Manhole Relining	115,000	Water/Waste Water
Wickliffe Sewer Relining	170,000	Water/Waste Water
Downtown Streetscape Project	306,000	TIF District 1
Old Fire Station Renovation Project	1,160,000	TIF District 1
Protective Ice Barrier, PD	45,000	TIF District 1
Downtown Camera System	30,000	TIF District 1
Mulberry Street Project	180,000	Motor Fuel Tax
WWTP Expansion	9,850,000	2006 Bond-Project Fund
McDonough Lake Road Water/Sewer	1,120,000	2006 Bond-Project Fund
Mulberry Lift Station	150,000	2006 Bond-Project Fund
Mulberry Water/Sewer Extension	371,000	2006 Bond-Project Fund
Sugarloaf Sewer Extension	400,000	2006 Bond-Project Fund
Fournie Lane Sewer Extension	285,000	2006 Bond-Project Fund
East End Lift Station	150,000	2006 Bond-Project Fund
Pine Lake Road Project	694,000	Capital Projects
Mill & Repave Permanent Streets		
North Keebler	171,230	Capital Projects
Ostle	107,560	Capital Projects
West Clay	31,160	Capital Projects
Salt Storage Building	120,000	Capital Projects
Fire Station 2 Remodel	30,000	Capital Projects
Comm. Dev. Vehicle Repl.	20,000	Capital Projects
Police Dept. Security System	85,000	Capital Projects
Police Dept. Vehicle Repl.	100,000	Capital Projects
Ambulance Replacement	140,000	Capital Projects
Outdoor Warning System Upgrade	31,000	Capital Projects

Street Dept. Vehicle/Equipment Repl.			
3/4-ton pickup w/lift gate		28,000	Capital Projects
Sweeper		190,000	Capital Projects
10' brush hog mower		8,000	Capital Projects
Service truck		40,000	Capital Projects
Pickup truck		25,000	Capital Projects
	Total	17,067,950	

TOTALS BY FUND:

Water/Waste Water Fund:	1,200,000
TIF District 1 Fund:	1,541,000
Motor Fuel Tax Fund:	180,000
2006 Bond-Project Fund	12,326,000
Capital Projects Fund	1,820,950
	<u>17,067,950</u>
	\$17,067,950

The following projects are planned for **Fiscal Year 2009** and are included in the Annual Budget.

Project	\$Amount	Fund
Water Dept. Vehicle/Equipment Repl.		
2 Pickup trucks	50,000	Water/Waste Water
Backhoe	85,000	Water/Waste Water
Wastewater Dept. Vehicle/Equipment Repl.		
Dump truck	70,000	Water/Waste Water
Undesignated Water Line Upgrades	200,000	Water/Waste Water
Manhole Relining	100,000	Water/Waste Water
Undesignated Sewer Line Upgrades	100,000	Water/Waste Water
Old Fire Station Renovation Project	50,000	TIF District 1
Spring Street Reconstruction (City share)	400,000	Motor Fuel Tax
Lebanon Road Interceptor Sewer	2,800,000	2006 Bond-Project Fund
Mill Reconstruction/Sugar Loaf Paving	430,000	Capital Projects
Mill & Replace Permanent Streets		
Westbrook - Sycamore to end	33,660	Capital Projects
Brookwood - West end to new pavt.	40,120	Capital Projects
Concord - Vandalia to Olive	55,200	Capital Projects
Coral - Echo to south end	39,240	Capital Projects
Kroener - Echo to Coral	39,960	Capital Projects
Twin Echo Ct. - Coral to end	20,800	Capital Projects
Schiller - Echo Wood 500' north	52,640	Capital Projects
Mall - 157 to end	167,640	Capital Projects
Salt Spreaders Cover	90,000	Capital Projects
Fire Station 3 Land Acq./Building Dev.	50,000	Capital Projects
Administration Vehicle Replacement	20,000	Capital Projects
Community Dev. Vehicle Replacement	20,000	Capital Projects
Police Department Vehicle Replacement	100,000	Capital Projects
Police Department Digital Radio System	355,450	Capital Projects
Outdoor Warning System Upgrade/Repl.	36,000	Capital Projects
Street Dept/ Vehicle/Equipment Repl.		
Excavator	195,000	Capital Projects
1-ton truck w/salt spreader	66,000	Capital Projects
55' boom truck	52,500	Capital Projects
	Total	
	5,719,210	

TOTALS BY FUND:

Water/Waste Water Fund:	605,000
TIF District 1 Fund:	50,000
Motor Fuel Tax Fund:	400,000
2006 Bond-Project Fund	2,800,000
Capital Projects Fund	1,864,210
	<hr/>
	\$5,719,210



2008 Annual Budget

Introduction by City Treasurer



City of Collinsville, Illinois

In accordance with Chapter 65 of the Illinois Compiled Statutes (65 ILCS 5/8-2-9.1 through 5/8-2-9.10), the proposed budget for 2008 is submitted. In its final form, this budget document establishes the City of Collinsville's legal spending limit for the fiscal year beginning January 1, 2008. Budget amendments can be made throughout the year as follows:

Transfers of \$10,000 or less within a department may be made with the approval of the City Manager and Budget Officer.

Transfers within a department in excess of \$10,000, transfers between departments or increases in budget must be approved by the City Council.

The City maintains its records and presents fund financial statements on the cash basis of accounting. The accounts of the City are organized by funds, each of which is considered a separate accounting entity with self-balancing accounts that comprise its assets, liabilities, fund balance/equity, revenues and expenditures. The budget includes projected revenues and expenditures/expenses for eighteen funds: General, Capital Projects, Fournie Lane Capital Project, Forfeiture, Tree Memorial, Collins House, Police Vehicle, DUI Court Fines, Motor Fuel Tax, Tax Increment Financing District 1, Tax Increment Financing District 3, Collinsville Crossings, Fournie Lane, Animal Shelter, Police Pension Fund, Fire Pension Fund, 2003 B Bond Fund and Water/Waste Water Fund. Additional funds, which will be consolidated into the Water/Waste Water Fund, include 2006 Project Fund and 2006 Bond Fund. The funds are organized by fund type.

The 2008 Budget includes projected revenues of approximately \$38.1 million (13.0% increase over 2007) and expenditures/expenses of about \$51.0 million (16.7% increase over 2007) in all funds combined. The budgetary fund balance for all funds combined is estimated to be \$43.4 million at December 31, 2008. Of that amount, \$33.7 million will be held in trust for fiduciary funds (Police Pension Fund and Fire Pension Fund); \$4.4 million will be in the City's only business-type activity (Water/Waste Water Fund) and \$5.3 million will remain for all other funds, which includes the General Fund, Capital Projects Fund and all special revenue funds.

The General Fund is the main operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The 2008 budget includes projected revenues of approximately \$18.1 million (19.6% increase over 2007) and expenditures of about \$18.0 million (15.5% increase over 2007) in the General Fund. The fund balance is expected to increase by \$237,200 during the year. It is estimated to be \$1.9 million at December 31, 2008. The City of Collinsville has established a policy of keeping the fund balance in this fund between 10% and 15% of current year revenues. This goal will be reached in 2008 as ending fund balance will likely be 10.43% of revenues.

This document is a result of efficient planning, budgeting, auditing, reporting, and accounting in all municipal departments, commissions and boards. It is a realistic financial plan for the City of Collinsville in the coming year.

As the City Manager said previously, I also appreciate the time that everyone has spent working on the 2008 budget. I think the process and the document continue to improve every year. It is truly a team effort and every member of the team should be proud of our accomplishment.





2008 Annual Budget

Summary of All Funds



City of Collinsville, Illinois

	General Fund	Capital Projects Funds	Special Revenue Funds	Fiduciary Funds	Debt Service Fund	Enterprise Fund	All Funds Total
Taxes	\$4,117,215	\$362,500	\$2,296,000	\$738,000	\$0	\$0	\$7,513,715
Licenses	\$358,000	\$0	\$0	\$0	\$0	\$0	\$358,000
Permits	\$1,006,600	\$0	\$0	\$0	\$0	\$0	\$1,006,600
Intergovernmental	\$10,207,560	\$1,250,000	\$4,256,024	\$220,500	\$0	\$0	\$15,934,084
Fines	\$186,000	\$0	\$202,000	\$0	\$0	\$0	\$388,000
Charges for Service	\$1,765,700	\$0	\$0	\$0	\$0	\$7,010,600	\$8,776,300
Miscellaneous	\$419,100	\$36,000	\$225,600	\$2,460,000	\$0	\$1,000,000	\$4,140,700
Total Revenues	\$18,060,175	\$1,648,500	\$6,979,624	\$3,418,500	\$0	\$8,010,600	\$38,117,399
Salaries	\$8,779,640	\$0	\$165,500	\$0	\$0	\$1,969,450	\$10,914,590
Benefits	\$3,070,070	\$0	\$35,710	\$1,755,000	\$0	\$839,990	\$5,700,770
Contractual Services	\$5,342,290	\$0	\$1,531,450	\$132,950	\$0	\$1,880,300	\$8,886,990
Commodities	\$565,025	\$0	\$447,172	\$200	\$0	\$785,650	\$1,798,047
Debt Service	\$0	\$0	\$2,457,734	\$0	\$81,400	\$1,646,130	\$4,185,264
Capital Outlay	\$275,950	\$2,166,950	\$3,887,500	\$0	\$0	\$13,166,000	\$19,496,400
Total Expenditures/Expenses	\$18,032,975	\$2,166,950	\$8,525,066	\$1,888,150	\$81,400	\$20,287,520	\$50,982,061
Excess (Deficiency) of Revenues over Expenditures	\$27,200	(\$518,450)	(\$1,545,442)	\$1,530,350	(\$81,400)	(\$12,276,920)	(\$12,864,662)
Other Sources (Uses) of Funds	\$210,000	\$250,000	(\$171,400)	\$0	\$81,400	(\$430,000)	(\$60,000)
Change in Fund Balance	\$237,200	(\$268,450)	(\$1,716,842)	\$1,530,350	\$0	(\$12,706,920)	(\$12,924,662)
Beginning Fund Balance	\$1,646,706	\$272,870	\$5,122,617	\$32,190,437	\$0	\$17,078,504	\$56,311,134
Ending Fund Balance	\$1,883,906	\$4,420	\$3,405,775	\$33,720,787	\$0	\$4,371,584	\$43,386,473
Ending Fund Balance Compared to Revenues	10.43%	0.27%	48.80%	986.42%		54.57%	113.82%

2008 Annual Budget

Summary of Governmental Funds



City of Collinsville, Illinois

	Capital Projects Funds			Special Revenue Funds											Debt Service Fund	All Governmental Funds Total
	General Fund	Capital Projects Fund	Fournie Project Fund	Forfeiture Fund	Tree Memorial Fund	Collins House Fund	Police Vehicle Fund	Motor Fuel Tax Fund	DUI Court Fine Fund	TIF 1 Fund	TIF 3 Fund	Collinsville Crossings Fund	Fournie Lane Fund	Animal Shelter Fund		
Taxes	\$4,117,215	\$362,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,196,000	\$100,000	\$0	\$0	\$0	\$0	\$6,775,715
Licenses	\$358,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$358,000
Permits	\$1,006,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,006,600
Intergovernmental	\$10,207,560	\$1,250,000	\$0	\$0	\$0	\$25,000	\$0	\$826,400	\$0	\$1,300,000	\$0	\$2,019,224	\$85,400	\$0	\$0	\$15,713,584
Fines	\$186,000	\$0	\$0	\$186,000	\$0	\$0	\$10,000	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$388,000
Charges for Service	\$1,765,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,765,700
Miscellaneous	\$419,100	\$35,000	\$1,000	\$1,000	\$600	\$600	\$0	\$60,000	\$0	\$143,000	\$0	\$0	\$400	\$20,000	\$0	\$680,700
Total Revenues	\$18,060,175	\$1,647,500	\$1,000	\$187,000	\$600	\$25,600	\$10,000	\$886,400	\$6,000	\$3,639,000	\$100,000	\$2,019,224	\$85,800	\$20,000	\$0	\$26,688,299
Salaries	\$8,779,640	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$90,500	\$0	\$0	\$0	\$0	\$0	\$8,945,140
Benefits	\$3,070,070	\$0	\$0	\$1,090	\$0	\$0	\$0	\$0	\$0	\$34,620	\$0	\$0	\$0	\$0	\$0	\$3,105,780
Contractual Services	\$5,342,290	\$0	\$0	\$0	\$0	\$5,000	\$0	\$365,000	\$0	\$1,061,450	\$100,000	\$0	\$0	\$0	\$0	\$6,873,740
Commodities	\$565,025	\$0	\$0	\$0	\$1,200	\$0	\$0	\$445,272	\$0	\$700	\$0	\$0	\$0	\$0	\$0	\$1,012,197
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$332,000	\$0	\$2,019,224	\$106,510	\$0	\$81,400	\$2,539,134
Capital Outlay	\$275,950	\$1,825,950	\$341,000	\$0	\$1,000	\$30,000	\$10,000	\$883,000	\$6,000	\$2,926,500	\$0	\$0	\$0	\$31,000	\$0	\$6,330,400
Total Expenditures	\$18,032,975	\$1,825,950	\$341,000	\$76,090	\$2,200	\$35,000	\$10,000	\$1,693,272	\$6,000	\$4,445,770	\$100,000	\$2,019,224	\$106,510	\$31,000	\$81,400	\$28,806,391
Excess (Deficiency) of Revenues over Expenditures	\$27,200	(\$178,450)	(\$340,000)	\$110,910	(\$1,600)	(\$9,400)	\$0	(\$806,872)	\$0	(\$806,770)	\$0	\$0	(\$20,710)	(\$11,000)	(\$81,400)	(\$2,118,092)
Other Sources (Uses) of Funds	\$210,000	\$250,000	\$0	\$0	\$0	\$0	\$0	(\$90,000)	\$0	(\$81,400)	\$0	\$0	\$0	\$0	\$81,400	\$370,000
Change in Fund Balance	\$237,200	\$71,550	(\$340,000)	\$110,910	(\$1,600)	(\$9,400)	\$0	(\$896,872)	\$0	(\$888,170)	\$0	\$0	(\$20,710)	(\$11,000)	\$0	(\$1,748,092)
Beginning Fund Balance	\$1,646,706	(\$67,130)	\$340,000	\$271,389	\$5,280	\$10,541	\$0	\$1,672,333	\$0	\$3,121,357	\$9,991	\$0	\$20,727	\$11,000	\$0	\$7,042,193
Ending Fund Balance	\$1,883,906	\$4,420	\$0	\$382,299	\$3,680	\$1,141	\$0	\$775,461	\$0	\$2,233,187	\$9,991	\$0	\$17	\$0	\$0	\$5,294,101
Ending Fund Balance Compared to Revenues	10.43%	0.27%	0.00%	204.44%	613.27%	4.46%	0.00%	87.48%	0.00%	61.37%	9.99%	0.00%	0.02%	0.00%		19.84%

2008 Annual Budget

Summary of Fiduciary Funds



City of Collinsville, Illinois

	Police Pension Fund	Fire Pension Funds	Total Fiduciary Funds
Taxes	\$480,000	\$258,000	\$738,000
Licenses	\$0	\$0	\$0
Permits	\$0	\$0	\$0
Intergovernmental	\$114,000	\$106,500	\$220,500
Fines	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0
Miscellaneous	\$1,150,000	\$1,310,000	\$2,460,000
Total Revenues	<u>\$1,744,000</u>	<u>\$1,674,500</u>	<u>\$3,418,500</u>
Salaries	\$0	\$0	\$0
Benefits	\$905,000	\$850,000	\$1,755,000
Contractual Services	\$93,950	\$39,000	\$132,950
Commodities	\$0	\$200	\$200
Debt Service	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expenditures	<u>\$998,950</u>	<u>\$889,200</u>	<u>\$1,888,150</u>
Excess (Deficiency) of Revenues over Expenditures	\$745,050	\$785,300	\$1,530,350
Other Sources (Uses) of Funds	\$0	\$0	\$0
Change in Fund Balance	<u>\$745,050</u>	<u>\$785,300</u>	<u>\$1,530,350</u>
Beginning Fund Balance	\$15,358,285	\$16,832,152	\$32,190,437
Ending Fund Balance	\$16,103,335	\$17,617,452	\$33,720,787

2008 Annual Budget

Consolidation of Enterprise Fund



City of Collinsville, Illinois

	Water/ Waste Water Fund	2006 Project Fund	2006 Bond Fund	Total Enterprise Fund
Taxes	\$0	\$0	\$0	\$0
Licenses	\$0	\$0	\$0	\$0
Permits	\$0	\$0	\$0	\$0
Intergovernmental	\$0	\$0	\$0	\$0
Fines	\$0	\$0	\$0	\$0
Charges for Service	\$7,010,600	\$0	\$0	\$7,010,600
Miscellaneous	\$200,000	\$800,000	\$0	\$1,000,000
Total Revenues	<u>\$7,210,600</u>	<u>\$800,000</u>	<u>\$0</u>	<u>\$8,010,600</u>
Salaries	\$1,969,450	\$0	\$0	\$1,969,450
Benefits	\$839,990	\$0	\$0	\$839,990
Contractual Services	\$1,530,300	\$350,000	\$0	\$1,880,300
Commodities	\$785,650	\$0	\$0	\$785,650
Debt Service	\$107,730	\$0	\$1,538,400	\$1,646,130
Capital Outlay	\$1,190,000	\$11,976,000	\$0	\$13,166,000
Total Expenses	<u>\$6,423,120</u>	<u>\$12,326,000</u>	<u>\$1,538,400</u>	<u>\$20,287,520</u>
Excess (Deficiency) of Revenues over Expenses	\$787,480	(\$11,526,000)	(\$1,538,400)	(\$12,276,920)
Other Sources (Uses) of Funds	<u>(\$1,968,400)</u>	\$0	\$1,538,400	<u>(\$430,000)</u>
Net Revenue	<u><u>(\$1,180,920)</u></u>	<u><u>(\$11,526,000)</u></u>	<u><u>\$0</u></u>	<u><u>(\$12,706,920)</u></u>
Beginning Fund Balance	\$3,088,825	\$13,989,679	\$0	\$17,078,504
Ending Fund Balance	\$1,907,905	\$2,463,679	\$0	\$4,371,584

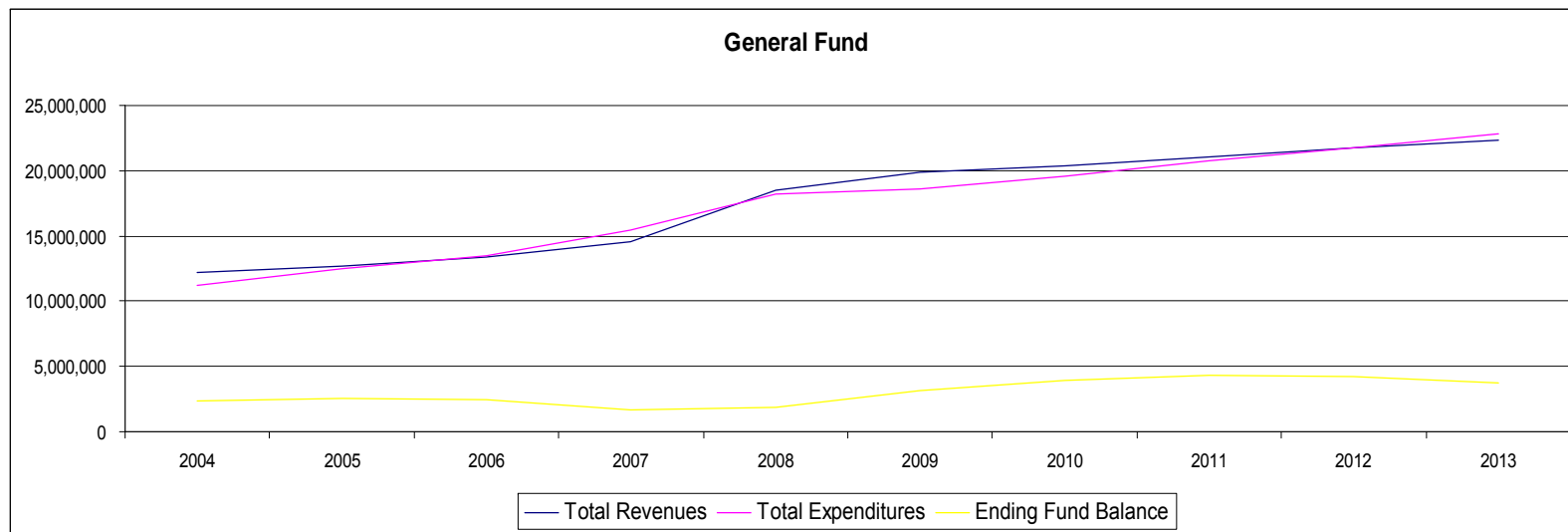


2008 Annual Budget

Five-Year Projections

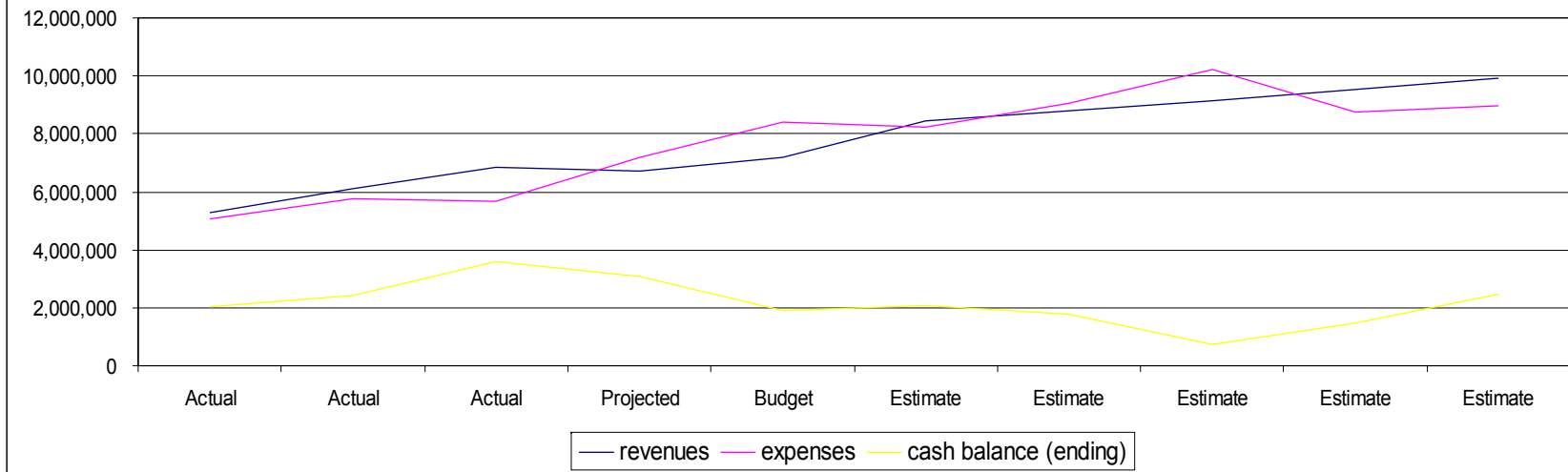


City of Collinsville, Illinois



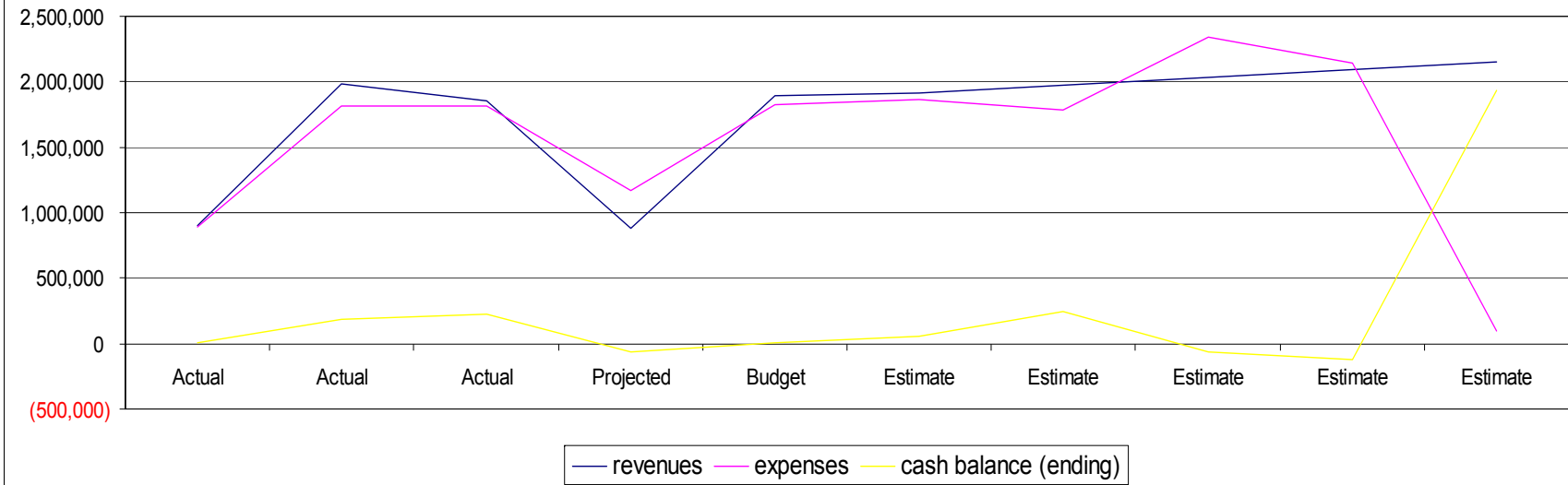
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
Beginning Fund Balance	1,344,846	2,323,704	2,536,991	2,476,522	1,646,706	1,883,906	3,154,431	3,984,207	4,332,433	4,257,258
Taxes	1,735,559	1,759,928	1,800,519	4,001,050	4,117,215	4,275,976	4,441,262	4,613,356	4,792,557	4,979,173
Licenses	395,012	410,333	289,890	357,990	358,000	368,740	379,802	391,196	402,932	415,020
Permits	177,826	205,246	497,928	203,100	1,006,600	508,878	508,958	509,041	509,126	509,214
Intergovernmental	6,711,629	6,926,860	7,231,846	7,380,960	10,207,560	12,055,737	12,336,526	12,645,135	12,961,772	13,286,653
Fines	173,287	170,457	184,068	197,000	186,000	191,580	197,327	203,247	209,345	215,625
Charges for Service	1,489,147	1,520,601	1,592,325	1,690,790	1,765,700	1,818,671	1,873,231	2,029,428	2,140,311	2,204,520
Miscellaneous	297,407	408,444	377,802	364,600	419,100	275,843	284,118	292,642	301,421	310,464
Other Sources of Funds	1,252,420	1,314,339	1,416,173	400,000	400,000	400,300	400,609	400,927	401,255	401,593
Total Revenues	12,232,287	12,716,207	13,390,551	14,595,490	18,460,175	19,895,725	20,421,834	21,084,973	21,718,719	22,322,262
Administration	1,733,809	1,894,028	1,863,906	3,113,716	3,680,190	3,135,980	3,247,425	3,359,100	3,480,647	3,592,073
Police	3,677,522	4,097,107	4,901,876	5,185,970	6,114,900	6,559,015	6,905,127	7,384,066	7,808,704	8,248,280
Fire	2,450,412	2,545,467	2,881,547	3,126,030	3,502,035	3,769,662	3,977,834	4,194,741	4,390,114	4,583,721
Public works	2,776,258	2,826,200	3,031,968	3,089,255	3,672,430	3,817,472	4,047,975	4,315,359	4,568,780	4,731,702
Finance	382,642	452,437	425,965	504,185	643,590	677,316	717,517	757,452	791,808	824,598
Community Development	134,736	180,156	236,029	290,950	473,580	523,326	547,187	570,161	592,963	695,614
Community Services	98,049	107,525	109,728	115,200	136,250	142,430	148,993	155,868	160,877	165,667
Transfer-Out	0	400,000	0	0	0	0	0	0	0	0
Total Expenditures	11,253,428	12,502,920	13,451,019	15,425,306	18,222,975	18,625,200	19,592,058	20,736,747	21,793,893	22,841,657
Change in Fund Balance	978,858	213,287	(60,468)	(829,816)	237,200	1,270,524	829,776	348,226	(75,175)	(519,395)
Ending Fund Balance	2,323,704	2,536,991	2,476,522	1,646,706	1,883,906	3,154,431	3,984,207	4,332,433	4,257,258	3,737,863
percent of revenues	19.00%	19.95%	18.49%	11.28%	10.21%	15.85%	19.51%	20.55%	19.60%	16.75%

Water and Waste Water Fund

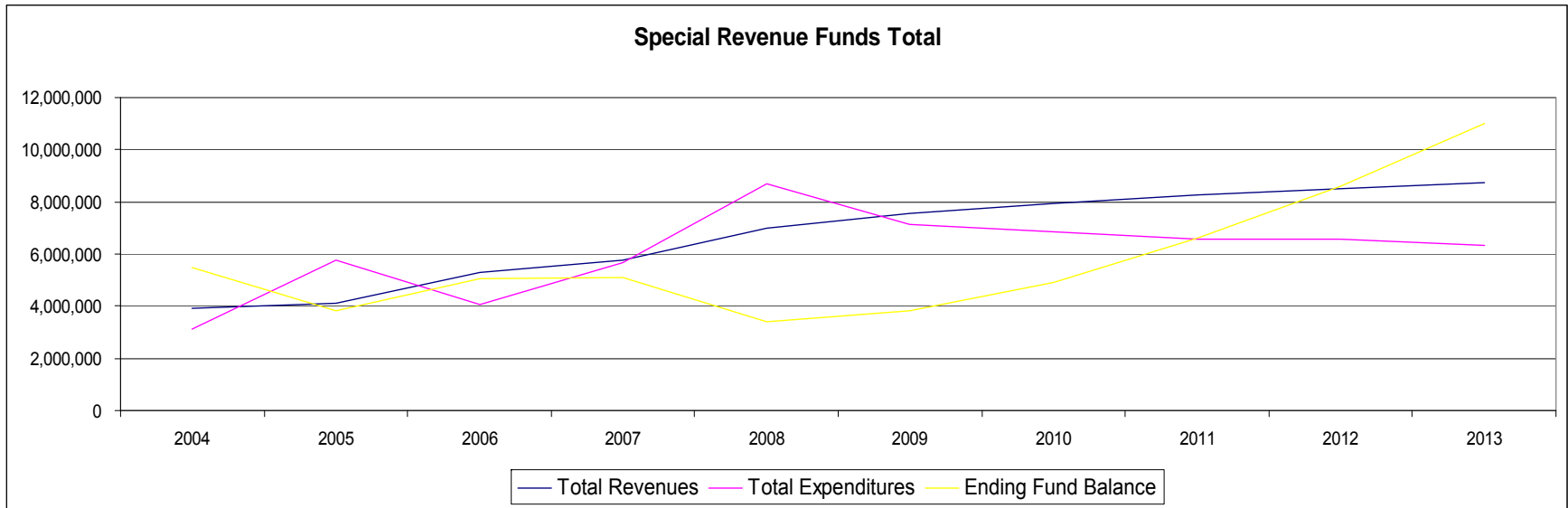


	2004 <u>Actual</u>	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>	2010 <u>Estimate</u>	2011 <u>Estimate</u>	2012 <u>Estimate</u>	2013 <u>Estimate</u>
cash balance (beginning)	1,859,094	2,054,691	2,429,932	3,580,174	3,088,825	1,907,905	2,082,332	1,784,937	717,035	1,489,750
taxes	0	0	0	0	0	0	0	0	0	0
licenses	0	0	0	0	0	0	0	0	0	0
permits	0	0	0	0	0	0	0	0	0	0
intergovernmental	0	0	0	0	0	0	0	0	0	0
finances	0	0	0	0	0	0	0	0	0	0
charges for service	5,189,722	5,418,403	6,593,242	6,489,600	7,010,600	8,220,570	8,564,486	8,925,565	9,304,663	9,702,680
miscellaneous	77,254	148,570	252,717	230,000	200,000	206,000	212,180	218,545	225,102	231,855
other sources of funds	0	554,359	0	0	0	0	0	0	0	0
revenues	5,266,976	6,121,331	6,845,959	6,719,600	7,210,600	8,426,570	8,776,666	9,144,110	9,529,764	9,934,535
administration	993,748	921,612	1,618,869	1,561,300	1,997,000	2,000,758	2,003,569	2,009,434	2,014,355	2,018,333
water lines	1,076,696	1,272,997	992,391	1,356,151	1,473,540	1,536,236	2,078,660	2,996,821	1,562,652	1,550,368
water plant	1,064,889	1,041,932	890,660	1,668,443	1,674,880	1,472,999	1,699,886	1,758,547	1,514,869	1,564,221
waste water plant	1,307,619	1,736,726	1,419,848	1,542,650	1,668,730	1,712,571	1,790,066	1,812,507	1,861,132	1,910,632
waste water lines	628,427	772,822	773,949	1,082,405	1,577,370	1,529,579	1,501,880	1,634,703	1,804,042	1,911,946
expenses	5,071,380	5,746,090	5,695,716	7,210,949	8,391,520	8,252,143	9,074,061	10,212,013	8,757,049	8,955,500
change in fund balance	195,596	375,241	1,150,243	(491,349)	(1,180,920)	174,427	(297,395)	(1,067,903)	772,716	979,035
cash balance (ending)	2,054,691	2,429,932	3,580,174	3,088,825	1,907,905	2,082,332	1,784,937	717,035	1,489,750	2,468,785
percent of revenues	39.01%	39.70%	52.30%	45.97%	26.46%	24.71%	20.34%	7.84%	15.63%	24.85%

Capital Projects Fund



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
cash balance (beginning)	0	11,489	183,599	220,870	(67,130)	4,420	53,310	241,273	(66,715)	(118,294)
taxes	599,598	785,428	756,803	725,000	362,500	400,000	412,000	424,360	437,091	450,204
licenses	0	0	0	0	0	0	0	0	0	0
permits	0	0	0	0	0	0	0	0	0	0
intergovernmental	100,000	37,000	811,831	140,000	1,250,000	1,478,050	1,522,392	1,568,063	1,615,105	1,663,558
finances	0	0	0	0	0	0	0	0	0	0
charges for service	0	0	0	0	0	0	0	0	0	0
miscellaneous	203,150	763,502	286,528	15,000	35,000	36,050	37,132	38,245	39,393	40,575
other sources of funds	0	400,000	0	0	250,000	0	0	0	0	0
revenues	902,748	1,985,930	1,855,162	880,000	1,897,500	1,914,100	1,971,523	2,030,669	2,091,589	2,154,336
contractual	0	960	113	0	0	50,000	50,000	0	0	0
capital	891,258	1,812,860	1,817,778	1,168,000	1,825,950	1,815,210	1,733,560	2,338,656	2,143,168	100,000
expenses	891,258	1,813,820	1,817,891	1,168,000	1,825,950	1,865,210	1,783,560	2,338,656	2,143,168	100,000
change in fund balance	11,489	172,110	37,271	(288,000)	71,550	48,890	187,963	(307,987)	(51,579)	2,054,336
cash balance (ending)	11,489	183,599	220,870	(67,130)	4,420	53,310	241,273	(66,715)	(118,294)	1,936,043
percent of revenues	1.27%	9.24%	11.91%	-7.63%	0.23%	2.79%	12.24%	-3.29%	-5.66%	89.87%



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
Beginning Fund Balance	4,723,493	5,492,001	3,844,629	5,071,830	5,122,617	3,405,775	3,817,677	4,909,529	6,630,313	8,579,528
Taxes	1,375,077	1,647,556	1,783,561	1,994,000	2,296,000	2,763,000	3,027,890	3,194,727	3,263,101	3,334,457
Intergovernmental	1,759,851	2,020,221	2,394,809	3,341,000	4,256,024	4,356,096	4,493,102	4,642,191	4,781,932	4,914,118
Fines	152,663	227,189	171,719	186,000	202,000	208,060	214,302	220,731	227,353	234,173
Miscellaneous	585,775	216,114	482,971	222,600	225,600	211,150	217,485	224,009	230,729	237,651
Other Sources of Funds	31,891	(7,204)	441,883	0	0	0	0	0	0	0
Total Revenues	3,905,257	4,103,877	5,274,943	5,743,600	6,979,624	7,538,306	7,952,778	8,281,658	8,503,115	8,720,400
Salary	46,945	98,053	89,407	147,940	165,500	172,278	179,348	186,723	192,324	198,094
Benefits	14,013	27,347	21,481	46,090	35,710	38,426	41,398	44,626	47,811	51,276
Contractual	784,458	905,881	916,139	1,317,650	1,531,450	2,002,724	2,017,305	2,154,204	2,048,430	1,746,993
Commodities	308,391	280,915	255,381	376,100	447,172	460,587	474,405	488,637	503,296	518,395
Debt Service	324,007	327,038	330,042	1,276,720	2,457,734	2,586,825	2,329,290	2,413,465	2,486,344	2,549,663
Capital	1,065,891	3,667,559	2,258,652	2,350,273	3,887,500	1,690,999	1,641,784	1,093,372	1,093,808	1,072,601
Other Uses of Funds	593,045	444,457	174,309	178,040	171,400	174,567	177,397	179,847	181,887	178,614
Total Expenditures	3,136,750	5,751,249	4,045,411	5,692,813	8,696,466	7,126,405	6,860,926	6,560,874	6,553,900	6,315,635
Change in Fund Balance	768,508	(1,647,372)	1,229,532	50,787	(1,716,842)	411,902	1,091,852	1,720,784	1,949,215	2,404,765
Ending Fund Balance	5,492,001	3,844,629	5,074,161	5,122,617	3,405,775	3,817,677	4,909,529	6,630,313	8,579,528	10,984,293
percent of revenues	140.63%	93.68%	96.19%	89.19%	48.80%	50.64%	61.73%	80.06%	100.90%	125.96%

2008 Annual Budget

Revenue Trends



City of Collinsville, Illinois

Ten-Year Property Tax Revenue History

The total 2007 property tax levy for the City of Collinsville is \$2,499,473. Levies included are listed below. The Collinsville Memorial Library became a taxing district in 2004 and now levies separately. Therefore, the figures below exclude the Library for consistency. The Corporate, Police Protection, Fire Protection, Liability Insurance, Garbage, Social Security, IMRF, Unemployment, and Audit levies are deposited into the General Fund.

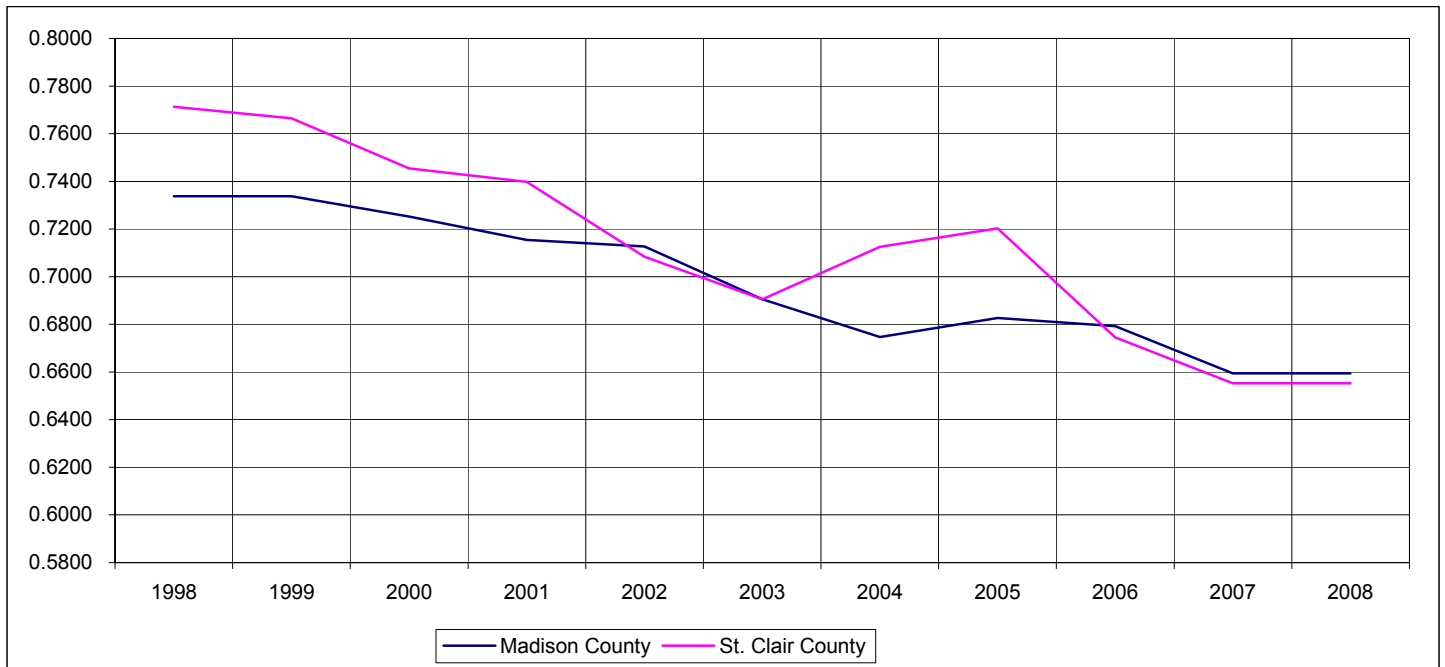
The Police Pension and Fire Pension levies are deposited directly into the Police Pension Fund and the Fire Pension Fund. The amounts of those levies are determined annually by the Illinois Division of Insurance.

Rates are per \$100 of Equalized Assessed Value (EAV). The 2008 rates are estimated.

Collection Year	Tax Levy	Madison Tax Rate	St. Clair Tax Rate
1998	\$1,536,084	0.7338	0.7713
1999	\$1,599,184	0.7338	0.7665
2000	\$1,647,747	0.7253	0.7455
2001	\$1,698,625	0.7155	0.7398
2002	\$1,813,102	0.7127	0.7083
2003	\$1,902,330	0.6905	0.6905
2004	\$1,998,570	0.6746	0.7125
2005	\$2,111,665	0.6826	0.7203
2006	\$2,225,315	0.6792	0.6745
2007	\$2,359,227	0.6595	0.6552
2008	\$2,483,046	0.6595	0.6552

2007 Levy

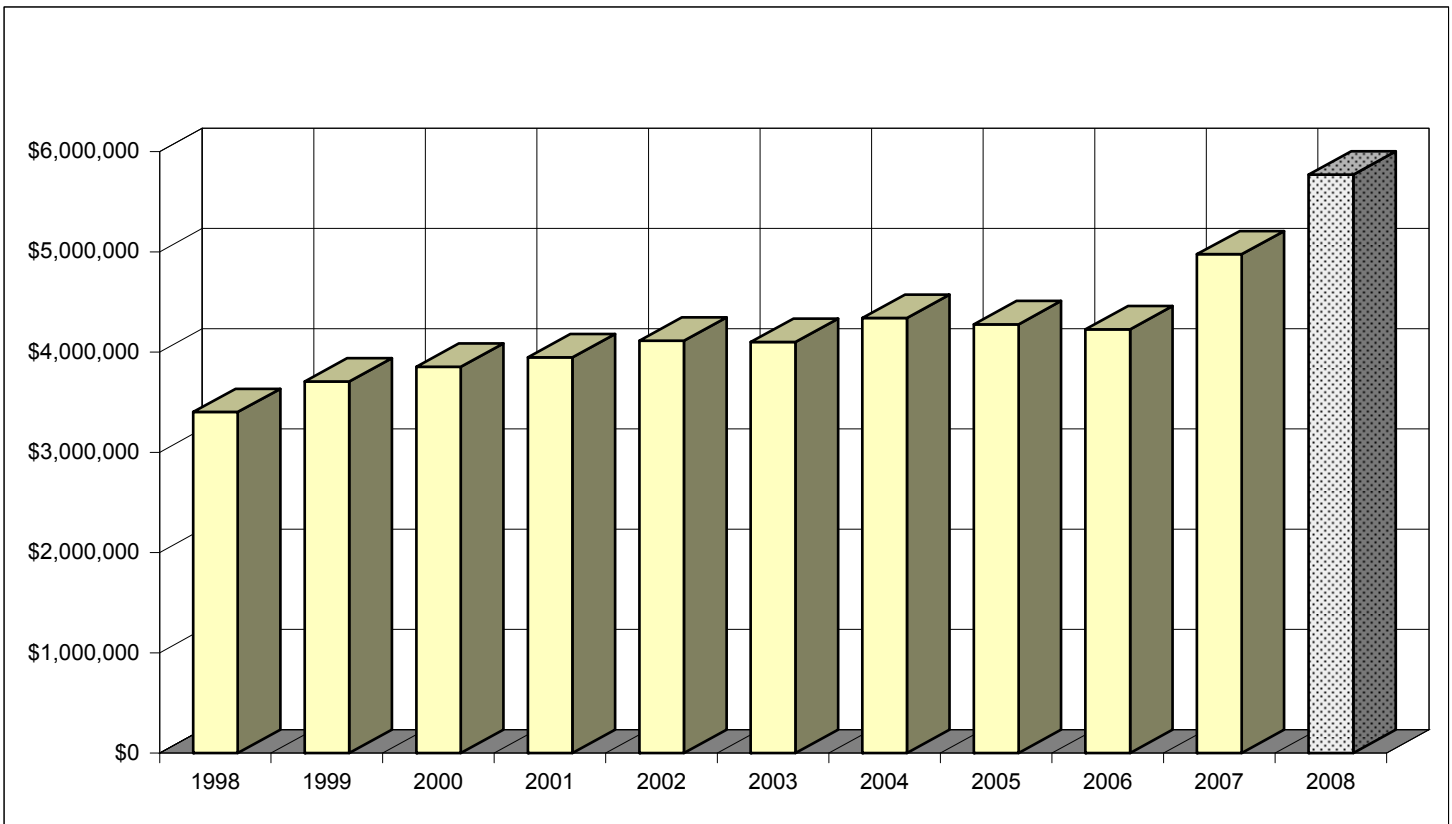
Corporate	\$329,644
Police Protection	\$231,987
Fire Protection	\$231,987
Liability Insurance	\$443,270
Garbage	\$115,000
Social Security	\$200,000
IMRF	\$150,000
Unemployment	\$23,900
Audit	\$20,000
Police Pension	\$479,995
Fire Pension	\$257,263
Total	\$2,483,046



Ten-Year 1% Sales Tax Revenue History

The largest source of General Fund revenues is the 1% sales tax. This revenue source is expected to provide almost 23% of the General Fund budget in 2008. Of the \$0.0625 per dollar state sales tax, \$0.01 is returned to the city in which the retail sale was made. As the graph below reflects, sales tax revenue has increased largely due to the new development in the Collinsville Crossings area. However, the incremental revenues in that development have been pledged toward the debt service. As such, \$1,570,000 is budgeted in the Collinsville Crossings special revenue fund and \$4,200,000 in the General Fund.

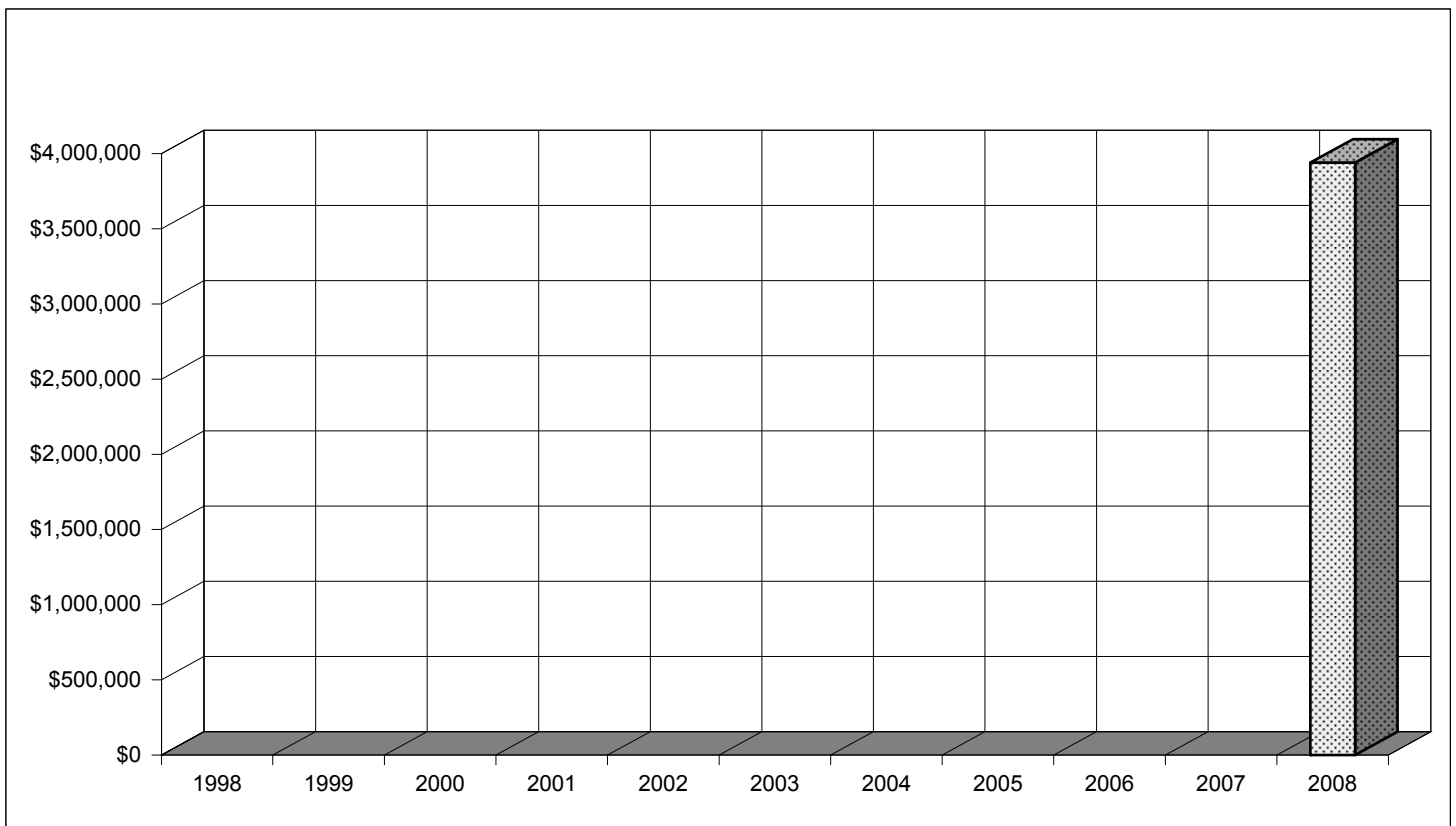
Fiscal Year	Revenue Received	Percent Change
1998	\$3,401,754	
1999	\$3,706,481	9.0%
2000	\$3,852,777	3.9%
2001	\$3,946,990	2.4%
2002	\$4,112,878	4.2%
2003	\$4,101,123	-0.3%
2004	\$4,340,805	5.8%
2005	\$4,277,480	-1.5%
2006	\$4,225,985	-1.2%
2007	\$4,975,000	17.7%
2008	\$5,770,000	16.0%



Ten-Year 1.25% Home Rule Sales Tax Revenue History

The second-largest source of General Fund revenues during 2008 will be the 1.25% home rule sales tax. The home rule sales tax will begin being collected January 1, 2008 and the City will receive its first distribution in April. Of the anticipated \$3,940,000, \$1,000,000 has been budgeted in the Capital Projects Fund to support major street repairs and replace/acquire needed equipment and vehicles. The balance of \$2,940,000 has been budgeted in the General Fund to support operations. This revenue source is expected to provide approximately 16% of the General Fund budget in 2008.

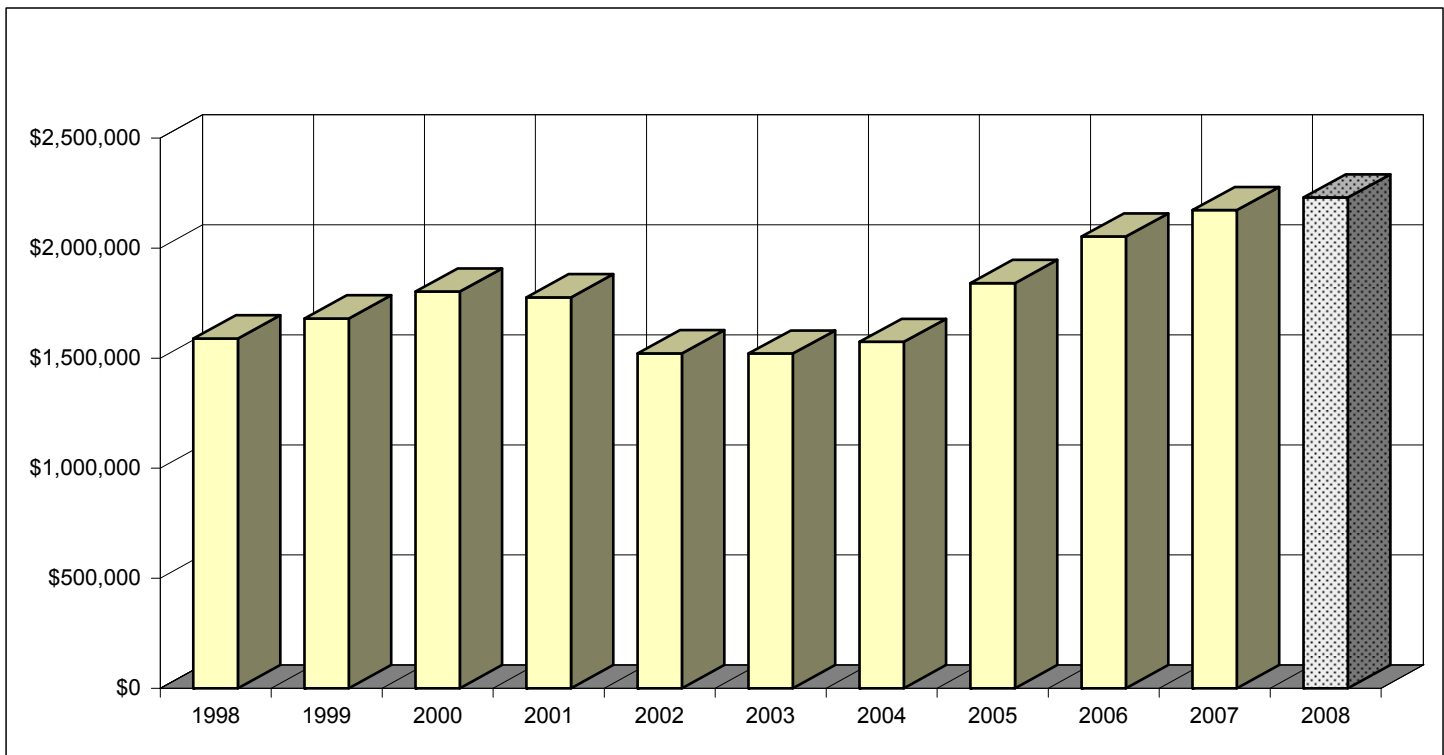
Fiscal Year	Revenue Received	Percent Change
1998		
1999		
2000		
2001		
2002		
2003		
2004		
2005		
2006		
2007		
2008	\$3,940,000	



Ten-Year Income Tax Revenue History

The third-largest source of General Fund revenues is income tax. In 2008, income tax is expected to provide approximately 12% of the General Fund budget. The State of Illinois distributes 10% of the net state income tax receipts to municipalities on a per capita basis. Based on recent projections by the State of Illinois as well as a recent increase in population a slight increase in this revenue source has been budgeted for 2008.

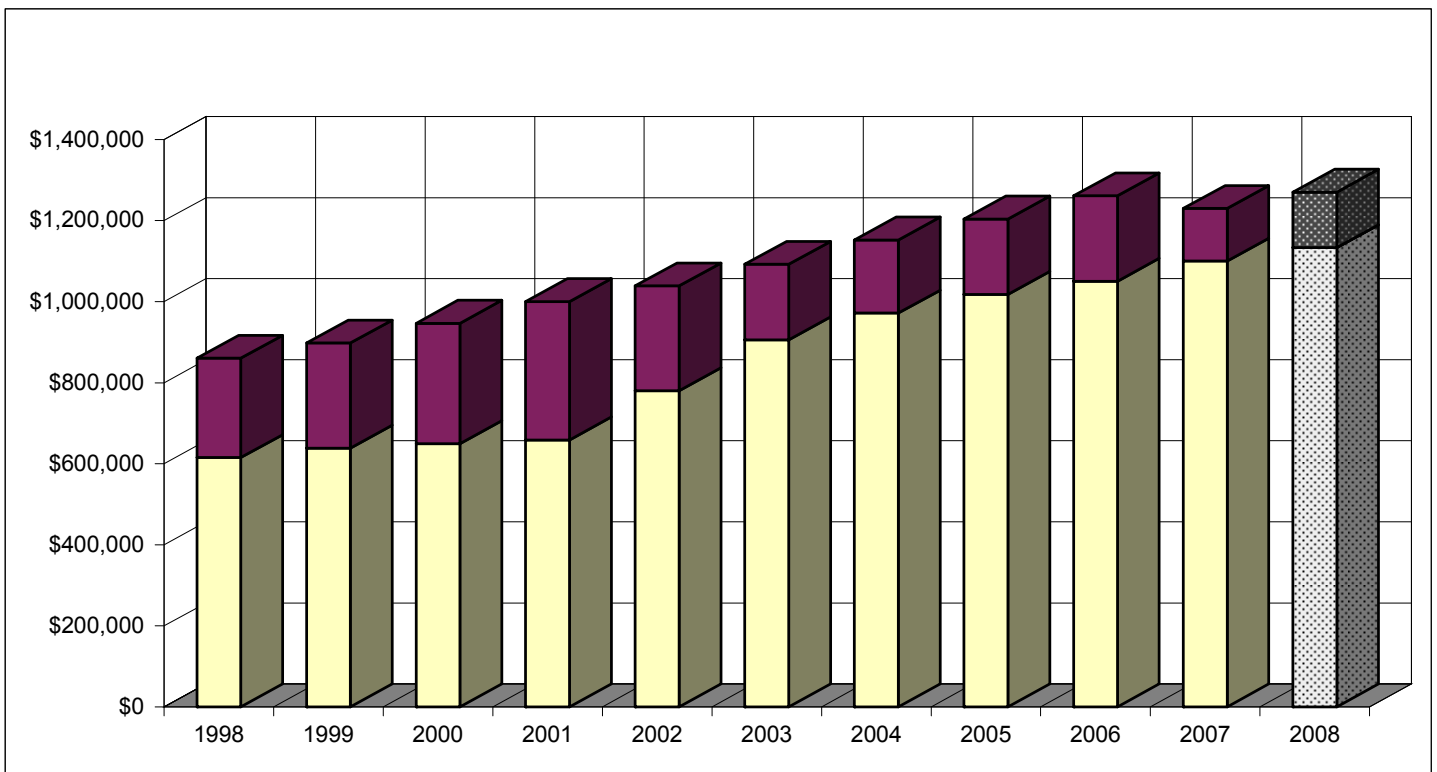
Fiscal Year	Revenue Received	Percent Change
1998	\$1,589,338	
1999	\$1,680,856	5.8%
2000	\$1,802,672	7.2%
2001	\$1,775,822	-1.5%
2002	\$1,520,938	-14.4%
2003	\$1,520,371	0.0%
2004	\$1,573,638	3.5%
2005	\$1,841,444	17.0%
2006	\$2,052,416	11.5%
2007	\$2,172,000	5.8%
2008	\$2,230,000	2.7%



Ten-Year Garbage Revenue History

In August of 1991, the City contracted with a private hauler for residential curbside recycling and trash pickup. Currently, Allied Waste provides this service to approximately 9,650 households. In 2007, Allied Waste charged the City \$10.60 per month per household. The City billed senior citizen households \$6.88 per month and all other households \$10.16 per month. The difference is provided by a property tax levy. In 2007, the City paid Allied Waste a total of approximately \$1.23 million for garbage disposal and billed residents a total of approximately \$1.1 million.

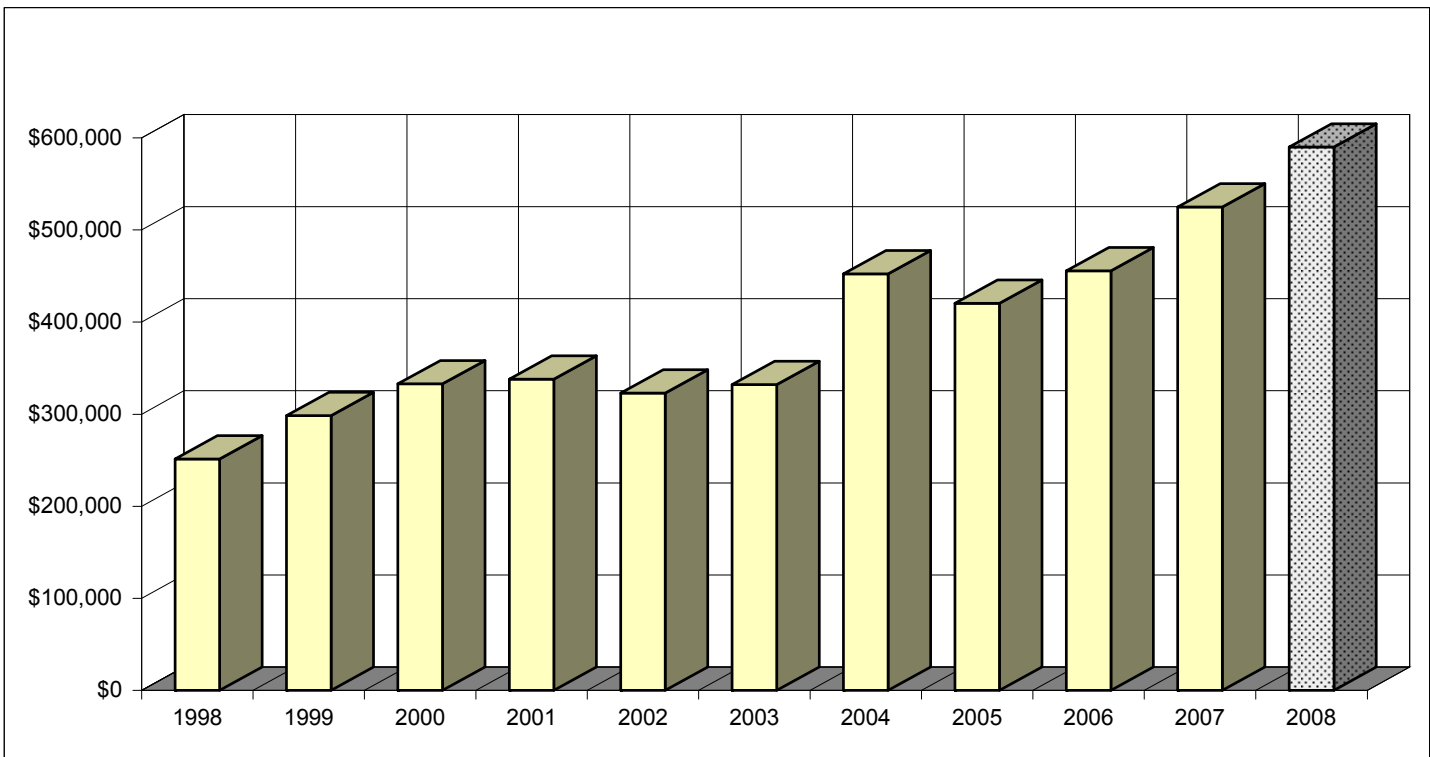
Fiscal Year	Revenue Billed	Expenditures
1998	\$615,134	\$860,459
1999	\$638,297	\$897,716
2000	\$649,736	\$946,861
2001	\$658,843	\$1,000,116
2002	\$780,043	\$1,038,806
2003	\$906,108	\$1,092,272
2004	\$971,691	\$1,152,165
2005	\$1,018,035	\$1,204,108
2006	\$1,050,078	\$1,261,185
2007	\$1,100,000	\$1,230,000
2008	\$1,133,000	\$1,270,000



Ten-Year Ambulance Revenue History

The City provides emergency ambulance service to those who reside within the Collinsville Fire Protection District. The City's three ambulances, staffed by City firefighters, responded to nearly 2,300 emergency assistance calls in 2007. Fees were raised in 2004 and 2006, but are still well below those charged by private ambulance services in the area. Revenue amounts below represent the amounts billed to customers. The overall collection rate averages about 70% after write-offs required by Medicare and Public Aid.

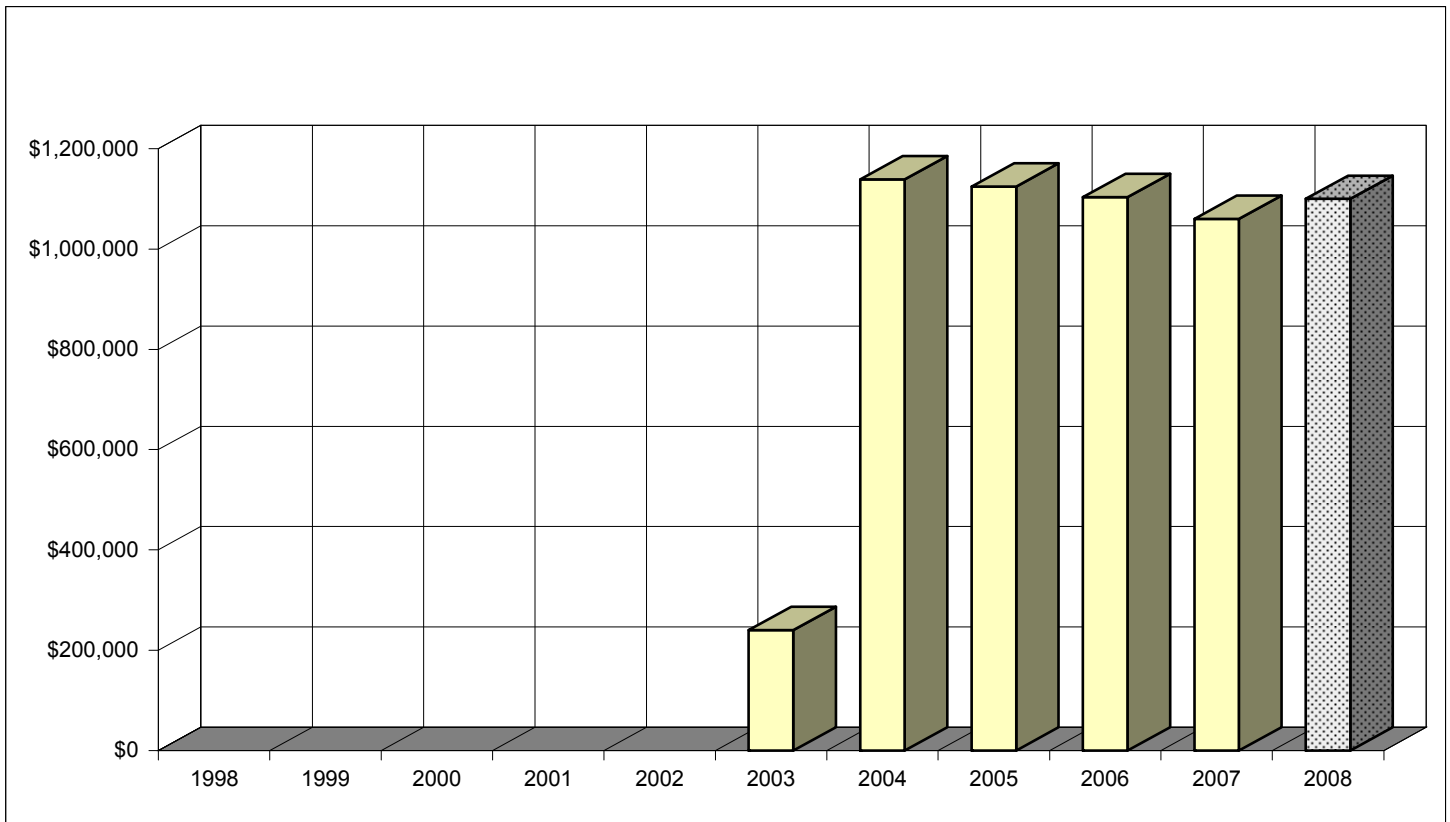
Fiscal Year	Revenue Billed	Percent Change
1998	\$251,401	
1999	\$298,225	18.6%
2000	\$332,876	11.6%
2001	\$337,900	1.5%
2002	\$323,011	-4.4%
2003	\$332,100	2.8%
2004	\$452,104	36.1%
2005	\$420,276	-7.0%
2006	\$455,372	8.4%
2007	\$525,000	15.3%
2008	\$590,000	12.4%



Ten-Year Telecommunications Tax Revenue History

On July 1, 2003, the City began collecting the Simplified Telecommunications Tax at a rate of 6%. All telephone service providers are required to collect this tax and submit it to the State of Illinois. The State of Illinois retains 1/2% as an administration fee and returns 5 1/2% to the City.

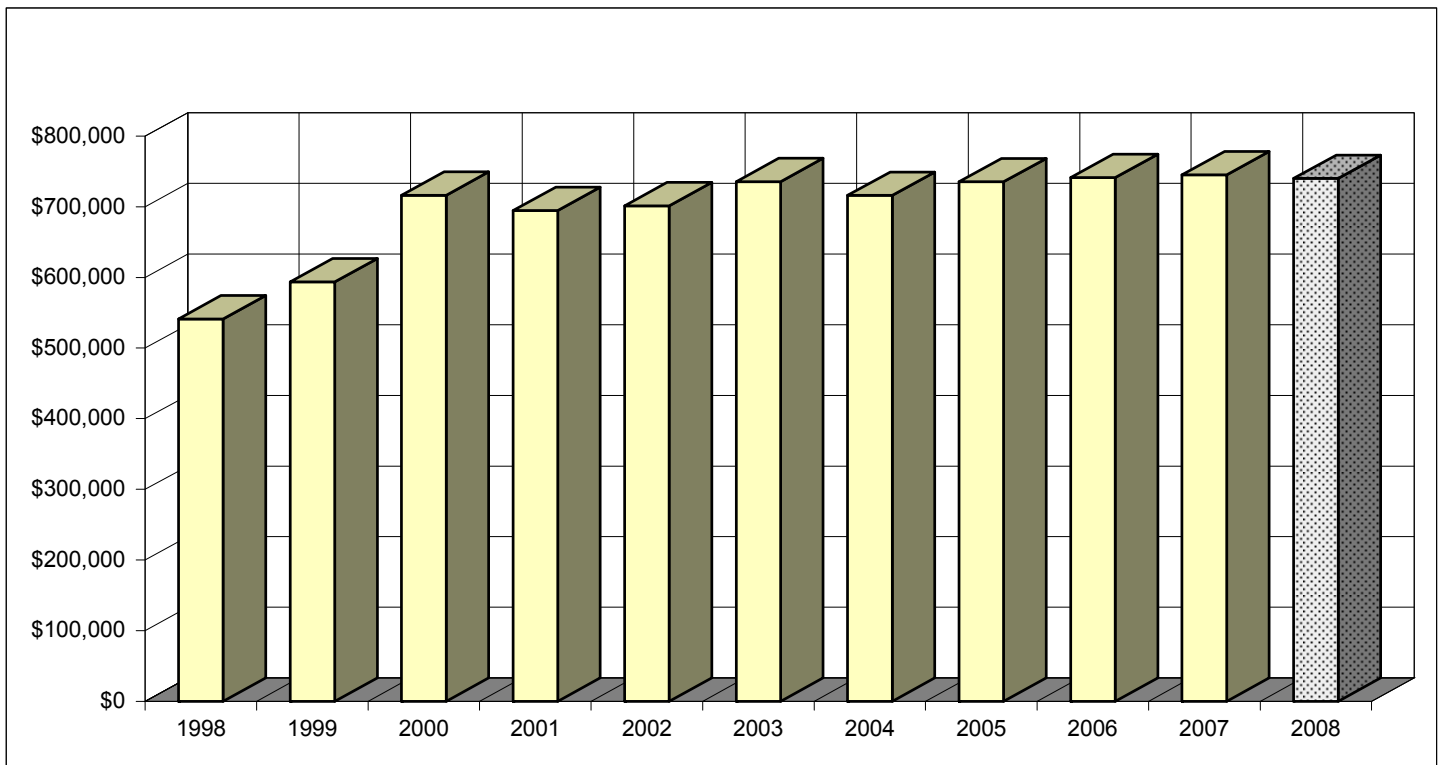
Fiscal Year	Simplified Telecom Tax	Percent Change
1998		
1999		
2000		
2001		
2002		
2003	\$240,167	
2004	\$1,139,123	374.3%
2005	\$1,124,705	-1.3%
2006	\$1,103,817	-1.9%
2007	\$1,060,000	-4.0%
2008	\$1,100,000	3.8%



Ten-Year Motor Fuel Tax Revenue History

Illinois Motor Fuel Tax funds are derived from a tax based on the consumption of motor fuel. The tax collected is deposited in the State Motor Fuel Tax Fund for distribution by the Department of Transportation. State Statutes provide for certain up-front deductions. The remainder is allocated between the State and local portions. Municipalities receive their share on a per capita basis. Permissible uses of Motor Fuel Tax revenue by municipalities is contained within the State Statutes. The City maintains a separate fund for this revenue and the state does regular compliance testing.

Fiscal Year	Revenue Received	Percent Change
1998	\$541,043	
1999	\$593,587	9.7%
2000	\$716,401	20.7%
2001	\$694,494	-3.1%
2002	\$701,204	1.0%
2003	\$735,660	4.9%
2004	\$716,038	-2.7%
2005	\$735,280	2.7%
2006	\$741,116	0.8%
2007	\$745,000	0.5%
2008	\$740,000	-0.7%



Ten-Year Water/Waste Water Revenue History

Water

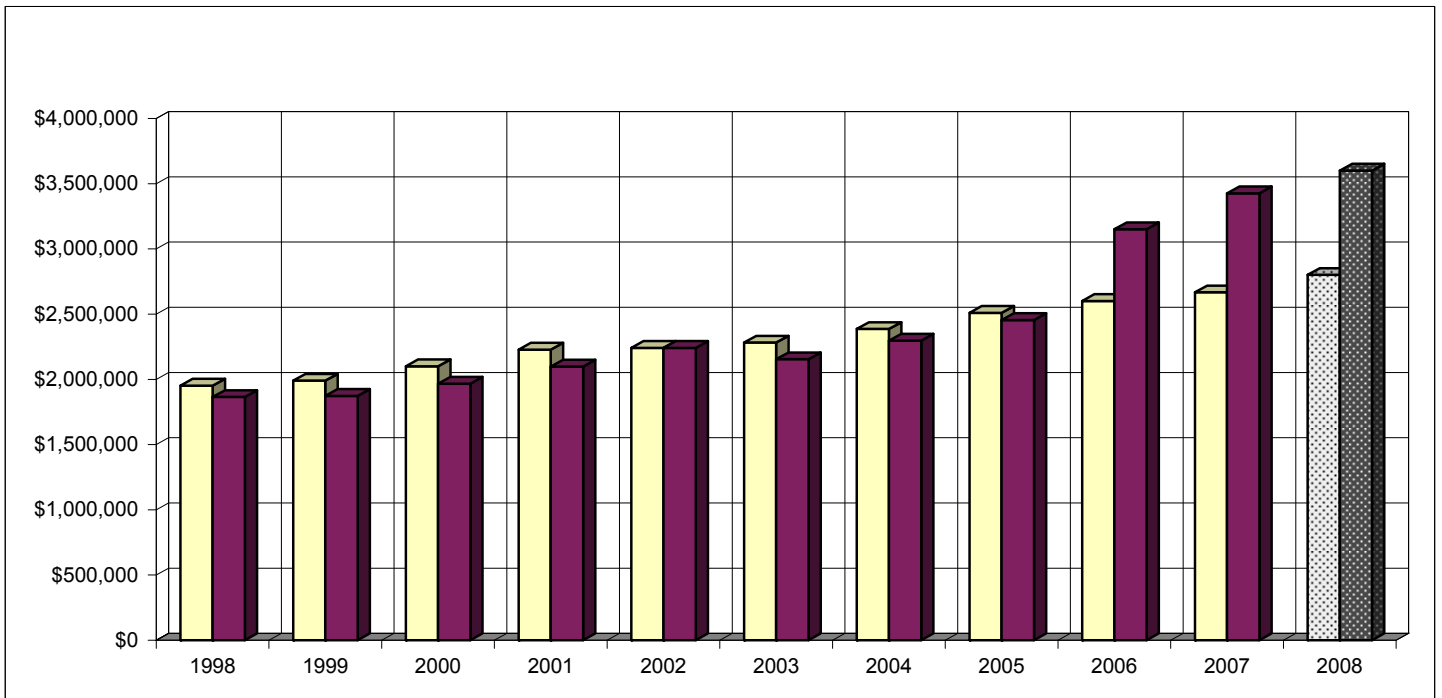
The City currently bills approximately 10,400 City and 1,220 rural customers for the provision of water. The 2008 rate for City residents is \$2.35 per thousand gallons used. For out-of-City users, the rate is \$3.53 per thousand gallons.

Sewer

The City currently bills approximately 9,750 sewer customers, including contracted customers within the Village of Maryville and Mounds Public Water Districts. Sewer rates increased significantly during 2006 to provide for EPA mandated improvements at the sewer plant. The rate for 2008 is \$4.80 per thousand gallons of water usage.

Fiscal Year	Water Revenue	Percent Change
1998	\$1,952,326	
1999	\$1,989,338	1.9%
2000	\$2,100,342	5.6%
2001	\$2,227,062	6.0%
2002	\$2,242,216	0.7%
2003	\$2,280,602	1.7%
2004	\$2,386,599	4.6%
2005	\$2,509,503	5.1%
2006	\$2,600,991	3.6%
2007	\$2,666,000	2.5%
2008	\$2,800,000	5.0%

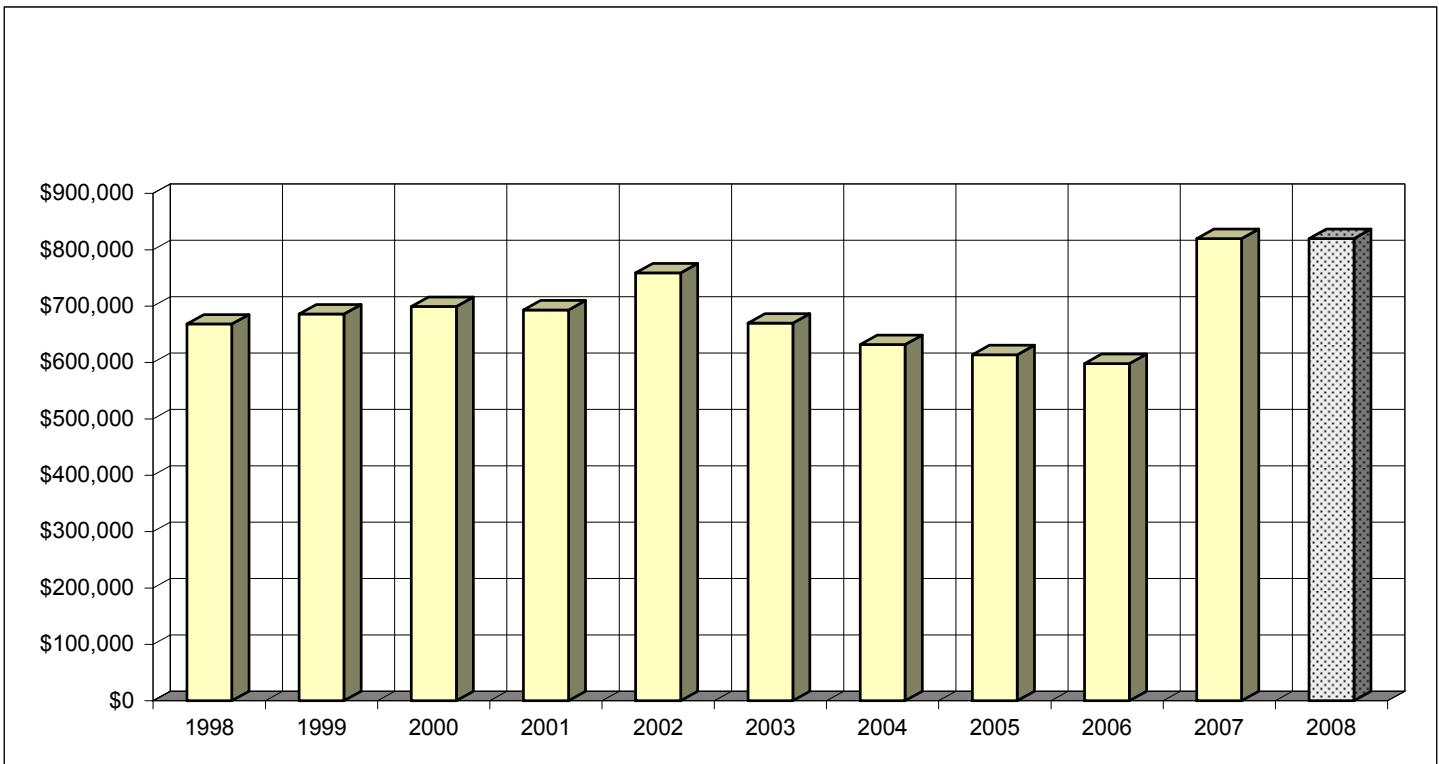
Fiscal Year	Sewer Revenue	Percent Change
1998	\$1,864,935	
1999	\$1,873,413	0.5%
2000	\$1,965,916	4.9%
2001	\$2,098,157	6.7%
2002	\$2,242,139	6.9%
2003	\$2,154,486	-3.9%
2004	\$2,296,746	6.6%
2005	\$2,454,405	6.9%
2006	\$3,150,131	28.3%
2007	\$3,425,000	8.7%
2008	\$3,600,000	5.1%



Ten-Year Hotel/Motel Tax Revenue History

City ordinance requires hotels and motels with over 20 rooms to collect a 7% tax on room rentals. This tax is collected by the City. The original 5% levy is given to the Collinsville Convention and Visitors Bureau to fund tourism efforts and debt service on Gateway Center. The additional 2% is kept in the City's General Fund and was imposed during 2006 to fund the addition of three patrolmen to the police force. There are 9 hotels or 857 hotel rooms in the City of Collinsville

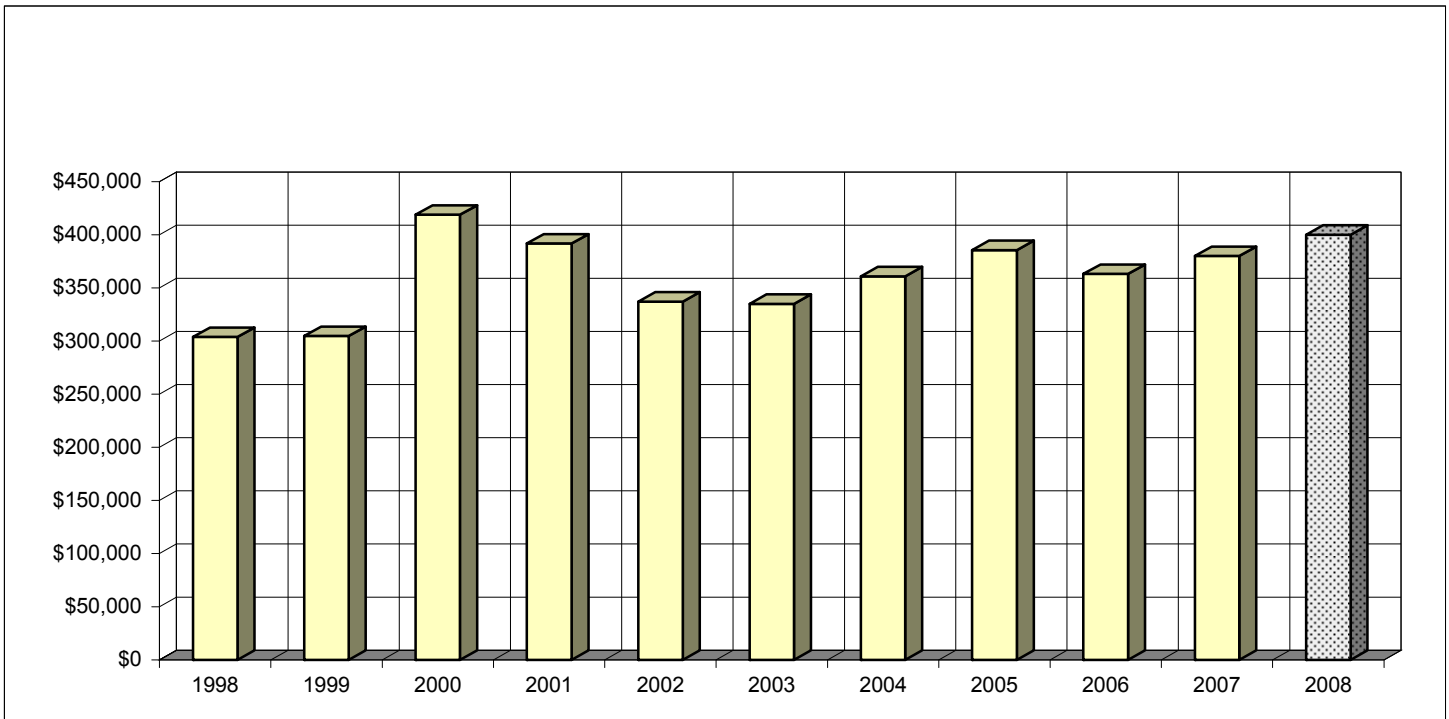
Fiscal Year	Hotel Tax Revenue	Percent Change
1998	\$668,481	
1999	\$686,474	2.7%
2000	\$699,640	1.9%
2001	\$693,493	-0.9%
2002	\$759,156	9.5%
2003	\$670,012	-11.7%
2004	\$632,157	-5.6%
2005	\$613,927	-2.9%
2006	\$598,087	-2.6%
2007	\$820,000	37.1%
2008	\$820,000	0.0%



Ten-Year Food/Beverage Tax Revenue History

City ordinance requires the collection of a 1% tax on the sale of food and beverages by business located in the "hospitality" district along IL Hwy 157. This tax is collected by the City, but given to the Collinsville Convention and Visitors Bureau to support the operation of Gateway Center.

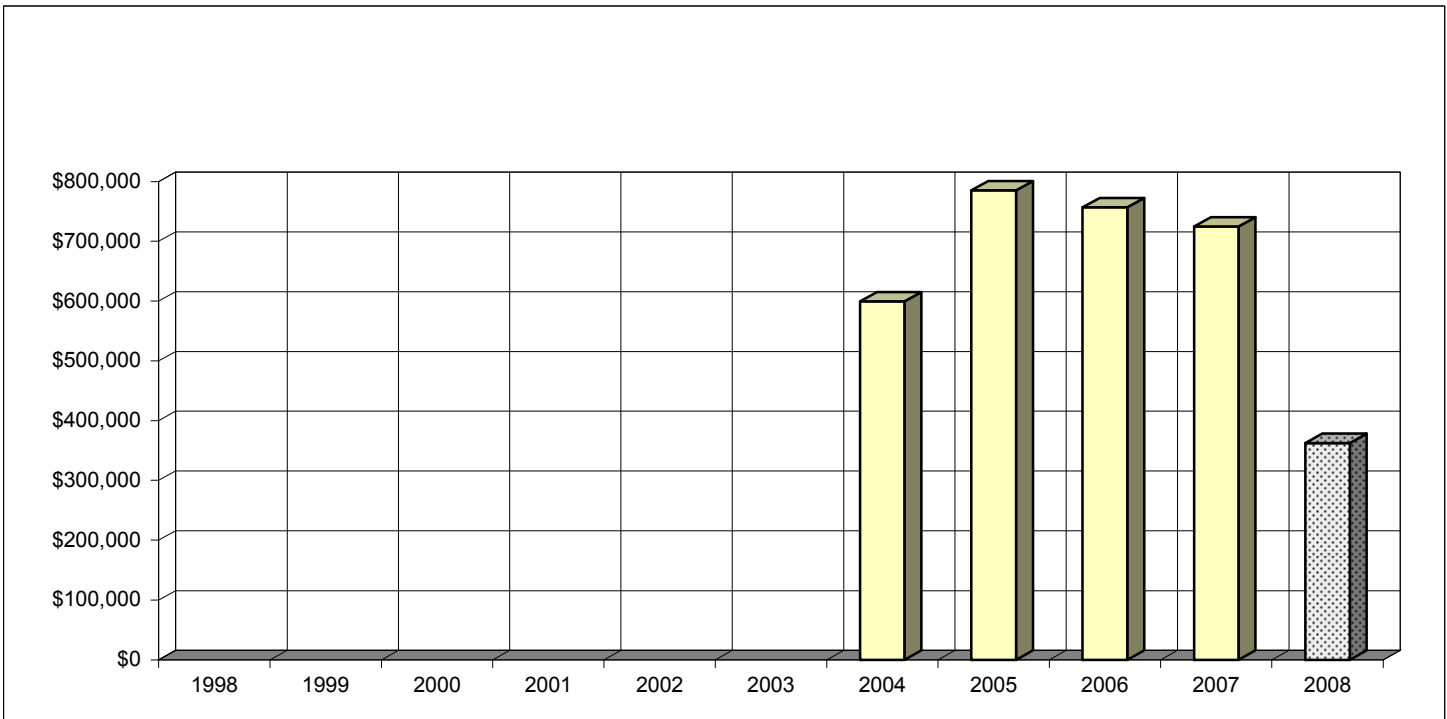
Fiscal Year	Food & Bev Tax	Percent Change
1998	\$303,678	
1999	\$304,804	0.4%
2000	\$418,889	37.4%
2001	\$391,744	-6.5%
2002	\$337,064	-14.0%
2003	\$334,963	-0.6%
2004	\$360,842	7.7%
2005	\$385,563	6.9%
2006	\$363,027	-5.8%
2007	\$380,000	4.7%
2008	\$400,000	5.3%



Ten-Year Utility Tax Revenue History

The City has levied a utility tax on the gross receipts of electric and gas utilities. This tax is used to fund capital projects. The original rate was 2.5%, but will be reduced to 1.25% beginning with the 2008 fiscal year.

Fiscal Year	Utility Tax	Percent Change
1998		
1999		
2000		
2001		
2002		
2003		
2004	\$599,619	
2005	\$785,428	31.0%
2006	\$756,803	-3.6%
2007	\$725,000	-4.2%
2008	\$362,500	-50.0%





2008 Annual Budget

General Fund



City of Collinsville, Illinois

The General Fund is the main operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. It includes seven departments and twenty programs within those departments. Legal budgetary control is exercised at the program level as demonstrated below.

The 2008 budget includes an increase of 21% for personnel expenditures, an increase of 8% for operating expenditures and an increase of 1% for capital outlay. The total increase in the general fund is about \$2.5 million or 16.0%.

<u>Program</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>% Change</u>
City Council	2,666,730	2,639,690	-1.0%
Boards	25,960	41,960	61.6%
City Manager	260,260	323,600	24.3%
Operations	165,630	284,090	71.5%
Human Resources	162,990	233,670	43.4%
Information Technology	0	157,180	
Administration Department Total	<u>3,281,570</u>	<u>3,680,190</u>	<u>12.1%</u>
Police Administration	516,850	744,100	44.0%
Police Operations	3,594,110	4,002,940	11.4%
Police Support	879,750	1,205,280	37.0%
Animal Control	145,260	162,580	11.9%
Police Department Total	<u>5,135,970</u>	<u>6,114,900</u>	<u>19.1%</u>
Fire Administration	293,850	338,560	15.2%
Fire Operations	2,518,590	2,844,145	12.9%
Ambulance	224,630	271,000	20.6%
Emergency Management	30,440	48,330	58.8%
Fire Department Total	<u>3,067,510</u>	<u>3,502,035</u>	<u>14.2%</u>
Streets	1,653,250	2,014,470	21.8%
Garbage	1,452,050	1,350,700	-7.0%
Inspections	190,430	307,260	61.4%
Public Works Department Total	<u>3,295,730</u>	<u>3,672,430</u>	<u>11.4%</u>
Finance	526,400	643,590	22.3%
Finance Department Total	<u>526,400</u>	<u>643,590</u>	<u>22.3%</u>
Community Development	290,950	473,580	62.8%
Community Development Total	<u>290,950</u>	<u>473,580</u>	<u>62.8%</u>
Shuttle Bus	115,200	136,250	18.3%
Community Services Total	<u>115,200</u>	<u>136,250</u>	<u>18.3%</u>
Total General Fund	<u>15,713,330</u>	<u>18,222,975</u>	<u>16.0%</u>

2008 Annual Budget

Revenues



City of Collinsville, Illinois

01 General Fund Revenues

00-00

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3110 Property Tax	594,640	628,991	1,680,050	1,680,050	1,762,215	1,850,326
3120 Foreign Fire Insurance Tax	15,440	15,973	15,500	16,000	16,000	16,480
3140 Hotel/Motel Tax	0	29,936	820,000	820,000	820,000	844,600
3150 Auto Rental Tax	6,729	7,226	7,000	7,000	7,000	7,210
3160 Telecommunications Tax	1,124,705	1,103,817	1,060,000	1,060,000	1,100,000	1,133,000
3170 Admission Tax	18,414	14,577	18,000	18,000	12,000	12,360
3180 Food & Beverage Tax	0	0	400,000	400,000	400,000	412,000
Total Taxes	1,759,928	1,800,519	4,000,550	4,001,050	4,117,215	4,275,976
3210 Liquor Licenses	47,932	39,795	45,000	45,000	45,000	46,350
3220 Business Licenses	19,313	14,075	17,850	17,850	18,000	18,540
3230 Cable TV Franchise	278,601	174,182	233,000	233,000	233,000	239,990
3240 Telephone Franchise	52,488	50,688	51,000	51,000	51,000	52,530
3250 Therapist Licenses	0	0	0	0	0	0
3260 Vending Machine Licenses	12,000	11,150	11,000	11,000	11,000	11,330
3280 Taxi Licenses	0	0	140	140	0	0
Total Licenses	410,333	289,890	357,990	357,990	358,000	368,740
3310 Building Permits	202,507	495,907	300,000	200,000	1,004,000	506,200
3370 Yard Sale Permits	1,744	1,556	1,600	1,600	1,600	1,648
3390 Other Permits	995	465	1,500	1,500	1,000	1,030
Total Permits	205,246	497,928	303,100	203,100	1,006,600	508,878
3410 State Income Tax	1,841,444	2,052,416	2,080,000	2,172,000	2,230,000	2,296,900
3420 Replacement Tax	64,333	76,139	49,390	77,000	56,100	57,783
3438 Grants/Police	0	513	0	24,800	0	0
3439 Grants/Fire	0	113,173	0	0	0	0
3440 Grants	0	1,370	0	291,000	0	0
3441 Grants/MEGSI Matching Funds	49,154	39,245	50,000	50,000	52,500	54,075
3442 Grants/MEATF Matching Funds	54,806	46,149	48,000	48,000	48,000	49,440
3443 Grants/Shuttle Bus Matching Funds	29,981	28,796	28,560	28,560	28,560	29,417
3445 Grants/EMA	22,316	7,345	24,000	24,000	6,500	6,695
3446 Grants/Matching-DEA	13,538	18,646	15,600	15,600	15,900	16,377
3449 Grants/Hwy Safety-DUI	8,717	1,453	0	0	0	0
3450 Sales Tax	4,277,480	4,225,985	5,300,000	4,030,000	4,200,000	4,326,000
3451 Home Rule Sales Tax	0	0	0	0	2,940,000	4,570,150
3460 Road & Bridge Tax	154,696	159,249	160,000	160,000	165,000	169,950
3480 Use Tax	275,737	323,784	320,000	320,000	325,000	334,750
3490 Other Intergovernmental Revenues	134,657	137,583	140,000	140,000	140,000	144,200
Total Intergovernmental Revenues	6,926,860	7,231,846	8,215,550	7,380,960	10,207,560	12,055,737

3510 Court Fines	111,974	123,800	130,000	130,000	130,000	133,900
3511 DUI Court Fines	4,240	6,521	6,000	6,000	0	0
3520 Parking Fines	90	0	4,000	0	0	0
3530 City Court Fines	42,999	40,785	45,000	45,000	45,000	46,350
3550 Drug Fines	11,254	8,929	11,000	11,000	11,000	11,330
3553 Vest Revenue	(100)	4,033	0	5,000	0	0
Total Fines & Forfeitures	170,457	184,068	196,000	197,000	186,000	191,580
3630 Photocopies	4,620	3,788	5,300	5,300	5,300	5,459
3640 Police Dept Fees	2,849	5,001	4,500	4,500	4,500	4,635
3680 Garbage Charges	1,018,035	1,050,078	1,155,000	1,100,000	1,133,000	1,166,990
3720 Ambulance Fees	420,276	455,372	525,000	525,000	590,000	607,700
3730 Animal Shelter Fees	8,622	5,653	4,000	4,000	4,000	4,120
3740 Inspection Fees	7,073	4,365	8,090	8,090	2,000	2,060
3750 Motel Tax Administrative Fee	10,500	12,500	12,500	12,500	12,500	12,875
3760 Variance/Plat Fees	6,810	2,750	7,000	7,000	7,000	7,210
3770 Developer Reimbursements	26,361	42,818	40,000	4,000	5,000	5,150
3780 State Reimbursement (Traffic Signals)	0	0	0	18,000	0	0
3790 Demolition Reimbursements	15,455	10,000	10,000	2,400	2,400	2,472
Total Charges for Services	1,520,601	1,592,325	1,771,390	1,690,790	1,765,700	1,818,671
3810 Interest Income	72,308	103,574	75,000	75,000	150,000	154,500
3820 Rental Income	12,453	13,926	12,000	12,000	13,600	14,008
3830 Donations	72,792	6,809	2,500	2,500	2,500	2,575
3838 Shuttle Bus Repairs	3,459	8,707	0	500	0	0
3839 Reimb/Damaged Vehicles	0	329	0	600	0	0
3840 Reimbursements	23,336	2,197	0	3,500	0	0
3841 Reimbursements - Police Salaries	54,085	74,206	40,000	60,000	0	0
3842 Reimbursements - Fire Salaries	2,718	39,791	30,000	30,000	0	0
3843 Reimbursements - Street Salaries	3,545	7,254	10,000	0	0	0
3844 Reimbursements - Other	25	2,946	0	0	71,000	0
3847 Reimb - School Resource Officer	29,168	55,762	35,000	55,000	56,000	57,680
3848 Reimb - DARE Officer	12,500	12,500	12,500	12,500	0	0
3849 Reimb - Health Insurance	78,467	8,673	0	0	0	0
3850 Off duty reimbursement - Police	22,189	20,984	22,000	22,000	31,500	32,445
3851 Off duty reimbursement - Fire	195	881	0	0	3,500	3,605
3872 Unrealized Gain	(476)	0	0	0	0	0
3880 Recovery of Bad Debt	510	0	1,000	1,000	1,000	1,030
3890 Miscellaneous	21,170	19,262	10,000	90,000	90,000	10,000
Total Miscellaneous Revenue	408,444	377,802	250,000	364,600	419,100	275,843
3920 Proceeds-Fixed Asset Sales	2,070	6,464	10,000	10,000	10,000	10,300
3990 Interfund Transfer	1,312,269	1,409,709	390,000	390,000	390,000	390,000
Total Other Sources of Funds	1,314,339	1,416,173	400,000	400,000	400,000	400,300
Total Revenues	12,716,207	13,390,551	15,494,580	14,595,490	18,460,175	19,895,725



Administration

City Council

The City Council expenditures provide for the direct activities of the City's elected governing body consisting of the Mayor and four Council members. The City Council proposes, debates, and votes on legislation necessary for the continued progressive development of the City. This body also regulates revenues and expenditures, incurs debt, and approves the final operating and capital budgets for the City. Costs for the City's annual audit, legal fees, workers compensation and liability insurance, and publishing fees for all public notices are included within the City Council's Budget.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 384,280	\$ 464,190	\$ 478,054
Operations	\$2,272,450	\$2,163,500	\$1,625,405
Capital	\$ 10,000	\$ 12,000	\$ 0
Total	\$2,666,730	\$2,639,690	\$2,103,459

Personnel:

Staffing Totals:

Part Time – 1

Staffing Includes:

City Clerk – 1

Significant Operational Costs:

5330 - Legal Services – \$134,000 - City Attorney, Corporate Counsel and Cable Consortium

5910 – Liability Insurance - \$220,000 – coverage for entire City operation

5990 – Rebates – \$1,620,000 - Rebates to Gateway Center (\$1,000,000) and TIF (\$600,000)

Capital Items:

\$12,000 - Computers

01 General Fund Expenditures

10-00 City Council

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4220 Part Time Salaries	15,600	15,600	15,600	15,600	36,400	37,440
Total Salaries	15,600	15,600	15,600	15,600	36,400	37,440
4540 Workers Compensation	248,982	334,068	367,480	384,528	425,000	437,750
4610 FICA	8,976	910	970	970	2,260	2,321
4630 Medicare	2,352	1,192	230	230	530	543
Total Benefits	260,310	336,170	368,680	385,728	427,790	440,614
5170 Maint. Service-Office Equip.	0	0	500	0	500	515
5310 Accounting Service	26,500	27,000	26,000	24,000	25,000	25,750
5330 Legal Service	78,051	100,955	110,000	110,000	134,000	138,020
5490 Other Professional Services	147,781	23,579	17,250	17,250	10,500	10,815
5520 Telephone	727	1,096	1,300	700	1,000	1,030
5530 Publishing	17,866	12,079	18,500	18,500	19,000	19,570
5540 Printing	71	299	400	400	500	515
5610 Dues	5,440	6,221	6,500	6,500	9,000	9,270
5620 Travel, Lodging and Meals	11,335	17,701	14,000	14,000	15,000	15,450
5630 Training	1,963	2,705	6,000	6,000	6,000	6,180
5650 Publications	645	1,091	1,500	1,500	1,500	1,545
5910 Liability Insurance	223,206	201,996	219,000	197,798	220,000	226,600
5990 Rebates	649,427	599,387	1,850,000	1,688,000	1,620,000	1,068,600
Total Contractual Services	1,163,011	994,109	2,270,950	2,084,648	2,062,000	1,523,860
6510 Office Supplies	130	60	500	500	500	515
6520 Operating Supplies	669	917	1,000	1,000	1,000	1,030
Total Commodities	799	978	1,500	1,500	1,500	1,545
8300 Equipment	0	0	10,000	6,500	12,000	0
Total Capital Outlay	0	0	10,000	6,500	12,000	0
9130 Community Relations	10,341	8,125	0	0	0	0
9190 Miscellaneous Expense	458	285	0	0	0	0
9980 Contingencies	0	0	0	0	100,000	100,000
Total Other Uses of Funds	10,799	8,410	0	0	100,000	100,000
Total Expenditures	1,450,519	1,355,267	2,666,730	2,493,976	2,639,690	2,103,459

Boards

The City Council utilizes various Boards and Commissions in the execution of City business. These Boards include the Planning Commission, Historic Preservation Commission, Community Appearance Board, Civil Service Commission, Zoning Board of Appeals, Fire and Police Commission, Economic Development Commission and the Downtown Economic Revitalization Commission. The Historic Preservation Commission, Community Appearance Board, Economic Development Commission and the Downtown Economic Revitalization Commission serve in an advisory role while the remaining Boards serve in a quasi-legal capacity.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 2,130	\$ 2,130	\$ 2,167
Operations	\$22,830	\$39,830	\$32,635
Capital	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total	\$24,960	\$41,960	\$34,802

Personnel:

No Full-Time Staffing

Significant Operational Costs:

5330 - Legal Services – \$13,000 – for costs related to Civil Service and Fire and Police Commission decisions and efforts.

Capital Items:

No Capital

01 General Fund Expenditures

12-00 Boards

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4220 Part Time Salaries	1,579	900	900	900	900	900
4230 Overtime	1,480	599	1,000	1,000	1,000	1,030
Total Salaries	3,059	1,499	1,900	1,900	1,900	1,930
4610 FICA	181	86	120	120	120	124
4620 IMRF	869	178	80	80	80	82
4630 Medicare	42	19	30	30	30	31
Total Benefits	1,092	283	230	230	230	237
5180 Maint. Service-Grounds	0	0	800	0	800	824
5330 Legal Service	713	0	1,000	7,100	13,000	5,000
5340 Medical Service	259	639	1,500	2,000	3,000	3,090
5490 Other Professional Services	20,995	10,381	7,000	6,000	9,500	9,785
5510 Postage	15	7	200	100	200	206
5540 Printing	0	189	500	100	500	515
5610 Dues	6,920	3,860	6,230	6,230	6,230	6,417
5620 Travel, Lodging and Meals	157	0	1,300	0	1,300	1,339
5630 Training	390	75	1,400	0	1,400	1,442
5650 Publications	300	0	1,200	200	1,200	1,236
5930 Rentals	76	80	100	100	100	103
Total Contractual Services	29,824	15,231	21,230	21,830	37,230	29,957
6170 Maint. Supplies-Grounds	771	150	1,600	0	1,600	1,648
6510 Office Supplies	0	533	0	0	0	0
6520 Operating Supplies	1,029	32	1,000	1,000	1,000	1,030
Total Commodities	1,800	715	2,600	1,000	2,600	2,678
9130 Community Relations	627	632	0	0	0	0
9550 Economic Dev. Reserve	0	0	0	0	0	0
9560 CAB Reserve	890	0	0	0	0	0
Total Other Uses of Funds	1,517	632	0	0	0	0
Total Expenditures	37,292	18,360	25,960	24,960	41,960	34,802

City Manager

The City Manager serves as the Chief Administrative Officer of the City. Appointed by and responsible to the Mayor and City Council, the City Manager supervises all departments and the day-to-day operations of the City, ensuring that all laws and ordinances are enforced. The City Manager is responsible for making sound and educated recommendations to the City Council regarding City operations and policies. The City Manager reviews the overall operations of the City with a focus on long term objectives regarding the City's future.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$168,160	\$ 238,000	\$ 276,435
Operations	\$ 91,100	\$ 82,600	\$ 85,078
Capital	<u>\$ 1,000</u>	<u>\$ 3,000</u>	<u>\$ 3,090</u>
Total	\$260,260	\$ 323,600	\$ 364,603

Personnel:

Staffing Totals:

Full Time – 3

Staffing Includes:

City Manager
Administrative Assistant
Management Analyst

Significant Operational Costs:

5490 – Other Professional Services - \$25,000 – Performance Measurement Consortium, Citizen Survey, Pickering Services

5620 & 5630 – Travel & Training - \$23,600 – ICMA, IML, Performance Institute, LEAD program for staff, investigation efforts by staff.

5660 – Employee Development - \$10,300 – Employee events, Organization-wide training, Individual Department meetings.

Capital Items:

8300 – Equipment - \$3,000 - Computer

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	116,322	95,806	125,350	133,000	166,500	189,735
4220 Part Time Salaries	7,983	6,082	0	0	0	0
4250 Sick Pay	0	883	950	950	0	0
Total Salaries	124,305	102,770	126,300	133,950	166,500	189,735
4510 Health Insurance	19,853	19,545	21,780	20,000	44,600	56,173
4520 Life Insurance	245	144	150	150	210	225
4530 Unemployment Insurance	459	444	250	360	760	760
4610 FICA	7,483	6,256	7,830	8,040	10,320	11,764
4620 IMRF	6,045	4,994	10,010	10,260	13,190	15,027
4630 Medicare	1,802	1,459	1,840	1,880	2,420	2,751
Total Benefits	35,886	32,842	41,860	40,690	71,500	86,700
5130 Maint. Service-Vehicle	209	464	900	400	1,000	1,030
5170 Maint. Service-Office Equip.	285	0	500	100	1,000	1,030
5330 Legal Service	68,117	53,577	30,000	30,000	10,000	10,300
5490 Other Professional Services	1,429	1,260	32,000	29,590	25,000	25,750
5520 Telephone	1,260	955	1,300	1,000	1,000	1,030
5540 Printing	2,432	8,732	3,000	0	1,000	1,030
5610 Dues	4,288	2,945	5,000	5,000	5,000	5,150
5620 Travel, Lodging and Meals	5,265	2,933	6,000	6,000	15,500	15,965
5630 Training	1,824	710	2,000	2,500	8,100	8,343
5650 Publications	611	374	900	300	1,000	1,030
5660 Employee Development	0	0	5,000	6,500	10,000	10,300
Total Contractual Services	85,718	71,950	86,600	81,390	78,600	80,958
6510 Office Supplies	472	266	500	200	1,000	1,030
6520 Operating Supplies	481	392	1,500	500	2,000	2,060
6550 Automotive Fuel/Oil	1,619	663	2,500	1,500	1,000	1,030
Total Commodities	2,572	1,321	4,500	2,200	4,000	4,120
8300 Equipment	1,895	0	1,000	2,030	3,000	3,090
8400 Vehicle	0	0	0	0	0	0
Total Capital Outlay	1,895	0	1,000	2,030	3,000	3,090
9130 Community Relations	69	0	0	0	0	0
9190 Miscellaneous Expense	99	741	0	0	0	0
Total Other Uses of Funds	169	741	0	0	0	0
Total Expenditures	250,545	209,624	260,260	260,260	323,600	364,603

Operations

The Operations Manager is responsible for the overall supervisory, administrative and professional planning, coordinating and directing of administrative support activities. The Manager directs the City's public information systems, oversees and coordinates technology needs of the organization, directs the Community Investment Plan, is in charge of City Hall maintenance and upkeep, and serves in the capacity of Deputy City Clerk.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 47,780	\$ 98,190	\$ 103,820
Operations	\$105,850	\$ 180,900	\$ 186,327
Capital	<u>\$ 12,000</u>	<u>\$ 5,000</u>	<u>\$ 1,000</u>
Total	\$1,110,000	\$ 284,090	\$ 291,147

Personnel:

Staffing Totals:

Full Time – 1

Staffing Includes:

Operations Manager

Significant Operational Costs:

5360 – Janitorial Services - \$40,000 – Operations will look to expand the services in City Hall.

5510 & 5540 – Postage & Printing - \$36,000 will be used for community newsletter.

Capital Items:

8300 – Equipment - \$5,000 – Postage machine

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	0	24,965	27,350	40,000	69,100	72,555
4220 Part Time Salaries	10,987	1,993	6,000	6,200	0	0
4230 Overtime	11,444	925	0	0	0	0
4250 Sick Pay	0	883	950	950	2,400	2,512
Total Salaries	22,430	28,765	34,300	47,150	71,500	75,067
4510 Health Insurance	0	7,217	8,420	7,250	15,200	16,714
4520 Life Insurance	0	35	50	50	100	100
4530 Unemployment Insurance	201	156	130	130	250	252
4610 FICA	931	1,674	2,130	2,130	4,430	4,654
4620 IMRF	177	1,314	2,250	2,250	5,670	5,945
4630 Medicare	218	391	500	500	1,040	1,088
Total Benefits	1,527	10,788	13,480	12,310	26,690	28,753
5110 Maint. Service-Building	0	8,308	7,000	5,000	8,000	8,240
5120 Maint. Service-Equipment	0	5,997	7,000	6,000	8,000	8,240
5170 Maint. Service-Office Equip.	0	2,838	5,000	2,000	5,000	5,150
5180 Maint. Service-Grounds	0	4,350	5,000	5,000	6,000	6,180
5360 Janitorial Service	0	13,252	15,000	15,000	40,000	41,200
5490 Other Professional Services	8,000	2,888	2,750	3,550	0	0
5510 Postage	14	10,675	17,000	17,000	21,000	21,630
5520 Telephone	0	9,069	10,000	10,000	12,000	12,360
5530 Publishing	333	400	500	0	0	0
5540 Printing	0	1,579	3,000	3,000	39,000	40,170
5610 Dues	70	220	300	320	400	412
5620 Travel, Lodging and Meals	0	925	5,000	2,000	6,000	6,180
5630 Training	24	35	1,500	1,000	2,000	2,060
5650 Publications	5	0	0	0	200	206
5710 Utilities	0	13,889	17,500	20,000	22,000	22,660
5930 Rentals	0	469	1,000	800	1,000	1,030
Total Contractual Services	8,446	74,893	97,550	90,670	170,600	175,718
6110 Maint. Supplies-Building	0	0	300	100	300	309
6120 Maint. Supplies-Equipment	0	21	0	0	0	0
6510 Office Supplies	0	1,814	2,500	2,500	3,000	3,090
6520 Operating Supplies	661	5,550	5,000	5,800	6,000	6,180
6540 Janitorial Supplies	0	378	500	500	1,000	1,030
Total Commodities	661	7,762	8,300	8,900	10,300	10,609
8200 Building	0	9,970	0	0	0	0
8300 Equipment	0	425	12,000	13,500	5,000	1,000
Total Capital Outlay	0	10,395	12,000	13,500	5,000	1,000
Total Expenditures	33,064	132,603	165,630	172,530	284,090	291,147

Human Resources

This Budget includes the salary and benefits for the Assistant City Manager and Human Resources Coordinator. The Assistant City Manager is responsible for the organization's Performance Management systems, Project Improvement Teams, personnel administration, benefits administration, safety and insurance, risk management, Americans with Disabilities Act (ADA) compliance, board liaison duties, and other duties assigned by the City Manager.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$110,940	\$ 152,770	\$ 161,197
Operations	\$ 52,050	\$ 78,400	\$ 80,752
Capital	\$ 0	\$ 2,500	\$ 0
Total	\$162,990	\$ 233,670	\$ 241,949

Personnel:

Staffing Totals:

Full Time – 2

Staffing Includes:

Assistant City Manager

Human Resources Coordinator

Significant Operational Costs:

5330 – Legal Services - \$24,400 – labor counsel costs for negotiations.

5490 – Other Professional Services - \$31,300 – covers EAP, SIUE Intern, Volunteer Appreciation Dinner, IPBC administration fee, HR consulting costs, employee orientation costs

Capital Items:

8300 – Equipment - \$2,500 – Computer

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	44,042	79,673	80,800	80,800	111,700	117,285
4220 Part Time Salaries	0	3,371	0	0	0	0
4230 Overtime	0	0	0	0	2,000	2,060
4250 Sick Pay	0	0	2,160	2,160	2,400	2,512
Total Salaries	44,042	83,044	82,960	82,960	116,100	121,857
4510 Health Insurance	14,241	13,159	14,660	13,660	17,920	19,711
4520 Life Insurance	181	159	140	140	160	162
4530 Unemployment Insurance	221	351	250	250	500	504
4610 FICA	2,638	4,988	5,150	5,420	7,200	7,551
4620 IMRF	2,149	4,062	6,570	6,440	9,200	9,646
4630 Medicare	617	1,167	1,210	1,270	1,690	1,766
Total Benefits	20,046	23,886	27,980	27,180	36,670	39,340
5170 Maint. Service-Office Equip.	160	548	600	600	600	618
5330 Legal Service	0	0	0	0	24,400	25,132
5340 Medical Service	1,356	1,100	1,600	1,600	1,800	1,854
5490 Other Professional Services	44,624	30,603	31,300	31,300	31,300	32,239
5510 Postage	58	0	50	50	100	103
5520 Telephone	0	155	1,200	1,000	1,000	1,030
5540 Printing	2,057	167	1,500	1,500	500	515
5610 Dues	1,437	1,688	2,030	2,030	2,730	2,812
5620 Travel, Lodging and Meals	1,747	2,084	4,000	4,000	6,000	6,180
5630 Training	110	755	2,000	2,000	2,500	2,575
5650 Publications	625	725	1,170	1,170	1,170	1,205
5660 Employee Development	3,603	2,938	4,000	4,000	4,000	4,120
Total Contractual Services	55,777	40,761	49,450	49,250	76,100	78,383
6510 Office Supplies	106	141	200	200	200	206
6520 Operating Supplies	840	220	2,400	2,400	2,100	2,163
Total Commodities	946	361	2,600	2,600	2,300	2,369
8300 Equipment	1,686	0	0	0	2,500	0
Total Capital Outlay	1,686	0	0	0	2,500	0
9130 Community Relations	0	0	0	0	0	0
9190 Miscellaneous Expense	111	0	0	0	0	0
Total Other Uses of Funds	111	0	0	0	0	0
TOTAL EXPENDITURES	122,609	148,052	162,990	161,990	233,670	241,949

Information Technology

The Chief Technology Coordinator is responsible for the administration, maintenance, and development of all City Information Systems as well as providing desktop, application, and phone support to City employees on the City's voice and data networks. The Chief Technology Coordinator provides support to citizens in their use of the City's website and web based applications and provides automated information processing to all City Departments

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 49,480	\$ 78,735
Operations	\$ 0	\$ 82,700	\$ 16,285
Capital	<u>\$ 0</u>	<u>\$ 25,000</u>	<u>\$ 5,000</u>
Total	\$ 0	\$ 157,180	\$ 100,020

Personnel:

Staffing Totals:
Full Time – 1

Staffing Includes:
Chief Technology Coordinator

Significant Operational Costs:

5490 – Other Professional Services - \$73,200 – Start up cost for webcasting with Granicus (\$38,700), monthly service cost for webcasting (\$19,500), internet, web site and software

Capital Items:

8300 – Equipment - \$25,000 – computer server and hardware for webcasting

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	0	0	0	0	31,340	49,350
4230 Overtime	0	0	0	0	0	0
Total Salaries	0	0	0	0	31,340	49,350
4510 Health Insurance	0	0	0	0	12,940	21,348
4520 Life Insurance	0	0	0	0	70	100
4530 Unemployment Insurance	0	0	0	0	250	252
4610 FICA	0	0	0	0	1,950	3,060
4620 IMRF	0	0	0	0	2,480	3,909
4630 Medicare	0	0	0	0	450	716
Total Benefits	0	0	0	0	18,140	29,385
5490 Other Professional Services	0	0	0	0	73,200	6,500
5520 Telephone	0	0	0	0	1,000	1,030
5620 Travel, Lodging and Meals	0	0	0	0	5,000	5,150
5630 Training	0	0	0	0	2,000	2,060
Total Contractual Services	0	0	0	0	81,200	14,740
6510 Office Supplies	0	0	0	0	500	515
6520 Operating Supplies	0	0	0	0	1,000	1,030
Total Commodities	0	0	0	0	1,500	1,545
8300 Equipment	0	0	0	0	25,000	5,000
Total Capital Outlay	0	0	0	0	25,000	5,000
Total Expenditures	0	0	0	0	157,180	100,020

Police Department

Police Administration

Salary and benefits for the Chief of Police, two Assistant Chiefs of Police and two Lieutenants are included in this Budget. Police Administration serves to provide daily direction to the Department to insure that goals and objectives are met. The Police Administration program also includes building maintenance and general operations for the Police Station.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$288,850	\$ 496,250	\$ 525,298
Operations	\$223,000	\$ 242,650	\$ 249,930
Capital	<u>\$ 5,000</u>	<u>\$ 5,200</u>	<u>\$ 5,356</u>
Total	\$516,850	\$ 744,100	\$ 780,584

Personnel:

Staffing Totals:

Full Time – 5

Staffing Includes:

Police Chief

Assistant Police Chiefs – 2

Lieutenants – 2

Significant Operational Costs:

5110 – Maint. Service-Building - \$32,000 – Calls for increasing level of cleaning contract

5170 – Maint. Service-Office Equipment - \$64,000 – Supports service for computer systems including Fortis Paperless System, Rejis, Cody, LiveScan, and Eventide.

Capital Items:

8300 – Equipment - \$5,200 – Laptops, Server, Printer

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	202,218	214,268	216,000	224,000	385,800	405,090
4230 Overtime	0	6,039	14,000	20,000	0	0
4250 Sick Pay	10,545	6,667	7,480	7,480	8,330	8,745
4280 Holiday	0	331	0	0	0	0
Total Salaries	212,763	227,305	237,480	251,480	394,130	413,835
4510 Health Insurance	41,829	38,878	44,890	44,890	90,590	99,649
4520 Life Insurance	345	305	300	300	500	495
4530 Unemployment Insurance	662	495	500	500	1,260	1,260
4610 FICA	3,666	0	0	0	0	0
4620 IMRF	7,970	0	0	0	0	0
4630 Medicare	2,649	3,281	3,280	3,380	5,770	6,059
4710 Uniforms	0	2,371	2,400	2,400	4,000	4,000
Total Benefits	57,121	45,330	51,370	51,470	102,120	111,463
5110 Maint. Service-Building	24,599	22,540	22,000	50,000	32,000	32,960
5170 Maint. Service-Office Equip.	47,719	58,949	51,000	51,000	64,000	65,920
5180 Maint. Service-Grounds	2,020	1,213	2,000	2,000	2,000	2,060
5340 Medical Service	3,166	4,763	7,000	7,000	7,000	7,210
5360 Janitorial Service	25,246	23,344	30,000	23,300	30,000	30,900
5490 Other Professional Services	27,432	25,085	42,000	42,000	37,000	38,110
5510 Postage	627	1,780	1,200	1,200	1,250	1,288
5610 Dues	2,309	1,459	2,000	2,000	2,000	2,060
5620 Travel, Lodging and Meals	5,536	7,570	6,000	2,000	10,500	10,815
5630 Training	1,810	1,769	2,000	3,300	6,000	6,180
5650 Publications	2,477	1,372	1,500	1,600	1,500	1,545
5660 Employee Development	1,797	1,359	2,800	1,000	2,800	2,884
5710 Utilities	27,005	25,884	42,000	32,000	35,000	36,050
Total Contractual Services	171,742	177,089	211,500	218,400	231,050	237,982
6110 Maint. Supplies-Building	125	11	500	500	500	515
6120 Maint. Supplies-Equipment	0	62	0	0	0	0
6520 Operating Supplies	0	482	9,000	3,000	9,000	9,270
6540 Janitorial Supplies	1,786	2,362	2,000	2,000	2,100	2,163
6550 Automotive Fuel/Oil	0	1,198	0	0	0	0
Total Commodities	1,911	4,114	11,500	5,500	11,600	11,948
8300 Equipment	882	3,122	5,000	10,000	5,200	5,356
8900 Other Improvements	0	0	0	0	0	0
Total Capital Outlay	882	3,122	5,000	10,000	5,200	5,356
9100 Other Expenditures	17,636	16,261	0	0	0	0
9130 Community Relations	2,170	1,337	0	0	0	0
9131 DARE Program	4,118	1,869	0	0	0	0
9132 Child Safety Seat Program	291	0	0	0	0	0
9160 Police & Fire Grant Expenses	13,011	0	0	0	0	0
Total Other Uses of Funds	37,226	19,467	0	0	0	0
TOTAL EXPENDITURES	481,645	476,427	516,850	536,850	744,100	780,584

Police Operations

The Police Operations Program consists of 40 sworn Officers who respond to more than 25,000 calls for service each year. Police Operations main responsibility is to make Collinsville the "Safest City in the Region." The program includes Detectives, Canine Officers, DARE Officers, School Resource Officers, and Officers assigned to special task forces.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$3,233,110	\$3,565,940	\$3,783,628
Operations	\$ 299,000	\$ 387,000	\$ 398,610
Capital	<u>\$ 62,000</u>	<u>\$ 50,000</u>	<u>\$ 51,500</u>
Total	\$3,594,110	\$4,002,940	\$4,233,738

Personnel:

Staffing Totals:

Full Time – 40

Staffing Includes:

Sergeants – 5

Officers - 35

Significant Operational Costs:

5120 – Maint. Service – Equipment - \$65,000 – Supports equipment for new officers including light bars, radios, sirens, radar units, breathalyzers, cameras

6550 – Automotive Fuel - \$90,000

Capital Items:

8300 – Equipment - \$50,000 – covers the purchase of 10 portable radios, laptops, in-car cameras and 2 radar replacements.

01 General Fund Expenditures

20-10 Police Operations

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	1,544,672	2,095,097	2,081,470	2,210,000	2,307,660	2,437,890
4230 Overtime	223,732	272,571	249,480	220,000	260,000	260,000
4240 Off Duty Pay	19,884	22,387	28,500	28,500	31,500	31,500
4250 Sick Pay	26,950	33,626	53,220	37,600	43,620	46,102
4270 Longevity Pay	69,289	87,127	105,320	90,320	121,550	141,102
4280 Holiday	62,048	81,041	84,110	79,860	93,430	99,192
Total Salaries	1,946,576	2,591,849	2,602,100	2,666,280	2,857,760	3,015,786
4510 Health Insurance	414,011	437,334	515,320	475,000	585,730	643,100
4520 Life Insurance	1,548	1,504	1,370	1,410	1,440	1,440
4530 Unemployment Insurance	7,895	6,247	6,270	6,270	10,080	10,080
4630 Medicare	26,472	34,827	37,650	37,650	42,430	44,722
4710 Uniforms	36,941	38,425	40,000	30,000	28,900	28,900
4720 Degree	14,390	37,121	30,400	500	39,600	39,600
Total Benefits	501,256	555,458	631,010	550,830	708,180	767,842
5120 Maint. Service-Equipment	18,122	24,610	25,000	25,000	65,000	66,950
5130 Maint. Service-Vehicle	43,345	58,003	45,000	45,000	55,000	56,650
5490 Other Professional Services	1,022	3,474	2,500	2,500	2,500	2,575
5520 Telephone	42,638	40,895	42,000	42,000	42,000	43,260
5540 Printing	167	113	0	0	0	0
5610 Dues	0	120	1,000	1,700	2,000	2,060
5620 Travel, Lodging and Meals	14,833	29,086	25,000	30,000	30,000	30,900
5630 Training	15,930	25,782	25,000	25,000	25,000	25,750
5640 Tuition Reimbursement	59,365	51,343	30,000	36,300	35,000	36,050
5660 Employee Development	0	1,493	0	0	0	0
5930 Rentals	486	60	0	0	0	0
Total Contractual Services	195,909	234,978	195,500	207,500	256,500	264,195
6130 Maint. Supplies-Vehicle	110	8	500	500	500	515
6520 Operating Supplies	27,520	33,423	35,000	37,000	40,000	41,200
6550 Automotive Fuel/Oil	60,521	76,242	68,000	87,000	90,000	92,700
Total Commodities	88,151	109,673	103,500	124,500	130,500	134,415
8300 Equipment	50,068	47,955	62,000	95,000	50,000	51,500
8400 Vehicle	0	0	0	0	0	0
Total Capital Outlay	50,068	47,955	62,000	95,000	50,000	51,500
TOTAL EXPENDITURES	2,781,959	3,539,914	3,594,110	3,644,110	4,002,940	4,233,738

Police Support

The Police Support Program includes Dispatchers, Clerks, and Community Service Officers. These employees provide an important link between the Police Officers on the street and the residents of the City who are calling for assistance in emergency situations.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$847,150	\$1,163,680	\$1,331,321
Operations	\$ 32,600	\$ 41,600	\$ 42,848
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$879,750	\$1,205,280	\$1,374,169

Personnel:

Staffing Totals:

Full Time – 17

Staffing Includes:

Dispatchers – 9

CSO – 2

Clerks – 6

Significant Operational Costs:

No significant changes

Capital Items:

No capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	449,881	467,117	489,070	489,070	635,400	728,230
4220 Part Time Salaries	30,559	35,523	63,110	54,110	110,020	115,516
4230 Overtime	27,270	27,451	26,000	35,000	34,000	34,000
4250 Sick Pay	0	3,336	8,440	8,440	4,330	4,557
4260 Shift Differential	2,809	2,537	2,600	2,600	3,600	3,600
4270 Longevity Pay	12,152	11,285	18,240	18,240	18,120	20,554
4280 Holiday	16,749	18,307	19,520	19,520	25,130	28,799
Total Salaries	539,421	565,557	626,980	626,980	830,600	935,256
4510 Health Insurance	78,727	99,454	119,980	118,980	200,770	247,842
4520 Life Insurance	588	546	470	470	560	612
4530 Unemployment Insurance	3,218	2,668	3,100	2,300	6,280	6,287
4610 FICA	32,069	34,085	39,090	36,090	51,760	58,246
4620 IMRF	24,026	27,100	44,930	40,930	57,400	65,256
4630 Medicare	7,500	7,836	9,150	9,450	12,110	13,622
4710 Uniforms	4,293	3,468	2,000	2,000	0	0
4720 Degree	1,200	1,450	1,450	1,450	4,200	4,200
Total Benefits	151,622	176,608	220,170	211,670	333,080	396,065
5490 Other Professional Services	0	0	100	0	100	103
5540 Printing	5,395	4,246	10,000	5,000	10,000	10,300
5610 Dues	0	0	500	100	500	515
5620 Travel, Lodging and Meals	431	2,730	2,500	1,500	3,000	3,090
5630 Training	1,790	3,090	3,500	1,500	4,000	4,120
5640 Tuition Reimbursement	1,181	1,190	2,000	2,000	5,000	5,150
Total Contractual Services	8,798	11,256	18,600	10,100	22,600	23,278
6120 Maint. Supplies-Equipment	909	50	0	0	0	0
6510 Office Supplies	9,657	12,862	10,000	12,000	15,000	15,450
6520 Operating Supplies	1,361	454	4,000	4,000	4,000	4,120
Total Commodities	11,927	13,366	14,000	16,000	19,000	19,570
8300 Equipment	775	89	0	0	0	0
Total Capital Outlay	775	89	0	0	0	0
9100 Other Expenditures	0	67	0	0	0	0
Total Other Uses of Funds	0	67	0	0	0	0
TOTAL EXPENDITURES	712,543	766,943	879,750	864,750	1,205,280	1,374,169

Animal Control

Salary and benefits for the two Humane Officers are included in this budget. The Animal Control program also includes building maintenance and general operations for the animal shelter. The new animal shelter will be completed in 2008.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$111,160	\$ 115,280	\$ 121,805
Operations	\$ 34,100	\$ 43,000	\$ 44,290
Capital	<u>\$ 0</u>	<u>\$ 4,300</u>	<u>\$ 4,429</u>
Total	\$145,260	\$ 162,580	\$ 170,524

Personnel:

Staffing Totals:
Full Time – 2

Staffing Includes:
Humane Officers - 2

Significant Operational Costs:

No significant changes

Capital Items:

8300 – Equipment - \$4,300 – Equipment for new animal shelter

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	65,379	62,839	66,680	68,980	70,020	73,515
4230 Overtime	2,802	2,368	4,000	4,000	4,000	4,000
4250 Sick Pay	0	0	2,380	1,190	2,500	2,621
4270 Longevity Pay	1,639	1,575	1,840	1,740	2,100	2,205
4280 Holiday	2,729	2,597	2,640	2,640	2,770	2,912
Total Salaries	72,549	69,379	77,540	78,550	81,390	85,253
4510 Health Insurance	13,382	13,906	21,130	14,500	20,640	22,694
4520 Life Insurance	96	84	80	80	80	80
4530 Unemployment Insurance	441	330	330	330	500	504
4610 FICA	4,342	4,018	4,810	4,810	5,050	5,286
4620 IMRF	3,400	3,415	6,140	6,140	6,440	6,752
4630 Medicare	1,015	940	1,130	1,130	1,180	1,236
4710 Uniforms	542	162	0	0	0	0
Total Benefits	23,219	22,854	33,620	26,990	33,890	36,552
5110 Maint. Service-Building	2,005	2,289	2,500	2,500	5,000	5,150
5120 Maint. Service-Equipment	498	436	800	800	1,600	1,648
5130 Maint. Service-Vehicle	950	230	2,500	2,500	3,000	3,090
5170 Maint. Service-Office Equip.	30	0	500	500	1,000	1,030
5490 Other Professional Services	395	60	5,000	5,000	6,000	6,180
5520 Telephone	531	1,038	1,200	1,200	1,500	1,545
5540 Printing	625	117	500	500	500	515
5610 Dues	25	60	500	500	500	515
5620 Travel, Lodging and Meals	649	1,419	1,500	1,500	1,500	1,545
5630 Training	475	1,000	1,400	1,400	1,500	1,545
5650 Publications	518	35	100	100	100	103
5710 Utilities	4,214	4,388	6,300	6,300	7,500	7,725
Total Contractual Services	10,915	11,074	22,800	22,800	29,700	30,591
6110 Maint. Supplies-Building	89	0	250	250	500	515
6120 Maint. Supplies-Equipment	36	0	200	200	400	412
6130 Maint. Supplies-Vehicle	34	0	200	200	500	515
6510 Office Supplies	340	726	500	1,120	750	773
6520 Operating Supplies	9,451	10,063	8,000	8,000	8,000	8,240
6530 Small Tools	36	0	150	150	150	155
6540 Janitorial Supplies	1,982	1,186	2,000	2,000	3,000	3,090
Total Commodities	11,969	11,975	11,300	11,920	13,300	13,699
8300 Equipment	0	0	0	0	4,300	4,429
Total Capital Outlay	0	0	0	0	4,300	4,429
9100 Other Expenditures	2,308	3,311	0	0	0	0
Total Other Uses of Funds	2,308	3,311	0	0	0	0
TOTAL EXPENDITURES	120,960	118,592	145,260	140,260	162,580	170,524

Fire Department

Fire Administration

Salary and benefits for the Fire Chief, Assistant Fire Chief and Administrative Assistant are included in this budget. Fire Administration provides daily oversight and direction to the Department in order to achieve Departmental goals. Fire Administration also includes building maintenance and general operations for the two Fire Stations.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$157,000	\$ 213,260	\$ 275,413
Operations	\$ 63,350	\$ 73,100	\$ 75,293
Capital	<u>\$ 73,500</u>	<u>\$ 52,200</u>	<u>\$ 18,200</u>
Total	\$293,850	\$ 338,560	\$ 368,906

Personnel:

Staffing Totals:

Full Time – 3

Staffing Includes:

Fire Chief
Assistant Fire Chief
Administrative Assistant

Significant Operational Costs:

5620 & 5630 – Travel & Training – includes funding for LEAD program

Capital Items:

8200 – Building - \$34,000 – completion of Station 2 improvements

8300 – Equipment - \$18,200 – covers costs for computers, printers, radios, and pagers.

01 General Fund Expenditures

30-00 Fire Administration

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	98,844	105,719	113,070	113,070	155,430	201,318
4250 Sick Pay	2,822	3,146	3,980	300	1,420	1,493
4270 Longevity Pay	993	1,042	1,870	1,200	1,960	2,054
Total Salaries	102,658	109,907	118,920	114,570	158,810	204,865
4510 Health Insurance	24,730	26,069	29,650	22,900	44,160	59,249
4520 Life Insurance	159	158	140	100	200	252
4530 Unemployment Insurance	441	330	330	300	760	760
4610 FICA	2,194	2,316	2,510	2,530	2,640	2,767
4620 IMRF	1,787	1,969	3,210	3,230	3,370	3,535
4630 Medicare	1,466	1,512	1,740	1,100	2,320	2,985
4710 Uniforms	576	1,154	500	500	1,000	1,000
Total Benefits	31,353	33,507	38,080	30,660	54,450	70,548
5120 Maint. Service-Equipment	65	351	500	500	500	515
5130 Maint. Service-Vehicle	3,771	970	1,000	1,000	1,000	1,030
5170 Maint. Service-Office Equip.	2,387	3,333	11,300	11,300	8,000	8,240
5490 Other Professional Services	468	1,841	3,000	3,000	3,000	3,090
5510 Postage	4	115	300	300	1,000	1,030
5520 Telephone	11,643	13,885	15,000	15,000	15,000	15,450
5540 Printing	860	164	1,500	1,500	2,000	2,060
5610 Dues	745	665	750	750	1,100	1,133
5620 Travel, Lodging and Meals	1,881	1,746	2,500	2,500	4,000	4,120
5630 Training	780	720	2,500	2,500	6,000	6,180
5640 Tuition Reimbursement	0	0	0	0	5,000	5,150
5650 Publications	491	933	1,500	1,500	1,500	1,545
5710 Utilities	11,239	10,489	15,000	15,000	16,500	16,995
Total Contractual Services	34,334	35,214	54,850	54,850	64,600	66,538
6130 Maint. Supplies-Vehicle	78	19	300	300	300	309
6510 Office Supplies	1,002	1,213	1,500	1,500	1,500	1,545
6520 Operating Supplies	1,070	3,269	4,000	4,000	4,000	4,120
6550 Automotive Fuel/Oil	1,475	2,171	2,700	1,000	2,700	2,781
Total Commodities	3,625	6,672	8,500	6,800	8,500	8,755
8200 Building	652	7,680	66,000	70,000	34,000	10,000
8300 Equipment	2,937	13,026	7,500	7,500	18,200	8,200
Total Capital Outlay	3,589	20,706	73,500	77,500	52,200	18,200
9130 Community Relations	1,837	3,384	0	0	0	0
9160 Police & Fire Grant Expenses	0	0	0	0	0	0
9190 Miscellaneous Expense	121	250	0	0	0	0
Total Other Uses of Funds	1,958	3,633	0	0	0	0
TOTAL EXPENDITURES	177,517	209,640	293,850	284,380	338,560	368,906

Fire Operations

The Fire Operations Programs consists of four Captains, eight Lieutenants and twenty Firefighters/paramedics. Fire Operations is one the main units within the organization to making Collinsville the "Safest City in the Region". They operate two fire stations that house two aerial trucks, two pumpers, and two support vehicles. In 2007, the Fire Department responded to approximately 650 calls.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$2,375,840	\$2,694,470	\$2,942,692
Operations	\$ 83,750	\$ 116,175	\$ 104,434
Capital	\$ 59,000	\$ 33,500	\$ 24,700
Total	\$2,518,590	\$2,844,145	\$3,071,826

Personnel:

Staffing Totals:

Full Time – 32

Staffing Includes:

Captains – 4

Lieutenants - 8

Firefighters - 20

Significant Operational Costs:

5130 – Maint. Service – Vehicles - \$31,700 – Major portion for overhaul of 75' ladder

5620 & 5630 – Travel & Training – Costs for new firefighters to become certified

Capital Items:

8300 – Equipment - \$33,500 – Turn out gear for new hires, replacement of 8 sets of gear, lawn mower

	2005	2006	2007	2007	2008	2009
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>
4210 Full Time Salaries	1,390,908	1,454,718	1,497,310	1,573,000	1,722,520	1,894,203
4230 Overtime	152,821	228,328	200,000	210,000	175,000	175,000
4250 Sick Pay	15,846	14,530	73,720	16,000	47,900	31,044
4270 Longevity Pay	63,660	66,721	81,900	71,000	86,170	88,913
4280 Holiday	53,047	55,153	57,850	57,850	66,250	72,642
Total Salaries	1,676,282	1,819,450	1,910,780	1,927,850	2,097,840	2,261,802
4510 Health Insurance	344,050	358,902	416,680	398,000	540,450	620,483
4520 Life Insurance	336	294	260	260	280	288
4530 Unemployment Insurance	6,174	4,620	4,620	4,620	8,070	8,064
4630 Medicare	16,032	16,856	19,600	19,600	21,530	25,755
4710 Uniforms	12,600	13,427	14,000	14,000	16,000	16,000
4720 Degree	7,500	8,100	8,000	8,000	8,000	8,000
4730 Certifications	1,900	1,800	1,900	2,000	2,300	2,300
Total Benefits	388,591	403,998	465,060	446,480	596,630	680,890
5110 Maint. Service-Building	2,528	5,036	5,000	5,000	5,500	5,665
5120 Maint. Service-Equipment	7,613	7,441	12,000	12,000	12,000	12,360
5130 Maint. Service-Vehicle	12,222	21,391	20,000	20,000	31,700	32,651
5180 Maint. Service-Grounds	0	965	800	800	850	876
5340 Medical Service	2,138	1,920	5,500	5,500	8,000	6,000
5360 Janitorial Service	0	0	0	0	1,000	1,030
5490 Other Professional Services	0	201	0	0	0	0
5610 Dues	225	120	800	800	800	824
5620 Travel, Lodging and Meals	5,698	2,570	6,000	6,000	16,080	7,000
5630 Training	3,604	2,012	6,000	6,000	10,120	7,000
5640 Tuition Reimbursement	212	893	2,000	2,000	2,000	2,060
5650 Publications	1,222	1,276	1,500	1,500	1,900	1,957
Total Contractual Services	35,461	43,827	59,600	59,600	89,950	77,423
6110 Maint. Supplies-Building	225	146	3,000	3,000	3,000	3,090
6120 Maint. Supplies-Equipment	1,399	1,367	1,600	1,600	1,600	1,648
6130 Maint. Supplies-Vehicle	762	485	2,000	2,000	2,000	2,060
6170 Maint. Supplies-Grounds	262	0	500	500	500	515
6180 Maint. Supplies-Traffic Control	0	0	500	500	550	567
6510 Office Supplies	66	415	750	750	750	773
6520 Operating Supplies	3,855	13,196	6,000	6,000	7,900	8,137
6530 Small Tools	0	133	800	800	800	824
6540 Janitorial Supplies	1,366	2,024	2,500	2,500	2,625	2,704
6550 Automotive Fuel/Oil	7,362	5,916	6,500	6,500	6,500	6,695
Total Commodities	15,298	23,683	24,150	24,150	26,225	27,012
8300 Equipment	2,590	23,728	59,000	59,000	33,500	24,700
Total Capital Outlay	2,590	23,728	59,000	59,000	33,500	24,700
TOTAL EXPENDITURES	2,118,344	2,314,686	2,518,590	2,517,080	2,844,145	3,071,826

Ambulance

The Ambulance program consists mostly of overtime incurred by the Firefighters while providing ambulance service. Every Firefighter is a certified paramedic. They operate three ambulances and responded to approximately 2,340 calls during 2007.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$145,530	\$ 124,400	\$ 128,132
Operations	\$ 75,100	\$ 144,600	\$ 148,938
Capital	<u>\$ 4,000</u>	<u>\$ 2,000</u>	<u>\$ 2,060</u>
Total	\$224,630	\$ 271,000	\$ 279,130

Personnel:

Staffing included in Fire Operations

Significant Operational Costs:

No significant changes

Capital Items:

8300 – Equipment - \$2,000 – Code Red Software

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4230 Overtime	136,866	137,480	140,000	159,000	119,000	122,570
4240 Off Duty Pay	1,968	2,353	3,500	3,500	3,500	3,605
Total Salaries	138,834	139,833	143,500	162,500	122,500	126,175
4630 Medicare	1,253	1,161	2,030	2,030	1,900	1,957
Total Benefits	1,253	1,161	2,030	2,030	1,900	1,957
5120 Maint. Service-Equipment	537	1,294	1,500	4,000	3,500	3,605
5130 Maint. Service-Vehicle	5,968	7,524	7,000	8,000	7,500	7,725
5490 Other Professional Services	0	322	1,000	5,000	1,000	1,030
5620 Travel, Lodging and Meals	156	70	500	0	500	515
5630 Training	4,925	1,780	6,500	3,000	9,000	9,270
5650 Publications	0	0	100	0	100	103
Total Contractual Services	11,585	10,990	16,600	20,000	21,600	22,248
6120 Maint. Supplies-Equipment	417	59	1,000	500	1,000	1,030
6130 Maint. Supplies-Vehicle	636	208	1,000	500	1,000	1,030
6510 Office Supplies	167	338	1,000	500	1,000	1,030
6520 Operating Supplies	15,410	16,294	16,500	18,000	19,000	19,570
6550 Automotive Fuel/Oil	5,419	10,048	9,000	10,700	11,000	11,330
Total Commodities	22,048	26,948	28,500	30,200	33,000	33,990
8300 Equipment	0	123,810	4,000	0	2,000	2,060
Total Capital Outlay	0	123,810	4,000	0	2,000	2,060
9100 Other Expenditures	1,310	5,041	0	0	0	0
9190 Miscellaneous Expense	214	0	0	0	0	0
9520 Bad Debts-Ambulance	32,065	25,349	30,000	80,000	90,000	92,700
Total Other Uses of Funds	33,589	30,390	30,000	80,000	90,000	92,700
TOTAL EXPENDITURES	207,309	333,133	224,630	294,730	271,000	279,130

Emergency Management Agency (EMA)

This Budget includes salary and benefits for one part-time EMA Director. The Emergency Management Agency operates one mobile command center and one support vehicle to assist the fire department when needed. Using federal grants, the EMA provides regional training on community response to disasters and emergencies.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 7,190	\$ 7,330	\$ 7,570
Operations	\$23,250	\$ 41,000	\$ 42,230
Capital	\$ 0	\$ 0	\$ 0
Total	\$30,440	\$ 48,330	\$ 49,800

Personnel:

No Full-Time Staffing

Significant Operational Costs:

5710 & 5930 – Utilities & Rental - \$2,200 & \$12,250 – rental of garage for equipment storage

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4220 Part Time Salaries	3,808	4,017	4,820	4,220	4,400	4,620
Total Salaries	3,808	4,017	4,820	4,220	4,400	4,620
4530 Unemployment Insurance	73	65	60	60	90	97
4610 FICA	236	249	250	250	270	286
4630 Medicare	55	58	60	60	70	67
4710 Uniforms	0	1,621	2,000	2,000	2,500	2,500
Total Benefits	364	1,993	2,370	2,370	2,930	2,950
5110 Maint. Service-Building	0	0	0	0	500	515
5120 Maint. Service-Equipment	4,450	7,688	7,500	7,500	7,500	7,725
5130 Maint. Service-Vehicle	2,059	1,323	3,000	3,000	3,500	3,605
5490 Other Professional Services	0	30	0	0	0	0
5520 Telephone	1,214	926	1,200	1,200	1,500	1,545
5610 Dues	45	45	100	100	200	206
5630 Training	0	80	380	380	400	412
5650 Publications	35	38	100	100	150	155
5660 Employee Development	539	505	600	600	800	824
5710 Utilities	308	464	400	400	2,200	2,266
5930 Rentals	196	210	250	250	12,250	12,618
Total Contractual Services	8,846	11,309	13,530	13,530	29,000	29,870
6110 Maint. Supplies-Building	0	0	0	0	500	515
6120 Maint. Supplies-Equipment	0	71	250	250	1,000	1,030
6130 Maint. Supplies-Vehicle	367	36	500	500	750	773
6170 Maint. Supplies-Grounds	0	0	0	0	0	0
6520 Operating Supplies	5,194	5,584	7,970	7,270	7,500	7,725
6540 Janitorial Supplies	0	0	0	0	250	258
6550 Automotive Fuel/Oil	825	1,078	1,000	1,700	2,000	2,060
Total Commodities	6,387	6,769	9,720	9,720	12,000	12,360
8300 Equipment	946	0	0	0	0	0
Total Capital Outlay	946	0	0	0	0	0
9160 Police & Fire Grant Expenses	21,891	0	0	0	0	0
9190 Miscellaneous Expense	55	0	0	0	0	0
Total Other Uses of Funds	21,945	0	0	0	0	0
TOTAL EXPENDITURES	42,296	24,088	30,440	29,840	48,330	49,800

Public Works Department

Streets

The Street program ensures that all streets (80 miles of paved and 60 miles of oil-and-chip) within City limits are safe for motor traffic and all sidewalks within City limits are safe for pedestrian traffic. The Street Department is responsible for removing snow during the winter months, trimming trees within public right-of-ways, and providing small limb pickup upon request. This Budget includes salary and benefits for the Director of Streets, three Street Foreman, sixteen Street Laborers, one Secretary, and two seasonal Labor Helpers.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$1,093,500	\$1,389,500	\$1,466,583
Operations	\$ 550,250	\$ 596,470	\$ 600,989
Capital	<u>\$ 9,500</u>	<u>\$ 28,500</u>	<u>\$ 16,000</u>
Total	\$1,653,250	\$2,014,470	\$2,083,572

Personnel:

Staffing Totals:

Full Time – 21

Staffing Includes:

Director
Foreman - 3
Laborers – 16
Secretary

Significant Operational Costs:

6110 – Maint. Supplies, Bldg. - \$25,000 – cost to cover material to construct new employee break room in garage.

6140 & 6520 – Maint. Supplies – Street & Supplies – increases to cover new efforts

Capital Items:

8300 – Equipment - \$28,500 – Lighted Sign Board, truck lift, concrete saw, trailer

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	575,882	612,636	636,300	636,300	861,070	873,835
4220 Part Time Salaries	23,799	25,157	27,540	30,000	15,480	16,254
4230 Overtime	60,913	94,413	90,000	90,000	90,000	90,000
4250 Sick Pay	12,508	11,229	24,500	19,108	13,620	14,361
4260 Shift Differential	15	9	100	100	100	100
4270 Longevity Pay	20,046	20,986	20,180	20,180	25,300	31,463
Total Salaries	693,162	764,429	798,620	795,688	1,005,570	1,026,013
4510 Health Insurance	119,965	121,612	158,780	148,780	209,020	250,017
4520 Life Insurance	708	732	750	750	960	1,008
4530 Unemployment Insurance	3,258	2,521	2,700	2,700	4,860	4,877
4610 FICA	41,717	45,879	50,080	50,080	63,080	69,311
4620 IMRF	32,915	37,861	61,750	61,750	79,360	87,247
4630 Medicare	9,756	10,720	11,720	11,720	14,750	16,210
4710 Uniforms	3,979	3,590	4,100	3,900	5,900	5,900
4720 Bonus	0	2,400	3,000	2,250	4,000	4,000
4740 Food Allowance	1,748	1,245	2,000	1,850	2,000	2,000
Total Benefits	214,046	226,561	294,880	283,780	383,930	440,570
5110 Maint. Service-Building	1,083	8,131	3,000	5,500	3,500	3,605
5120 Maint. Service-Equipment	47,515	39,331	30,000	28,000	30,000	30,900
5130 Maint. Service-Vehicle	30,321	26,709	30,000	30,000	30,000	30,900
5140 Maint. Service-Street	6,854	4,754	7,000	7,000	7,500	7,725
5170 Maint. Service-Office Equip.	553	362	700	700	700	721
5180 Maint. Service-Grounds	1,740	3,047	5,000	4,500	5,200	5,356
5290 Maint. Service-Other	4,025	4,765	5,500	6,500	6,000	6,180
5320 Engineering Service	6,508	9,651	12,000	0	0	10,000
5340 Medical Service	0	0	300	0	2,100	500
5490 Other Professional Services	1,533	4,197	3,000	3,000	1,800	1,854
5520 Telephone	4,080	3,663	6,000	5,400	6,020	6,201
5540 Printing	549	0	600	600	600	600
5610 Dues	101	174	200	257	250	250
5620 Travel, Lodging and Meals	1,881	933	3,000	3,000	3,000	3,000
5630 Training	494	1,375	2,000	1,300	2,000	2,000
5640 Tuition Reimbursement	0	0	250	0	500	500
5710 Utilities	29,415	27,416	33,000	36,200	41,000	42,230
5720 Street Lighting	160,522	149,036	210,000	170,000	190,000	195,700
5930 Rentals	5,473	2,738	7,500	4,000	12,400	9,000
Total Contractual Services	302,647	286,281	359,050	305,957	342,570	357,222
6110 Maint. Supplies-Building	1,170	324	1,500	1,200	25,000	8,000
6120 Maint. Supplies-Equipment	17,104	24,162	29,000	25,000	25,000	25,750
6130 Maint. Supplies-Vehicle	5,797	5,693	7,000	7,000	7,000	7,210
6140 Maint. Supplies-Street	12,765	12,415	14,000	9,000	20,000	20,600
6160 Maint. Supplies-Snow Remova	3,167	1,617	3,000	3,000	4,000	4,120
6170 Maint. Supplies-Grounds	1,419	871	1,800	2,100	5,000	5,150
6180 Maint. Supplies-Traffic Control	10,248	9,814	11,000	10,000	11,000	11,330
6510 Office Supplies	1,123	856	1,200	1,200	1,600	1,648
6520 Operating Supplies	8,089	10,355	9,000	9,000	13,500	13,905
6530 Small Tools	2,102	1,280	3,000	3,000	5,000	5,150
6540 Janitorial Supplies	662	401	700	900	800	824
6550 Automotive Fuel/Oil	61,587	71,621	70,000	90,000	100,000	103,000
6560 Chemicals	33,804	34,382	40,000	27,000	36,000	37,080
Total Commodities	159,036	173,790	191,200	188,400	253,900	243,767
8300 Equipment	6,030	1,978	9,500	9,800	28,500	16,000
Total Capital Outlay	6,030	1,978	9,500	9,800	28,500	16,000
TOTAL EXPENDITURES	1,374,921	1,453,039	1,653,250	1,583,625	2,014,470	2,083,572

Garbage

This program contains costs for the City's current contracted waste hauler. Allied Waste provides weekly curbside pickup of normal trash, recyclable materials, and yard waste to residents; additionally, Allied Waste provides two large item pickup dates in the spring and fall. The Garbage Program also contains costs for maintenance of the City's closed landfill.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$1,452,050	\$1,350,700	\$1,380,771
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$1,452,050	\$1,350,700	\$1,380,771

Personnel:

No Staffing

Significant Operational Costs:

No significant changes

Capital Items:

No Capital

01 General Fund Expenditures

45-00 Garbage Service

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
5120 Maint. Service-Equipment	0	0	500	500	0	0
5490 Other Professional Services	46,004	60,012	82,000	80,000	15,000	5,000
5510 Postage	330	17	500	500	0	0
5710 Utilities	1,621	2,679	3,000	3,000	3,500	3,605
5730 Garbage Disposal	1,102,870	1,362,423	1,365,000	1,230,000	1,270,000	1,308,100
5740 Landfill Charges	0	0	0	0	61,000	62,830
Total Contractual Services	1,150,825	1,425,131	1,451,000	1,314,000	1,349,500	1,379,535
6110 Maint. Supplies-Building	109	0	300	300	400	412
6120 Maint. Supplies-Equipment	424	272	300	400	400	412
6170 Maint. Supplies-Grounds	3,473	192	350	400	400	412
Total Commodities	4,007	464	950	1,100	1,200	1,236
9520 Bad Debts-Garbage	0	0	100	100	0	0
Total Other Uses of Funds	0	0	100	100	0	0
TOTAL EXPENDITURES	1,154,832	1,425,595	1,452,050	1,315,200	1,350,700	1,380,771

Inspections

This Budget includes salary and benefits for two Building Inspectors and the Licensing & Permit Clerk. The Inspections programs issues all building permits, reviews all construction documents, enforces the sign ordinance, issues demolition permits, and reviews all new construction and remodeling for electrical, plumbing, and building code compliance.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$155,050	\$ 223,190	\$ 266,537
Operations	\$ 31,550	\$ 81,820	\$ 84,275
Capital	<u>\$ 3,830</u>	<u>\$ 2,250</u>	<u>\$ 2,318</u>
Total	\$190,430	\$ 307,260	\$ 353,129

Personnel:

Staffing Totals:

Full Time – 3

Staffing Includes:

Building Inspectors - 2

Permit Clerk – 1

Significant Operational Costs:

5320 – Engineering Services - \$55,000 – to cover plan inspection for Soccer

Capital Items:

8300 – Equipment - \$2,250 – Computer for new inspector

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	81,972	88,604	93,940	93,940	142,500	169,575
4220 Part Time Salaries	12,118	10,969	14,040	14,040	10,000	10,495
4250 Sick Pay	1,835	2,490	3,260	3,260	2,280	2,392
Total Salaries	95,925	102,064	111,240	111,240	154,780	182,462
4510 Health Insurance	22,083	23,060	26,740	26,740	43,720	55,073
4520 Life Insurance	170	170	170	170	260	297
4530 Unemployment Insurance	679	489	550	550	970	976
4610 FICA	5,960	6,310	6,900	6,900	9,600	11,313
4620 IMRF	4,250	4,792	7,700	7,700	11,470	13,620
4630 Medicare	1,394	1,482	1,620	1,620	2,240	2,646
4710 Uniforms	0	115	130	130	150	150
Total Benefits	34,536	36,418	43,810	43,810	68,410	84,075
5130 Maint. Service-Vehicle	1,289	1,739	2,500	2,500	2,000	2,060
5170 Maint. Service-Office Equip.	0	196	500	500	500	515
5320 Engineering Service	0	0	5,000	5,000	55,000	56,650
5490 Other Professional Services	24,944	4,831	15,000	15,000	15,000	15,450
5520 Telephone	1,369	2,183	2,400	2,400	1,920	1,978
5540 Printing	0	534	600	600	600	618
5610 Dues	410	510	600	600	800	824
5620 Travel, Lodging and Meals	686	890	850	850	500	515
5630 Training	255	75	500	500	250	258
5650 Publications	194	267	300	300	250	258
5930 Rentals	251	238	0	0		0
Total Contractual Services	29,398	11,462	28,250	28,250	76,820	79,125
6130 Maint. Supplies-Vehicle	16	0	0	0	0	0
6510 Office Supplies	83	93	100	100	0	0
6520 Operating Supplies	1,124	1,191	1,200	1,200	2,000	2,060
6550 Automotive Fuel/Oil	1,412	1,829	2,000	2,000	3,000	3,090
Total Commodities	2,636	3,113	3,300	3,300	5,000	5,150
8300 Equipment	0	278	3,830	3,830	2,250	2,318
Total Capital Outlay	0	278	3,830	3,830	2,250	2,318
TOTAL EXPENDITURES	162,495	153,334	190,430	190,430	307,260	353,129

Finance

The Budget includes salary and benefits for the Director and Assistant Director of Finance and seven Account Technicians. They are responsible for all financial and accounting functions of the City including payroll, ambulance billing, accounts payable, utility billing, and collections. The Finance Department prepares financial statements, publication reports, tax levies, and budgets. The Director of Finance serves as the City Treasurer and Budget Officer.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$481,500	\$ 555,390	\$ 617,460
Operations	\$ 39,400	\$ 55,200	\$ 56,856
Capital	\$ 5,500	\$ 33,000	\$ 3,000
Total	\$526,400	\$ 643,590	\$ 677,316

Personnel:

Staffing Totals:

Full Time – 9

Staffing Includes:

Director

Assistant Director

Account Technician - 7

Significant Operational Costs:

5620 & 5630 – Travel & Training – covers cost for new position

5640 – Tuition Reimbursement - \$2,500 – benefit for college tuition

Capital Items:

8300 – Equipment - \$33,000 – 4 new computers and time/attendance software

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	271,689	290,554	329,530	329,530	390,050	430,522
4220 Part Time Salaries	14,703	8,361	0	0	0	0
4230 Overtime	3,659	3,354	5,000	5,000	5,000	5,000
4250 Sick Pay	29,444	2,467	4,110	4,110	4,320	4,537
4270 Longevity Pay	10,209	7,580	11,180	11,180	11,940	12,532
Total Salaries	329,704	312,316	349,820	349,820	411,310	452,591
4510 Health Insurance	48,423	46,512	75,130	60,000	76,310	90,599
4520 Life Insurance	304	482	360	360	540	576
4530 Unemployment Insurance	2,109	1,320	1,320	1,320	2,270	2,268
4610 FICA	19,412	19,127	21,710	21,710	25,570	28,143
4620 IMRF	16,055	16,258	27,730	27,730	32,660	35,951
4630 Medicare	4,164	4,500	5,080	5,080	5,980	6,582
4720 Degree	350	350	350	350	750	750
Total Benefits	90,817	88,549	131,680	116,550	144,080	164,869
5170 Maint. Service-Office Equip.	2,642	800	5,000	5,000	5,500	5,665
5310 Accounting Service	0	0	2,000	0	2,000	2,060
5370 Data Processing Service	12,393	10,462	12,300	12,300	16,000	16,480
5490 Other Professional Services	446	191	800	800	1,500	1,545
5520 Telephone	0	0	1,200	1,000	1,000	1,030
5540 Printing	1,290	683	2,400	2,400	2,500	2,575
5610 Dues	500	540	1,165	1,165	1,400	1,442
5620 Travel, Lodging and Meals	881	2,848	4,320	3,000	8,000	8,240
5630 Training	680	1,298	3,065	3,000	6,800	7,004
5640 Tuition Reimbursement	0	0	0	0	2,500	2,575
5650 Publications	312	348	350	350	400	412
Total Contractual Services	19,144	17,170	32,600	29,015	47,600	49,028
6120 Maint. Supplies-Equipment	587	0	600	600	600	618
6510 Office Supplies	1,244	1,559	1,200	1,200	2,000	2,060
6520 Operating Supplies	6,036	5,086	5,000	5,000	5,000	5,150
Total Commodities	7,867	6,645	6,800	6,800	7,600	7,828
8300 Equipment	4,905	1,285	5,500	2,000	33,000	3,000
Total Capital Outlay	4,905	1,285	5,500	2,000	33,000	3,000
TOTAL EXPENDITURES	452,437	425,965	526,400	504,185	643,590	677,316

Community Development

This Budget includes the salary and benefits for the Director and Assistant Director of Community Development as well as the Planning Assistant. The Director of Community Development serves to promote and facilitate economic development within the City. City Staff serve as liaison for the Economic Development Commission, the Planning Commission, and the Zoning Board of Appeals and serves as the TIF administrator. The Director of Community Development implements the City's Comprehensive Plan through professional planning and administration of the zoning, subdivision, and building ordinances.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 83,400	\$ 184,580	\$ 225,656
Operations	\$ 179,550	\$ 274,000	\$ 282,220
Capital	<u>\$ 28,000</u>	<u>\$ 15,000</u>	<u>\$ 15,450</u>
Total	\$ 290,950	\$ 473,580	\$ 523,326

Personnel:

Staffing Totals:

Full Time – 3

Staffing Includes:

Director
Assistant Director
Planning Assistant

Significant Operational Costs:

5490 – Other Professional Services - \$99,240 – public relations, PGAV contract, school liason

Capital Items:

8300 – Equipment - \$15,000 - copier

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	37,093	51,747	62,800	63,700	133,230	160,860
4220 Part Time Salaries	0	3,300	0	0	0	0
4230 Overtime	0	39	0	0	2,000	2,000
4250 Sick Pay	0	650	1,540	910	1,600	1,683
Total Salaries	37,093	55,736	64,340	64,610	136,830	164,543
4510 Health Insurance	4,509	6,260	8,770	8,500	25,630	34,651
4520 Life Insurance	66	79	90	90	180	212
4530 Unemployment Insurance	110	112	170	170	630	630
4610 FICA	2,300	3,451	3,990	3,990	8,480	10,202
4620 IMRF	1,873	2,950	5,100	5,100	10,840	13,032
4630 Medicare	538	832	940	940	1,990	2,386
Total Benefits	9,396	13,684	19,060	18,790	47,750	61,113
5130 Maint. Service-Vehicle	182	573	1,000	1,000	2,000	2,060
5170 Maint. Service-Office Equip.	143	246	500	500	1,500	1,545
5320 Engineering Service	85,768	81,634	80,000	80,000	80,000	82,400
5370 Data Processing Service	0	0	0	0	8,000	8,240
5490 Other Professional Services	25,992	35,326	38,000	38,000	99,240	102,217
5520 Telephone	900	1,251	1,200	1,200	2,400	2,472
5530 Publishing	0	17,772	25,000	25,000	30,000	30,900
5540 Printing	4,014	11,919	15,000	15,000	15,000	15,450
5610 Dues	1,219	1,506	2,000	2,000	900	927
5620 Travel, Lodging and Meals	9,939	9,219	10,000	10,000	20,000	20,600
5630 Training	1,098	1,671	1,700	1,700	4,000	4,120
5650 Publications	829	864	1,500	1,500	1,200	1,236
Total Contractual Services	130,084	161,981	175,900	175,900	264,240	272,167
6510 Office Supplies	493	906	250	250	1,000	1,030
6520 Operating Supplies	1,832	2,050	2,000	2,000	5,760	5,933
6550 Automotive Fuel/Oil	826	1,194	1,400	1,400	3,000	3,090
Total Commodities	3,151	4,150	3,650	3,650	9,760	10,053
8300 Equipment	298	364	28,000	28,000	15,000	15,450
Total Capital Outlay	298	364	28,000	28,000	15,000	15,450
9190 Miscellaneous Expense	134	113	0	0	0	0
Total Other Uses of Funds	134	113	0	0	0	0
TOTAL EXPENDITURES	180,156	236,029	290,950	290,950	473,580	523,326

Shuttle Bus

The Shuttle Bus Program provides free, daily transportation to residents of Collinsville who are disabled or who are over 60 years of age. The Shuttle Bus travels over 25,000 miles per year within the City of Collinsville. This budget includes salaries and benefits for a part-time Director of Shuttle Bus, a part-time Assistant Director of Shuttle, a part-time Secretary and five part-time drivers.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 95,040	\$ 111,680	\$ 117,123
Operations	\$ 20,160	\$ 22,070	\$ 22,732
Capital	\$ 0	\$ 2,500	\$ 2,575
Total	\$ 115,200	\$ 136,250	\$ 142,430

Personnel:

No Full-Time Staffing

Significant Operational Costs:

No significant changes

Capital Items:

8300 – Equipment - \$2,500 - radio

01 General Fund Expenditures

71-00 Shuttle Bus

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4220 Part Time Salaries	79,616	80,334	85,370	85,370	99,980	104,973
4230 Overtime	0	69	0	0	0	0
4270 Longevity Pay	371	0	0	0	0	0
Total Salaries	79,987	80,403	85,370	85,370	99,980	104,973
4530 Unemployment Insurance	1,279	1,136	1,100	1,100	1,850	1,915
4610 FICA	5,177	4,985	5,310	5,310	6,220	6,526
4620 IMRF	1,026	1,163	1,730	1,730	1,810	1,903
4630 Medicare	1,211	1,166	1,250	1,250	1,540	1,526
4710 Uniforms	272	0	280	280	280	280
Total Benefits	8,966	8,450	9,670	9,670	11,700	12,150
5120 Maint. Service-Equipment	101	204	250	250	600	618
5130 Maint. Service-Vehicle	8,237	11,265	9,000	9,000	9,000	9,270
5170 Maint. Service-Office Equip.	58	60	300	300	300	309
5340 Medical Service	245	160	300	300	300	309
5490 Other Professional Services	0	362	0	0	0	0
5510 Postage	28	8	50	50	50	52
5520 Telephone	288	348	320	320	480	494
5620 Travel, Lodging and Meals	27	0	100	100	100	103
5630 Training	10	0	0	0	0	0
Total Contractual Services	8,994	12,409	10,320	10,320	10,830	11,155
6120 Maint. Supplies-Equipment	222	0	300	300	300	309
6130 Maint. Supplies-Vehicle	87	70	120	120	120	124
6510 Office Supplies	126	119	120	120	120	124
6520 Operating Supplies	186	188	300	300	700	721
6550 Automotive Fuel/Oil	7,139	7,313	9,000	9,000	10,000	10,300
Total Commodities	7,760	7,689	9,840	9,840	11,240	11,577
8300 Equipment	1,686	687	0	0	2,500	2,575
Total Capital Outlay	1,686	687	0	0	2,500	2,575
9130 Community Relations	132	90	0	0	0	0
Total Other Uses of Funds	132	90	0	0	0	0
TOTAL EXPENDITURES	107,525	109,728	115,200	115,200	136,250	142,430



2008 Annual Budget

Capital Projects Funds



City of Collinsville, Illinois

Capital Projects Fund

The Capital Project Fund, which in the past consisted of revenues from the Utility Tax is now supported by both the Utility Tax and the Home Rule Sales Tax. The Capital Projects Fund includes projects found in the five-year Community Investment Plan.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 0	\$ 0	\$ 50,000
Capital	<u>\$ 1,231,000</u>	<u>\$ 1,825,950</u>	<u>\$ 1,815,210</u>
Total	\$ 1,231,000	\$ 1,825,950	\$ 1,865,210

Personnel:

No Staffing

Significant Operational Costs:

No Operations

Capital Items:

- 8200 – \$150,000 – Salt Storage & Station 2
- 8300 - \$36,000 – Siren
- 8302 - \$85,000 – Police Security System
- 8401 - \$20,000 - Building Inspector vehicle
- 8402 - \$100,000 – Police vehicles
- 8403 - \$140,000 - Ambulance
- 8404 - \$291,000 – Sweeper, brush hog, service truck, 2 pick ups
- 8500 - \$1,003,950 – Pine Lake Road, North Keebler, Ostle, West Clay

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3140 Utility Tax	785,428	756,803	835,000	725,000	362,500	400,000
Total Taxes	785,428	756,803	835,000	725,000	362,500	400,000
3440 Grants	37,000	811,831	390,000	140,000	250,000	0
3454 Home Rule Sales Tax	0	0	0	0	1,000,000	1,478,050
Total Intergovernmental	37,000	811,831	390,000	140,000	1,250,000	1,478,050
3810 Interest Income	5,638	17,244	15,000	15,000	35,000	36,050
3840 Reimbursements	757,863	269,284	0	0	0	0
Total Miscellaneous Revenue	763,502	286,528	15,000	15,000	35,000	36,050
3920 Proceeds-Fixed Asset Sales	0	0	0	0	250,000	0
3990 Interfund Transfer	400,000	0	0	0	0	0
Total Other Sources of Funds	400,000	0	0	0	250,000	0
Total Revenues	1,985,930	1,855,162	1,240,000	880,000	1,897,500	1,914,100
5320 Engineering Service	960	113	0	0	0	0
5490 Other Professional Services	0	0	0	0	0	50,000
Total Contractual Services	960	113	0	0	0	50,000
8100 Land	0	0	250,000	625,000	0	0
8200 Building	0	0	0	0	150,000	0
8300 Equipment - EMA	0	23,560	24,000	26,000	36,000	37,000
8301 Equipment - Administration	0	0	0	0	0	0
8302 Equipment - Police	0	0	0	0	85,000	355,450
8303 Equipment - Fire	29,676	5,837	18,000	18,000	0	0
8304 Equipment - Public Works	90,373	29,685	0	0	0	90,000
8400 Vehicles - Animal Control	30,078	0	0	0	0	0
8401 Vehicles - Administration	13,609	0	0	0	20,000	40,000
8402 Vehicles - Police	57,376	90,804	105,000	130,000	100,000	100,000
8403 Vehicles - Fire	140,620	26,825	0	0	140,000	0
8404 Vehicles - Public Works	23,880	83,641	159,000	169,000	291,000	313,500
8405 Vehicles - Shuttle Bus	0	0	60,000	0	0	0
8500 Infrastructure	1,427,249	1,557,426	615,000	200,000	1,003,950	879,260
Total Capital Outlay	1,812,860	1,817,778	1,231,000	1,168,000	1,825,950	1,815,210
TOTAL EXPENDITURES	1,813,820	1,817,891	1,231,000	1,168,000	1,825,950	1,865,210
NET CHANGE IN FUND BALANCE	172,110	37,271	9,000	(288,000)	71,550	48,890
Beginning Fund Balance	11,489	183,599	220,870	220,870	(67,130)	4,420
Ending Fund Balance	183,599	220,870	229,870	(67,130)	4,420	53,310

Fournie Lane Capital Project Fund

The Fournie Lane roadway capital project was financed by bond issuance. Therefore, an additional fund had to be established for transparency of fund allocation.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 341,000	\$ 0
Total	\$ 0	\$ 341,000	\$ 0

Personnel:

No Staffing

Significant Operational Costs:

No Operations

Capital Items:

8500 - \$341,000 – Fournie Lane paving

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u> 1,000	2009 <u>Estimate</u>
3810 Interest Income						0
Total Miscellaneous Revenue	0	0	0	0	1,000	0
3910 Proceeds-Bond Sales	0	0	0	340,000	0	0
Total Other Sources of Funds	0	0	0	340,000	0	0
Total Revenues	0	0	0	340,000	1,000	0
8500 Infrastructure	0	0	0	0	341,000	0
Total Capital Outlay	0	0	0	0	341,000	0
TOTAL EXPENDITURES	0	0	0	0	341,000	0
NET CHANGE IN FUND BALANCE	0	0	0	340,000	(340,000)	0
Beginning Fund Balance	0	0	0	0	340,000	0
Ending Fund Balance	0	0	0	340,000	0	0



2008 Annual Budget

Special Revenue Funds



City of Collinsville, Illinois

Forfeiture Fund

The Forfeiture Fund is used to account for monies received or other assets forfeited to the City as a result of court decisions. These resources will be used in connection with police programs.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 82,000	\$ 76,090	\$ 78,373
Operations	\$ 103,000	\$ 0	\$ 0
Capital	\$ 25,000	\$ 0	\$ 0
Total	\$ 210,000	\$ 76,090	\$ 78,373

Personnel:

No Staffing - totals cover overtime

Significant Operational Costs:

No Operations

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3440 Grants/Matching	0	36,187	0	0	0	0
Total Intergovernmental	0	36,187	0	0	0	0
3551 State Drug Forfeiture Revenue	71	3,187	1,000	6,000	6,000	6,180
3552 Fed Drug Forfeiture Revenue	227,118	168,533	180,000	180,000	180,000	185,400
Total Fines & Forfeitures	227,189	171,719	181,000	186,000	186,000	191,580
3810 Interest Income	1,773	598	1,000	1,000	1,000	1,030
Total Miscellaneous Revenue	1,773	598	1,000	1,000	1,000	1,030
3990 Interfund Transfer	(7,204)	31,258	0	0	0	0
Total Other Sources of Funds	(7,204)	31,258	0	0	0	0
Total Revenues	221,758	239,762	182,000	187,000	187,000	192,610
4210 Full Time Salaries	58,146	0	0	0	0	0
4230 Overtime	2,815	48,822	70,000	70,000	75,000	77,250
Total Salaries	60,961	48,822	70,000	70,000	75,000	77,250
4510 Health Insurance	9,473	38	0	0	0	0
4520 Life Insurance	52	0	0	0	0	0
4530 Unemployment Insurance	459	0	0	0	0	0
4610 FICA	3,650	40	0	0	0	0
4620 IMRF	2,875	27	0	0	0	0
4630 Medicare	1,192	669	1,000	1,000	1,090	1,123
4710 Uniforms	0	10,470	11,000	11,000	0	0
4720 Degree	250	0	0	0	0	0
Total Benefits	17,951	11,244	12,000	12,000	1,090	1,123
5110 Maint. Service-Building	0	1,811	2,000	2,000	0	0
5130 Maint. Service-Vehicle	0	729	1,000	1,000	0	0
5490 Other Professional Services	0	58,020	50,000	50,000	0	0
5620 Travel, Lodging and Meals	0	0	5,000	5,000	0	0
5630 Training	0	0	5,000	5,000	0	0
5930 Rentals	0	9,795	10,000	10,000	0	0
Total Contractual Services	0	70,355	73,000	73,000	0	0
6520 Operating Supplies	0	9,618	30,000	30,000	0	0
Total Commodities	0	9,618	30,000	30,000	0	0
8300 Equipment	0	62,489	25,000	25,000	0	0
Total Capital Outlay	0	62,489	25,000	25,000	0	0
9120 Federal Forfeiture Expense	125,235	0	0	0	0	0
Total Other Uses of Funds	125,235	0	0	0	0	0
TOTAL EXPENDITURES	204,146	202,528	210,000	210,000	76,090	78,373
NET CHANGE IN FUND BALANCE	17,613	37,234	(28,000)	(23,000)	110,910	114,237
Beginning Fund Balance	239,543	257,155	294,389	294,389	271,389	382,299
Ending Fund Balance	257,155	294,389	266,389	271,389	382,299	496,536

Tree Memorial Fund

The Tree Memorial Fund is used to account for donations restricted for the planting of trees within the City. Donors may request the tree be dedicated in memory of a relative or friend in which special ceremonies are held in conjunction with the planting.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 1,700	\$ 1,200	\$ 1,236
Capital	\$ 3,000	\$ 1,000	\$ 1,030
Total	\$ 4,700	\$ 2,200	\$ 2,266

Personnel:

No Staffing

Significant Operational Costs:

No significant changes

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3810 Interest Income	155	252	200	200	200	206
3830 Donations	450	46	450	400	400	412
Total Miscellaneous Revenue	605	298	650	600	600	618
Total Revenues	605	298	650	600	600	618
5180 Maint. Service-Grounds	0	0	0	0	0	0
Total Contractual Services	0	0	0	0	0	0
6170 Maint. Supplies-Grounds	0	0	1,500	0	1,000	1,030
6520 Operating Supplies	20	0	200	0	200	206
Total Commodities	20	0	1,700	0	1,200	1,236
8900 Other Improvements	560	0	3,000	600	1,000	1,030
Total Capital Outlay	560	0	3,000	600	1,000	1,030
TOTAL EXPENDITURES	580	0	4,700	600	2,200	2,266
NET CHANGE IN FUND BALANCE	25	298	(4,050)	0	(1,600)	(1,648)
Beginning Fund Balance	4,957	4,982	5,280	5,280	5,280	3,680
Ending Fund Balance	4,982	5,280	1,230	5,280	3,680	2,032

Collins House Fund

The Collins House Fund is used to account for grants and donations restricted for the restoration of the D.D. Collins House. Under the discretion of the Historic Preservation Commission, the D.D. Collins House is expected to be completely renovated during 2008.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 4,700	\$ 5,000	\$ 0
Capital	<u>\$ 100,000</u>	<u>\$ 30,000</u>	<u>\$ 1,141</u>
Total	\$ 104,700	\$ 35,000	\$ 1,141

Personnel:

No Staffing

Significant Operational Costs:

No significant changes

Capital Items:

8200 - \$30,000 – continued improvements to building

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3440 Grants/Matching	0	0	100,000	10,000	25,000	0
3490 Other Intergovernmental Revenue	0	0	0	0	0	0
Total Intergovernmental	0	0	100,000	10,000	25,000	0
3810 Interest Income	0	243	100	200	200	0
3830 Donations	0	10,270	200	400	400	0
Total Miscellaneous Revenue	0	10,513	300	600	600	0
3990 Interfund Transfer	0	4,207	0	0	0	0
Total Other Sources of Funds	0	4,207	0	0	0	0
Total Revenues	0	14,720	100,300	10,600	25,600	0
5350 Architect Service	0	0	4,000	0	4,000	0
5490 Other Professional Services	0	1,009	700	1,000	1,000	0
Total Contractual Services	0	1,009	4,700	1,000	5,000	0
8200 Building	0	2,270	100,000	10,500	30,000	1,141
Total Capital Outlay	0	2,270	100,000	10,500	30,000	1,141
TOTAL EXPENDITURES	0	3,279	104,700	11,500	35,000	1,141
NET CHANGE IN FUND BALANCE	0	11,441	(4,400)	(900)	(9,400)	(1,141)
Beginning Fund Balance	0	0	11,441	11,441	10,541	1,141
Ending Fund Balance	0	11,441	7,041	10,541	1,141	0

Police Vehicle Fund

The Police Vehicle Fund consists of certain court fines, which were formally accounted for in the General Fund and have been segregated as a result of recent legislation. These funds are limited in use for the purchase of police vehicles only.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 10,000	\$ 10,300
Total	\$ 0	\$ 10,000	\$ 10,300

Personnel:

No Staffing

Significant Operational Costs:

No Operations

Capital Items:

8400 - \$10,000 – to support vehicle purchases

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3510 Court Fines	0	0	0	0	10,000	10,300
Total Fines & Forfeitures	0	0	0	0	10,000	10,300
3810 Interest Income	0	0	0	0	0	0
3840 Reimbursements	0	0	0	0	0	0
Total Miscellaneous Revenue	0	0	0	0	0	0
3990 Interfund Transfer	0	0	0	0	0	0
Total Other Sources of Funds	0	0	0	0	0	0
Total Revenues	0	0	0	0	10,000	10,300
8400 Vehicle	0	0	0	0	10,000	10,300
Total Capital Outlay	0	0	0	0	10,000	10,300
TOTAL EXPENDITURES	0	0	0	0	10,000	10,300
NET CHANGE IN FUND BALANCE	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

Motor Fuel Tax Fund

This fund is used to account for motor fuel tax revenue and the expenditures that are permissible according to the Illinois State Statutes. Much of the City's road construction, maintenance and repairs are funded by the special revenue source. The motor fuel tax also provides snow removal materials such as salt, deicer aggregate and calcium chloride and is administered by the Director of Streets.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 1,031,500	\$ 900,272	\$ 913,630
Capital	\$ 1,080,000	\$ 883,000	\$ 613,000
Total	\$ 2,111,500	\$ 1,783,272	\$ 1,526,630

Personnel:

No Staffing

Significant Operational Costs:

No significant changes

Capital Items:

8100 - \$110,000 – ROW for Spring Street, Morrison, Keebler

8500 - \$773,000 – Spring Street, Mulberry, Morrison, Keebler

18 Motor Fuel Tax

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	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3430 Motor Fuel Tax	735,280	741,116	722,000	745,000	740,000	762,200
3440 Grants/Matching	0	245,334	0	319,000	86,400	0
Total Intergovernmental	735,280	986,450	722,000	1,064,000	826,400	762,200
3810 Interest Income	49,063	93,488	60,000	60,000	60,000	61,800
3840 Reimbursements	0	0	0	15,000	0	0
3872 Unrealized Gain	(476)	0	0	0	0	0
Total Miscellaneous Revenue	48,587	93,488	60,000	75,000	60,000	61,800
Total Revenues	783,867	1,079,938	782,000	1,139,000	886,400	824,000
5140 Maint. Service-Street	0	0	100,000	0	0	0
5320 Engineering Service	199,981	135,632	430,000	355,000	365,000	365,000
Total Contractual Services	199,981	135,632	530,000	355,000	365,000	365,000
6140 Maint. Supplies-Street	206,045	218,093	293,000	245,000	328,272	338,120
6150 Maint. Supplies-Infrastructure	12,363	9,136	25,000	15,000	40,000	41,200
6160 Maint. Supplies-Snow Removal	62,487	18,533	93,500	85,000	77,000	79,310
Total Commodities	280,895	245,762	411,500	345,000	445,272	458,630
8100 Land	0	25,504	80,000	0	110,000	113,000
8500 Infrastructure	0	221,674	1,000,000	700,000	773,000	500,000
Total Capital Outlay	0	247,178	1,080,000	700,000	883,000	613,000
9990 Transfer Out	90,000	90,000	90,000	90,000	90,000	90,000
Total Other Uses of Funds	90,000	90,000	90,000	90,000	90,000	90,000
TOTAL EXPENDITURES	570,876	718,572	2,111,500	1,490,000	1,783,272	1,526,630
NET CHANGE IN FUND BALANCE	212,990	361,366	(1,329,500)	(351,000)	(896,872)	(702,630)
Beginning Fund Balance	1,448,977	1,661,967	2,023,333	2,023,333	1,672,333	775,461
Ending Fund Balance	1,661,967	2,023,333	693,833	1,672,333	775,461	72,831

DUI Court Fines Fund

The DUI Court Fines Fund is new in 2008. The DUI fund comes as a result of state legislation which returns a percentage of funds collected from DUI ticket issuance to local governments. These funds must be segregated and use is limited to the purchase of police equipment.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 6,000	\$ 6,180
Total	\$ 0	\$ 6,000	\$ 6,180

Personnel:

No Staffing

Significant Operational Costs:

No Operations

Capital Items:

8300 - \$6,000 – miscellaneous equipment

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3510 Court Fines	0	0	0	0	6,000	6,180
Total Fines & Forfeitures	0	0	0	0	6,000	6,180
3810 Interest Income	0	0	0	0	0	0
3840 Reimbursements	0	0	0	0	0	0
Total Miscellaneous Revenue	0	0	0	0	0	0
Total Revenues	0	0	0	0	6,000	6,180
8300 Equipment	0	0	0	0	6,000	6,180
Total Capital Outlay	0	0	0	0	6,000	6,180
TOTAL EXPENDITURES	0	0	0	0	6,000	6,180
NET CHANGE IN FUND BALANCE	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

Tax Increment Financing District 1 Fund

This fund is used to account for the activities of Tax Increment Financing (TIF) District 1, established during 1986. Its boundaries include Eastport area and Downtown Collinsville. The incremental revenues, since the TIF was established, have been used to improve the area. The totals for the fund are shown at the end of the *Tax Increment Financing District 1 Fund – Downtown* section.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 58,860	\$ 61,150	\$ 64,468
Operations	\$ 1,206,260	\$ 1,386,000	\$ 1,859,275
Capital	<u>\$ 2,833,990</u>	<u>\$ 2,926,500</u>	<u>\$ 1,059,348</u>
Total	\$ 4,099,110	\$ 4,473,650	\$ 2,983,091

Personnel:

Staffing – Covers a portion of the Community Development Director/TIF Administrator's salary

Significant Operational Costs:

5490 – Other Professional Services - \$65,000 – PGAV and Soccer Stadium services
5990 – Rebates - \$819,000 – covers rebates to School District, and Maune, Culvers, Archway, Alside, Kaleidoscope of Kids, Collinsville Auto

Capital Items:

8200 – Building - \$1,045,000 – Old Fire Station renovation, City Hall renovation, Finance renovation, ice barrier at Police
8300 – Equipment - \$291,000 – furniture, Council audio & computer system, Police cameras for downtown, LED sign
8500 – Infrastructure - \$440,000 – Street scape, S. Clinton sewer
8900 – Other Improvements - \$1,211,500 – Façade Grants, Gateway reimbursement, Miners Theatre

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3110 Property Tax	1,637,627	1,694,894	1,800,000	1,900,000	2,196,000	2,660,000
Total Taxes	1,637,627	1,694,894	1,800,000	1,900,000	2,196,000	2,660,000
3440 Grants/Matching	18,000	35,000	1,500,000	35,000	0	0
3450 Sales Tax	632,956	750,329	600,000	670,000	700,000	721,000
3451 Local Sales Tax - TIF	633,986	583,414	600,000	600,000	600,000	618,000
Total Intergovernmental	1,284,942	1,368,744	2,700,000	1,305,000	1,300,000	1,339,000
3810 Interest Income	90,320	93,655	50,000	96,000	100,000	103,000
3830 Donations	0	0	0	10,000	10,000	10,300
3840 Reimbursements	64,697	181,806	0	0	33,000	33,990
3872 Unrealized Gain	(1,247)	0	0	0	0	0
Total Miscellaneous Revenue	153,769	275,461	50,000	106,000	143,000	147,290
3990 Interfund Transfer	0	406,418	0	0	0	0
Total Other Sources of Funds	0	406,418	0	0	0	0
Total Revenues	3,076,337	3,745,517	4,550,000	3,311,000	3,639,000	4,146,290
4210 Full Time Salaries	37,093	39,935	44,400	44,400	46,300	48,615
4250 Sick Pay	0	650	1,540	1,540	1,600	1,683
Total Salaries	37,093	40,585	45,940	45,940	47,900	50,298
4510 Health Insurance	4,509	4,793	5,620	5,620	5,600	6,159
4520 Life Insurance	66	58	50	50	50	50
4530 Unemployment Insurance	110	83	90	90	130	130
4610 FICA	2,300	2,608	2,850	2,850	2,970	3,118
4620 IMRF	1,873	2,114	3,640	3,640	3,800	3,984
4630 Medicare	538	582	670	670	700	729
Total Benefits	9,396	10,237	12,920	12,920	13,250	14,170
5180 Maint. Service-Grounds	2,969	1,065	10,000	10,000	5,000	5,150
5320 Engineering Service	52,675	17,859	80,000	80,000	15,000	15,450
5330 Legal Service	23,525	44,300	50,000	50,000	65,000	66,950
5350 Architect Service	10,925	0	0	0	0	0
5490 Other Professional Services	59,965	2,416	60,000	60,000	65,000	66,950
5520 Telephone	804	617	1,000	1,000	600	618
5530 Publishing	4,960	0	10,000	10,000	0	0
5540 Printing	328	0	1,500	1,500	0	0
5620 Travel, Lodging and Meals	1,295	2,572	1,500	1,500	1,500	1,545
5630 Training	0	515	1,500	1,500	1,500	1,545
5990 Rebates	496,936	508,124	571,000	567,000	819,000	1,285,000
Total Contractual Services	654,381	577,467	786,500	782,500	972,600	1,443,208
7100 Principal Payment	255,000	270,000	285,000	285,000	300,000	315,000
7200 Interest Expense	72,038	59,415	45,920	45,920	31,800	16,300
7300 Fiscal Agent Fees	0	627	800	800	200	200
Total Debt Service	327,038	330,042	331,720	331,720	332,000	331,500
8200 Building	1,541,935	224,670	100,000	185,000	1,045,000	0
8300 Equipment	0	0	0	0	230,000	0
8500 Infrastructure	536,492	148,370	1,975,000	165,000	440,000	0
8900 Other Improvements	1,584,964	1,435,791	758,990	758,990	1,211,500	1,059,348
Total Capital Outlay	3,663,391	1,808,831	2,833,990	1,108,990	2,926,500	1,059,348
9100 Other Expenditures	165,595	0	0	0	0	0
9990 Transfer Out	63,628	84,309	88,040	88,040	81,400	84,567
Total Other Uses of Funds	229,223	84,309	88,040	88,040	81,400	84,567
TOTAL EXPENDITURES	4,920,521	2,851,471	4,099,110	2,370,110	4,373,650	2,983,091

Tax Increment Financing District 1 – Downtown

The Downtown Collinsville TIF Budget is a departmental budget (within the TIF District 1 Fund) which emphasizes the allocation of funds that specifically address the needs for Downtown Collinsville.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 63,970	\$ 67,863
Operations	\$ 70,000	\$ 89,550	\$ 92,237
Capital	\$ 0	\$ 0	\$ 0
Total	\$ 70,000	\$ 153,520	\$ 160,100

Personnel:

Staffing Totals:

Full Time – 1

Staffing Includes:

Downtown Coordinator

Significant Operational Costs:

5490 – Other Professional Services - \$64,500 - Downtown Master Plan cost, downtown brochure, bands etc for events

5540 – Printing - \$8,000 – printing of brochures

5930 – Rentals - \$5,000 – tents, porta potties, etc to support downtown events

Capital Items:

No Capital

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
4210 Full Time Salaries	0	0	0	32,000	42,600	44,730
Total Salaries	0	0	0	32,000	42,600	44,730
4510 Health Insurance	0	0	0	16,000	14,380	15,816
4520 Life Insurance	0	0	0	100	100	100
4530 Unemployment Insurance	0	0	0	70	250	252
4610 FICA	0	0	0	1,990	2,640	2,773
4620 IMRF	0	0	0	2,540	3,380	3,543
4630 Medicare	0	0	0	470	620	649
Total Benefits	0	0	0	21,170	21,370	23,133
5350 Architect Service	0	0	0	200	0	0
5490 Other Professional Services	51,518	41,666	70,000	8,000	64,500	66,435
5520 Telephone	0	0	0	0	900	927
5530 Publishing	0	0	0	0	1,000	1,030
5540 Printing	0	0	0	2,000	8,000	8,240
5610 Dues	0	0	0	1,000	1,250	1,288
5620 Travel, Lodging and Meals	0	0	0	500	4,700	4,841
5630 Training	0	0	0	200	2,500	2,575
5650 Publications	0	0	0	0	1,000	1,030
5710 Utilities	0	0	0	0	0	0
5930 Rentals	0	0	0	0	5,000	5,150
Total Contractual Services	51,518	41,666	70,000	11,900	88,850	91,516
6510 Office Supplies	0	0	0	300	300	309
6520 Operating Supplies	0	0	0	800	400	412
Total Commodities	0	0	0	1,100	700	721
8300 Equipment	0	0	0	5,000	0	0
Total Capital Outlay	0	0	0	5,000	0	0
TOTAL EXPENDITURES	51,518	41,666	70,000	71,170	153,520	160,100
NET CHANGE IN FUND BALANCE	(1,895,702)	852,380	380,890	869,720	(888,170)	1,003,100
Beginning Fund Balance	3,294,959	1,399,257	2,251,637	2,251,637	3,121,357	2,233,187
Ending Fund Balance	1,399,257	2,251,637	2,632,527	3,121,357	2,233,187	3,236,287

Tax Increment Financing District 3 Fund

This fund is used to account for the activities of Tax Incrementing Financing (TIF) District 3, established during 2003. Overlapping taxing districts include Madison County, Collinsville Township Road District, Collinsville Fire Protection District, Collinsville Community Unit 10 School District, Southwest Illinois College, Collinsville Memorial Library District and Collinsville Area Recreation District.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 90,000	\$ 100,000	\$ 103,000
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$ 90,000	\$ 100,000	\$ 103,000

Personnel:

No Staffing

Significant Operational Costs:

5990 – Rebates - \$100,000 – covers the cost to rebate Sanford Brown and all Taxing districts

Capital Items:

No Capital

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	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3110 Property Tax	9,929	88,666	90,000	94,000	100,000	103,000
Total Taxes	9,929	88,666	90,000	94,000	100,000	103,000
3810 Interest Income	62	2,297	0	0		0
Total Miscellaneous Revenue	62	2,297	0	0	0	0
Total Revenues	9,991	90,963	90,000	94,000	100,000	103,000
5990 Rebates		88,632	90,000	94,000	100,000	103,000
Total Contractual Services	0	88,632	90,000	94,000	100,000	103,000
TOTAL EXPENDITURES	0	88,632	90,000	94,000	100,000	103,000
NET CHANGE IN FUND BALANCE	9,991	2,331	0	0	0	0
Beginning Fund Balance	0	9,991	12,322	9,991	9,991	9,991
Ending Fund Balance	9,991	12,322	12,322	9,991	9,991	9,991

Collinsville Crossings Fund

This fund is used to account for activities in Collinsville Crossings. Two business districts were established during 2005 as a vehicle to attract development. The South Business District has a half-cent sales tax and the North Business District has a one-cent sales tax in addition to the regular sales tax rate.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 500,000	\$2,019,224	\$2,141,410
Capital	\$ 0	\$ 0	\$ 0
Total	\$ 500,000	\$2,019,224	\$2,141,410

Personnel:

No Staffing

Significant Operational Costs:

7100 & 7200 – Principal & Interest - \$2,019,224 – pays bond costs for Collinsville Crossings project

Capital Items:

No Capital

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3450 Sales Tax	0	0	500,000	945,000	2,019,224	2,141,410
Total Intergovernmental	0	0	500,000	945,000	2,019,224	2,141,410
Total Revenues	0	0	500,000	945,000	2,019,224	2,141,410
7100 Principal Payment	0	0	0	0	0	125,000
7200 Interest Expense	0	0	500,000	945,000	2,019,224	2,016,410
Total Debt Service	0	0	500,000	945,000	2,019,224	2,141,410
TOTAL EXPENDITURES	0	0	500,000	945,000	2,019,224	2,141,410
NET CHANGE IN FUND BALANCE	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

Fournie Lane Fund

This fund is used to account for activities in the Fournie Lane development. A business district was established during 2006 as a vehicle to attract development. A one-cent sales tax has been levied within the boundaries of the district in addition to the regular sales tax rate.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 100,000	\$ 106,510	\$ 113,915
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$ 100,000	\$ 106,510	\$ 113,915

Personnel:

No Staffing

Significant Operational Costs:

7100 & 7200 – Principal & Interest - \$106,510 – pays bond cost for Fournie Lane Project

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3450 Sales Tax	0	3,427	100,000	17,000	85,400	113,486
Total Intergovernmental	0	3,427	100,000	17,000	85,400	113,486
3810 Interest Income	0	32	0	400	400	412
Total Miscellaneous Revenue	0	32	0	400	400	412
Total Revenues	0	3,459	100,000	17,400	85,800	113,898
5530 Publishing	0	133	0	0	0	0
5990 Rebates	0	0	100,000	0	0	0
Total Contractual Services	0	133	100,000	0	0	0
7100 Principal Payment	0	0	0	0	55,000	70,000
7200 Interest Expense	0	0	0	0	51,010	43,415
7300 Fiscal Agent Fees	0	0	0	0	500	500
Total Debt Service	0	0	0	0	106,510	113,915
TOTAL EXPENDITURES	0	133	100,000	0	106,510	113,915
NET CHANGE IN FUND BALANCE	0	3,327	0	17,400	(20,710)	(17)
Beginning Fund Balance	0	0	3,327	3,327	20,727	17
Ending Fund Balance	0	3,327	3,327	20,727	17	0

Animal Shelter Fund

This fund is used to account for donations restricted for the building of a new animal shelter. Construction of Phases two and three is expected to occur during 2008.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 0	\$ 0	\$ 0
Capital	<u>\$ 484,000</u>	<u>\$ 31,000</u>	<u>\$ 0</u>
Total	\$ 484,000	\$ 31,000	\$ 0

Personnel:

No Staffing

Capital Items:

8200 – Building - \$31,000 – Animal Shelter Phase Two and Three

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3810 Interest Income	10,010	10,506	8,000	8,000	0	0
3830 Donations	1,309	89,780	10,000	31,000	20,000	0
3890 Miscellaneous	0	0	0	0	0	0
Total Miscellaneous Revenue	11,319	100,285	18,000	39,000	20,000	0
Total Revenues	11,319	100,285	18,000	39,000	20,000	0
5490 Other Professional Services	0	1,245	0	250	0	0
Total Contractual Services	0	1,245	0	250	0	0
8100 Land	0	80,312	0	0	0	0
8200 Building	3,608	57,572	484,000	500,183	31,000	0
Total Capital Outlay	3,608	137,884	484,000	500,183	31,000	0
TOTAL EXPENDITURES	3,608	139,129	484,000	500,433	31,000	0
NET CHANGE IN FUND BALANCE	7,711	(38,844)	(466,000)	(461,433)	(11,000)	0
Beginning Fund Balance	503,566	511,277	472,433	472,433	11,000	0
Ending Fund Balance	511,277	472,433	6,433	11,000	0	0



2008 Annual Budget

Fiduciary Funds



City of Collinsville, Illinois

Police Pension Fund

This fund is used to account for contributions from the City, withholdings of current police officers and investment income restricted for current and future police pension payments. This City's contribution is a combination of replacement tax and property tax as determined by the Illinois Division of Insurance. Assets of the fund must be sufficient to meet future pension obligations as determined by an actuarial valuation.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 867,130	\$ 905,000	\$ 932,150
Operations	\$ 93,950	\$ 93,950	\$ 96,769
Capital	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total	\$ 961,080	\$ 998,950	\$1,028,919

Personnel:

No Staffing – covers cost of Police retirement system

Significant Operational Costs:

5490 - \$75,000 – covers cost of investment services

Capital Items:

No Capital

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3110 Property Tax	355,217	361,774	386,090	386,090	480,000	494,400
Total Taxes	355,217	361,774	386,090	386,090	480,000	494,400
3420 Replacement Tax	96,453	108,764	108,550	108,550	114,000	117,420
Total Intergovernmental	96,453	108,764	108,550	108,550	114,000	117,420
3810 Interest Income	497,713	730,734	550,000	900,000	900,000	927,000
3840 Reimbursements	0	0	0	0	0	0
3860 Pension Deductions	185,144	238,432	250,000	250,000	250,000	257,500
3872 Unrealized Gain	136,119	0	0	0	0	0
3890 Miscellaneous	0	0	0	0	0	0
Total Miscellaneous Revenue	818,976	969,166	800,000	1,150,000	1,150,000	1,184,500
Total Revenues	1,270,646	1,439,704	1,294,640	1,644,640	1,744,000	1,796,320
4641 Service Pensions	416,348	441,548	451,000	451,000	471,000	485,130
4642 Disability Pensions	239,441	269,739	290,000	290,000	307,000	316,210
4643 Widows Pensions	126,620	126,127	126,130	126,130	127,000	130,810
Total Benefits	782,410	837,414	867,130	867,130	905,000	932,150
5310 Accounting Service	5,201	2,500	5,000	5,000	5,000	5,150
5330 Legal Service	5,010	6,739	5,700	5,700	5,700	5,871
5340 Medical Service	1,376	2,469	2,500	2,500	2,500	2,575
5490 Other Professional Services	60,853	97,548	75,000	75,000	75,000	77,250
5610 Dues	0	750	750	750	750	773
5620 Travel, Lodging and Meals	0	0	2,500	2,500	2,500	2,575
5630 Training	1,577	1,472	2,500	2,500	2,500	2,575
Total Contractual Services	74,018	111,479	93,950	93,950	93,950	96,769
9100 Other Expenditures	0	30,425	0	0	0	0
9190 Miscellaneous Expense	842	0	0	0	0	0
Total Other Uses of Funds	842	30,425	0	0	0	0
TOTAL EXPENDITURES	857,269	979,317	961,080	961,080	998,950	1,028,919
NET CHANGE IN FUND BALANCE	413,376	460,388	333,560	683,560	745,050	767,402
Beginning Fund Balance	13,800,961	14,214,338	14,674,725	14,674,725	15,358,285	16,103,335
Ending Fund Balance	14,214,338	14,674,725	15,008,285	15,358,285	16,103,335	16,870,737

Fire Pension Fund

This fund is used to account for contributions from the City, withholdings of current firefighters and investment income restricted for current and future fire pension payments. The City's contribution is a combination of replacement tax and property tax as determined by the Illinois Division of Insurance. Assets of the fund may be sufficient to meet future pension obligations as determined by an actuarial valuation.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 806,000	\$ 850,000	\$ 875,500
Operations	\$ 38,700	\$ 39,200	\$ 40,376
Capital	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total	\$ 844,700	\$ 889,200	\$ 915,876

Personnel:

No Staffing – Covers cost for Firemen's retirement system

Significant Operational Costs:

5490 – Other Professional Services - \$30,000 – covers cost of investment services

Capital Items:

No Capital

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3110 Property Tax	301,585	288,254	293,100	293,100	258,000	265,740
Total Taxes	301,585	288,254	293,100	293,100	258,000	265,740
3420 Replacement Tax	82,085	84,189	100,760	100,760	106,500	109,695
Total Intergovernmental	82,085	84,189	100,760	100,760	106,500	109,695
3810 Interest Income - Cash/CD's	280,907	292,913	300,000	300,000	300,000	309,000
3811 Interest/Dividends - Manager	167,734	1,568,936	850,000	850,000	850,000	875,500
3840 Reimbursements	50	0	0	0	0	0
3860 Pension Deductions	149,825	156,323	160,000	160,000	160,000	164,800
3872 Unrealized Gain	532,283	0	0	0	0	0
Total Miscellaneous Revenue	1,130,799	2,018,172	1,310,000	1,310,000	1,310,000	1,349,300
Total Revenues	1,514,469	2,390,615	1,703,860	1,703,860	1,674,500	1,724,735
4641 Service Pensions	456,172	470,493	577,000	577,000	618,000	636,540
4642 Disability Pensions	143,768	146,705	186,000	186,000	189,000	194,670
4643 Widows Pensions	55,385	52,483	43,000	43,000	43,000	44,290
Total Benefits	655,325	669,682	806,000	806,000	850,000	875,500
5310 Accounting Service	5,028	5,265	5,000	5,000	6,000	6,180
5340 Medical Service	109	0	2,000	2,000	2,000	2,060
5490 Other Professional Services	27,320	24,084	30,500	30,500	30,000	30,900
5540 Printing	0	85	0	0	0	0
5630 Training	0	387	1,000	1,000	1,000	1,030
Total Contractual Services	32,457	29,820	38,500	38,500	39,000	40,170
6520 Operating Supplies	0	200	200	200	200	206
Total Commodities	0	200	200	200	200	206
9190 Miscellaneous Expense	92	0	0	0	0	0
Total Other Uses of Funds	92	0	0	0	0	0
TOTAL EXPENDITURES	687,874	699,701	844,700	844,700	889,200	915,876
NET CHANGE IN FUND BALANCE	826,595	1,690,914	859,160	859,160	785,300	808,859
Beginning Fund Balance	13,455,483	14,282,078	15,972,992	15,972,992	16,832,152	17,617,452
Ending Fund Balance	14,282,078	15,972,992	16,832,152	16,832,152	17,617,452	18,426,311



2008 Annual Budget

Debt Service Funds



City of Collinsville, Illinois

2003 B Bond Fund

This fund is used to account for debt service payments related to the addition of a water tower to the downtown area. The bonds were originally issued in 1991 and subsequently refunded in 1993 and 2003. A transfer is budgeted each year from the TIF District 1 Fund to the 2003 B Bond Fund in the amount of the debt service payment.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 88,040	\$ 81,400	\$ 84,580
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$ 88,040	\$ 81,400	\$ 84,580

Personnel:

No Staffing

Significant Operational Costs:

7100 & 7200 – Principal & Interest - \$81,400 - pays bond cost for water tower

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
3810 Interest Income	645	2	0	0	0	0
Total Miscellaneous Revenue	645	2	0	0	0	0
3990 Interfund Transfer	63,628	84,095	88,040	88,040	81,400	84,580
Total Other Sources of Funds	63,628	84,095	88,040	88,040	81,400	84,580
Total Revenues	64,273	84,097	88,040	88,040	81,400	84,580
7100 Principal Payment	60,000	65,000	70,000	70,000	65,000	70,000
7200 Interest Expense	20,318	19,118	17,820	17,820	16,180	14,360
7300 Fiscal Agent Fees	0	428	220	220	220	220
Total Debt Service	80,318	84,546	88,040	88,040	81,400	84,580
TOTAL EXPENDITURES	80,318	84,546	88,040	88,040	81,400	84,580
NET CHANGE IN FUND BALANCE	(16,045)	(448)	0	0	0	0
Beginning Fund Balance	16,494	449	0	0	0	0
Ending Fund Balance	449	0	0	0	0	0





2008 Annual Budget

Enterprise Fund



City of Collinsville, Illinois

The Water and Waste Water Fund is the only enterprise fund or business-type activity of the City of Collinsville. It is used to account for all revenues and expenses of the City's two utilities, water and waste water (sewer.) It includes two departments and five programs within those departments. Legal budgetary control is exercised at the program level as demonstrated below.

The 2008 budget has an increase of 10% for personnel expenditures (salary and benefits), an increase of 4.5% for operations (contractual services, commodities and other uses of funds), and an increase of 33.3% for capital outlay. The net increase for the Water/Waste Water Fund is 9.7%

The City of Collinsville has established a policy of keeping the fund balance in this fund between 10% and 15% of current year revenues. This goal will be reached in 2008 as fund balance at December 31, 2008 is estimated to be 26.5% of revenues.

<u>Program</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>% Change</u>
Water Administration	1,561,300	1,997,000	27.9%
Water Lines	1,576,830	1,473,540	-6.6%
Water Plant	1,756,970	1,674,880	-4.7%
Water Department Total	<u>4,895,100</u>	<u>5,145,420</u>	<u>5.1%</u>
Waste Water Lines	1,212,525	1,577,370	30.1%
Waste Water Plant	1,542,650	1,668,730	8.2%
Waste Water Department Total	<u>2,755,175</u>	<u>3,246,100</u>	<u>17.8%</u>
Total Water/Waste Water Fund	<u>7,650,275</u>	<u>8,391,520</u>	<u>9.7%</u>

2008 Annual Budget

Revenues



City of Collinsville, Illinois

52 Water and Waste Water Fund Revenues

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	2005	2006	2007	2007	2008	2009
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>
3610 Water Sales	2,509,503	2,600,991	2,756,250	2,666,000	2,800,000	2,940,000
3612 Penalty Charges	99,012	108,467	103,962	113,000	119,000	124,950
3620 Sewer Charges	2,454,405	3,150,131	3,517,500	3,425,000	3,600,000	3,780,000
3650 Tap-on-Fees-Water	167,815	392,075	400,000	130,000	273,600	755,000
3651 Tap-on-Fees-Sewer	119,235	270,725	300,000	100,000	164,000	565,000
3660 Reconnection and Service Fees	31,168	29,882	32,000	32,000	32,000	32,960
3690 Bulk Water Sales	2,496	1,734	2,000	2,000	2,000	2,060
3691 Septic Tank Haulings	10,775	10,370	9,600	9,600	10,000	10,300
3700 Industrial Cost Recovery Fees	4,243	3,857	5,000	3,000	0	0
3740 Inspection Fees	19,750	25,010	23,000	9,000	10,000	10,300
Total Charges for Services	5,418,403	6,593,242	7,149,312	6,489,600	7,010,600	8,220,570
3810 Interest Income	72,479	183,923	100,000	200,000	200,000	206,000
3840 Reimbursements	6,080	4,580	0	0	0	0
3844 Reimbursements - Water Salaries	41,288	27,290	30,000	30,000	0	0
3849 Reimb - Health Insurance	29,003	36,779	0	0	0	0
3872 Unrealized Gain	(280)	0	0	0	0	0
3890 Miscellaneous	0	145	0	0	0	0
Total Miscellaneous Revenue	148,570	252,717	130,000	230,000	200,000	206,000
3990 Transfer In	554,359	0	0	0	0	0
Total Other Sources of Funds	554,359	0	0	0	0	0
Total Revenues	6,121,331	6,845,959	7,279,312	6,719,600	7,210,600	8,426,570

Public Works Department

Water and Waste Water Administration

Water and Waste Water Administration includes the cost of billing and collections for the water and waste water utilities.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$1,561,300	\$1,997,000	\$2,000,758
Capital	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	\$1,561,300	\$1,997,000	\$2,000,758

Personnel:

No Staffing

Significant Operational Costs:

9980 – Contingency - \$100,000

9990 – Transfers - \$1,838,400 – transferred to operating accounts

Capital Items:

No Capital

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
5170 Maint. Service-Office Equip.	550	550	575	575	600	618
5370 Data Processing Service	0	0	500	500	0	0
5490 Other Professional Services	800	8,081	1,500	1,500	5,000	5,150
5510 Postage	15,000	15,320	16,000	16,000	20,000	20,600
5540 Printing	1,888	2,341	2,600	2,600	3,000	3,090
Total Contractual Services	18,238	26,292	21,175	21,175	28,600	29,458
9190 Miscellaneous Expense	54	(36)	0	0	0	0
9520 Bad Debts	30,955	4,373	30,000	30,000	30,000	30,900
9980 Contingencies	0	0	0	0	100,000	100,000
9990 Transfer Out	872,365	1,588,240	1,510,125	1,510,125	1,838,400	1,840,400
Total Other Uses of Funds	903,374	1,592,577	1,540,125	1,540,125	1,968,400	1,971,300
Total Expenses	921,612	1,618,869	1,561,300	1,561,300	1,997,000	2,000,758

Water Lines

The Water Lines Program is responsible for the repair and maintenance of the City's water lines and water meters. This budget includes salary and benefits for the Director of Water, two foremen, and six laborers.

BUDGET SUMMARIES

<u>Area</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>
Personnel	\$ 728,130	\$ 790,640	\$ 836,777
Operations	\$ 357,700	\$ 347,900	\$ 364,459
Capital	<u>\$ 491,000</u>	<u>\$ 335,000</u>	<u>\$ 335,000</u>
Total	\$1,576,830	\$1,473,540	\$1,536,236

Personnel:

Staffing Totals:

Full Time – 9

Staffing Includes:

Director
Foreman - 2
Laborers - 6

Significant Operational Costs:

5110 – Maint. Service Building - \$6,000 – replacement of door

Capital Items:

8200 – Building - \$80,000 – Three-sided building to shelter equipment

8400 – Vehicle - \$75,000 – Service Truck and pick up

8500 – Infrastructure - \$180,000 – Lines for Willoughby Farms, Spring Street, Oakwood

	2005	2006	2007	2007	2008	2009
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>
4210 Full Time Salaries	419,772	444,945	429,710	429,710	479,050	497,776
4230 Overtime	17,352	13,842	25,000	15,000	20,000	21,000
4250 Sick Pay	14,222	7,582	11,950	11,950	10,540	10,751
4270 Longevity Pay	18,282	19,016	22,240	22,240	20,660	24,046
Total Salaries	469,628	485,385	488,900	478,900	530,250	553,573
4510 Health Insurance	109,719	118,674	130,260	130,260	134,920	153,186
4520 Life Insurance	490	521	490	490	520	536
4530 Unemployment Insurance	2,536	1,741	1,410	1,410	2,360	2,394
4540 Workers Compensation	18,177	24,027	26,400	30,974	34,100	35,123
4610 FICA	26,692	26,823	30,370	30,370	33,200	34,578
4620 IMRF	22,692	24,074	38,790	38,790	42,400	44,170
4630 Medicare	6,243	6,271	7,110	7,110	7,760	8,087
4710 Uniforms	1,459	952	1,500	1,500	2,280	2,280
4720 Bonus	0	1,800	2,000	2,000	2,250	2,250
4740 Food Allowance	555	503	900	500	600	600
Total Benefits	188,562	205,385	239,230	243,404	260,390	283,204
5110 Maint. Service-Building	988	2,721	1,500	2,000	6,000	3,000
5120 Maint. Service-Equipment	4,064	3,838	5,000	5,000	5,000	5,000
5130 Maint. Service-Vehicle	5,371	4,982	6,000	5,000	6,000	6,000
5150 Maint. Service-Infrastructure	624	8,987	0	0	0	0
5170 Maint. Service-Office Equip.	0	0	500	300	500	500
5320 Engineering Service	33,785	20,346	50,000	20,000	30,000	50,000
5490 Other Professional Services	6,572	7,283	10,000	8,000	15,000	9,270
5510 Postage	939	160	800	800	800	800
5520 Telephone	2,524	1,612	2,500	2,200	2,500	2,600
5540 Printing	400	0	400	400	400	400
5610 Dues	268	314	500	500	400	400
5620 Travel, Lodging and Meals	3,271	2,046	5,000	5,500	6,000	6,180
5630 Training	1,125	1,095	2,500	1,200	2,500	2,200
5650 Publications	142	322	500	200	200	200
5710 Utilities	1,950	1,892	2,500	3,000	3,200	3,300
5910 Liability Insurance	50,452	29,148	55,500	47,547	52,300	53,869
5930 Rentals	2,988	3,021	5,000	4,200	5,000	5,000
Total Contractual Services	115,463	87,767	148,200	105,847	135,800	148,719
6110 Maint. Supplies-Building	0	1,125	3,500	3,500	5,000	2,000
6120 Maint. Supplies-Equipment	2,692	1,369	6,000	5,000	5,000	5,150
6130 Maint. Supplies-Vehicle	400	1,671	2,000	1,500	2,000	2,000
6140 Maint. Supplies-Street	16,279	15,295	13,000	13,000	15,000	15,500
6150 Maint. Supplies-Infrastructure	134,901	99,764	150,000	130,000	150,000	155,000
6170 Maint. Supplies-Grounds	0	0	500	500	500	500
6180 Maint. Supplies-Traffic Control	0	0	1,000	1,000	1,000	1,000
6510 Office Supplies	276	526	500	500	600	600
6520 Operating Supplies	4,478	5,885	6,000	8,000	8,000	8,240
6530 Small Tools	2,915	3,097	4,500	4,500	4,500	4,650
6540 Janitorial Supplies	71	0	500	500	500	500
6550 Automotive Fuel/Oil	17,581	18,948	22,000	19,000	20,000	20,600
6560 Chemicals	332	0	0	0	0	0
Total Commodities	179,926	147,680	209,500	187,000	212,100	215,740
8200 Building	0	0	11,000	11,000	80,000	0
8300 Equipment	20,339	10,740	80,000	80,000	0	85,000
8400 Vehicle	0	20,953	0	0	75,000	50,000
8500 Infrastructure	299,079	34,480	400,000	250,000	180,000	200,000
Total Capital Outlay	319,418	66,173	491,000	341,000	335,000	335,000
Total Expenses	1,272,997	992,391	1,576,830	1,356,151	1,473,540	1,536,236

Water Plant

The Water Plant Program is responsible for the operations and maintenance of the City's water treatment plant. This budget includes salary and benefits for a chief operator, five operators, a part-time laborer and half of the salary and benefits for a part-time secretary.

BUDGET SUMMARIES

<u>Area</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>
Personnel	\$ 513,820	\$ 538,480	\$ 583,172
Operations	\$1,071,150	\$ 756,400	\$ 889,827
Capital	<u>\$ 172,000</u>	<u>\$ 380,000</u>	<u>\$ 0</u>
Total	\$1,756,970	\$1,674,880	\$1,472,999

Personnel:

Staffing Totals:

Full Time – 6

Staffing Includes:

Chief Operator

Operators – 5

Significant Operational Costs:

5150 – Maint. Service Infrastructure - \$75,000 – Cleaning of wells

5730 – Sludge Disposal - \$75,000 – savings resulting from construction crew

Capital Items:

8300 – Equipment - \$180,000 – replacement of MIOX unit

8550 – Infrastructure - \$200,000 – construction of new well

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	2009 Estimate
4210 Full Time Salaries	281,425	292,538	303,930	303,930	319,130	355,624
4220 Part Time Salaries	13,067	16,347	20,660	20,660	23,000	9,211
4230 Overtime	16,955	11,262	16,000	16,000	16,000	16,000
4250 Sick Pay	4,217	6,003	11,520	11,520	9,710	10,214
4260 Shift Differential	3,532	3,253	2,800	3,000	3,200	3,200
4270 Longevity Pay	12,199	12,831	15,930	15,930	17,020	18,003
4280 Holiday	8,468	9,402	9,070	9,070	11,620	12,222
Total Salaries	339,862	351,637	379,910	380,110	399,680	424,474
4510 Health Insurance	47,009	47,253	55,040	55,040	52,410	67,860
4520 Life Insurance	72	144	220	220	330	351
4530 Unemployment Insurance	1,318	1,047	1,190	1,190	1,830	1,831
4540 Workers Compensation	13,633	16,017	17,600	18,583	20,500	21,115
4610 FICA	20,201	21,218	23,630	23,630	24,900	26,435
4620 IMRF	16,521	17,544	29,560	29,560	31,110	33,034
4630 Medicare	4,724	4,962	5,530	5,530	5,830	6,182
4710 Uniforms	470	208	750	750	1,500	1,500
4730 Certifications	0	0	300	300	300	300
4740 Food Allowance	15	30	90	90	90	90
Total Benefits	103,963	108,422	133,910	134,893	138,800	158,698
5110 Maint. Service-Building	2,830	206	76,000	50,000	6,000	4,000
5120 Maint. Service-Equipment	3,204	14,278	15,000	15,000	15,000	15,000
5130 Maint. Service-Vehicle	0	401	1,000	500	1,000	1,000
5150 Maint. Service-Infrastructure	41,518	0	230,000	191,500	113,500	75,000
5170 Maint. Service-Office Equip.	0	195	500	300	500	500
5320 Engineering Service	0	5,000	76,000	56,000	40,000	125,000
5490 Other Professional Services	14,794	9,759	41,200	24,000	35,000	35,000
5510 Postage	116	272	500	500	500	500
5520 Telephone	2,802	3,465	3,500	4,000	4,000	4,120
5530 Publishing	0	0	0	0	6,000	6,180
5540 Printing	149	72	200	200	200	200
5610 Dues	136	138	150	225	300	350
5620 Travel, Lodging and Meals	646	1,056	3,500	500	3,500	3,605
5630 Training	414	925	2,000	800	2,000	2,000
5650 Publications	0	0	400	400	400	400
5710 Utilities	173,004	162,345	200,000	220,000	225,000	232,000
5730 Sludge Disposal	153,244	0	200,000	200,000	75,000	150,000
5910 Liability Insurance	0	19,431	0	4,815	5,300	5,459
5930 Rentals	2,473	3,263	3,300	3,300	4,500	4,635
Total Contractual Services	395,331	220,806	853,250	772,040	537,700	664,949
6110 Maint. Supplies-Building	0	333	600	600	600	618
6120 Maint. Supplies-Equipment	5,370	7,312	10,000	8,000	10,000	10,000
6130 Maint. Supplies-Vehicle	264	2	500	500	500	500
6150 Maint. Supplies-Infrastructure	3,492	163	3,000	6,500	3,000	3,100
6170 Maint. Supplies-Grounds	44	77	300	300	300	300
6510 Office Supplies	628	571	500	500	500	500
6520 Operating Supplies	4,515	6,409	8,000	6,000	6,000	6,180
6530 Small Tools	955	259	1,000	1,000	1,000	1,000
6540 Janitorial Supplies	984	182	1,000	500	800	800
6550 Automotive Fuel/Oil	1,675	2,519	3,000	5,500	6,000	6,180
6560 Chemicals	141,914	163,787	190,000	180,000	190,000	195,700
Total Commodities	159,841	181,613	217,900	209,400	218,700	224,878
8300 Equipment	17,836	13,182	22,000	22,000	180,000	0
8400 Vehicle	0	0	0	0	0	0
8500 Infrastructure	6,399	0	150,000	150,000	200,000	0
Total Capital Outlay	24,235	13,182	172,000	172,000	380,000	0
Total Expenses	1,041,932	890,660	1,756,970	1,668,443	1,674,880	1,472,999

Waste Water Lines

The Waste Water Lines Program is responsible for the repair and maintenance of the City's waste water lines. This budget includes salary and benefits for a foreman and seven laborers.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 627,625	\$ 764,670	\$ 824,368
Operations	\$ 384,900	\$ 377,700	\$ 435,211
Capital	<u>\$ 200,000</u>	<u>\$ 435,000</u>	<u>\$ 270,000</u>
Total	\$1,212,525	\$1,577,370	\$1,529,579

Personnel:

Staffing Totals:

Full Time – 8

Staffing Includes:

Foreman
Laborers - 7

Significant Operational Costs:

No significant changes

Capital Items:

8300 – Equipment - \$125,000 – Manhole cutter, backhoe,

8400 – Vehicle - \$25,000 – pick up

8500 – Infrastructure - \$285,000 – Manhole relining, Wickliff Sewer relining

	2005	2006	2007	2007	2008	2009
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>	<u>Estimate</u>
4210 Full Time Salaries	254,982	270,717	382,780	382,780	477,620	504,713
4230 Overtime	16,393	16,567	18,000	10,000	15,000	15,000
4250 Sick Pay	5,844	7,613	16,350	16,350	7,420	7,541
4260 Shift Differential	108	150	400	350	400	400
4270 Longevity Pay	12,433	13,178	17,460	17,460	20,880	25,532
Total Salaries	289,760	308,226	434,990	426,940	521,320	553,186
4510 Health Insurance	47,631	46,130	90,400	90,400	114,830	136,526
4520 Life Insurance	288	306	440	440	520	540
4530 Unemployment Insurance	1,323	990	1,490	1,490	2,520	2,520
4540 Workers Compensation	20,100	25,960	28,600	35,234	38,800	39,964
4610 FICA	16,346	18,673	27,170	27,170	32,620	34,593
4620 IMRF	14,237	15,872	34,710	34,710	41,670	44,189
4630 Medicare	3,823	4,389	6,360	6,360	7,630	8,090
4710 Uniforms	705	890	1,080	1,080	2,160	2,160
4720 Bonus	0	1,200	2,250	2,250	2,500	2,500
4740 Food Allowance	188	375	135	50	100	100
Total Benefits	104,641	114,786	192,635	199,184	243,350	271,182
5120 Maint. Service-Equipment	16,837	8,783	20,000	12,000	15,000	15,000
5130 Maint. Service-Vehicle	9,843	2,427	8,000	6,500	7,500	7,800
5150 Maint. Service-Infrastructure	9,158	2,775	10,000	10,000	10,000	10,000
5320 Engineering Service	85,501	4,595	120,000	20,000	20,000	75,000
5340 Medical Service	0	0	500	500	500	500
5490 Other Professional Services	2,565	2,854	3,300	3,300	3,300	3,500
5510 Postage	0	63	200	200	200	210
5520 Telephone	4,897	5,369	4,600	5,100	5,400	5,560
5540 Printing	572	239	1,000	1,000	1,000	1,000
5610 Dues	0	1,282	2,000	2,000	2,000	2,000
5620 Travel, Lodging and Meals	0	2,373	2,500	2,500	3,500	3,700
5630 Training	375	0	1,000	1,000	1,000	1,000
5650 Publications	0	0	400	400	400	400
5710 Utilities	8,190	8,165	10,500	11,100	18,500	12,360
5910 Liability Insurance	44,451	27,076	48,400	29,681	32,700	33,681
5930 Rentals	2,690	1,976	2,800	2,800	4,000	4,100
Total Contractual Services	185,077	67,976	235,200	108,081	125,000	175,811
6120 Maint. Supplies-Equipment	5,327	7,676	5,500	5,500	6,000	6,000
6130 Maint. Supplies-Vehicle	3,142	4,658	6,000	4,500	5,000	5,000
6140 Maint. Supplies-Street	5,623	4,127	10,000	10,000	10,000	10,000
6150 Maint. Supplies-Infrastructure	39,736	67,906	100,000	100,000	200,000	206,000
6170 Maint. Supplies-Grounds	0	0	1,000	1,000	1,000	1,000
6180 Maint. Supplies-Traffic Control	0	405	700	700	700	700
6510 Office Supplies	1,746	1,804	2,000	2,000	2,000	2,000
6520 Operating Supplies	6,607	9,519	7,500	7,500	11,000	11,000
6530 Small Tools	1,309	1,690	2,000	2,000	2,000	2,000
6550 Automotive Fuel/Oil	8,832	11,894	13,000	13,000	13,000	13,400
6560 Chemicals	1,590	3,669	2,000	2,000	2,000	2,300
Total Commodities	73,911	113,347	149,700	148,200	252,700	259,400
8300 Equipment	9,506	41,642	45,000	45,000	125,000	0
8400 Vehicle	0	42,380	40,000	40,000	25,000	70,000
8500 Infrastructure	109,928	85,592	115,000	115,000	285,000	200,000
Total Capital Outlay	119,434	169,614	200,000	200,000	435,000	270,000
Total Expenses	772,822	773,949	1,212,525	1,082,405	1,577,370	1,529,579

Waste Water Plant

The Waste Water Plant Program is responsible for the operations and maintenance of the City's waste water treatment plant. This budget includes salary and benefits for the Director of Waste Water, a maintenance chief, a foreman, five operators, a part-time laborer and half of the salary and benefits for a part-time secretary.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 684,520	\$ 715,650	\$ 737,548
Operations	\$ 828,130	\$ 913,080	\$ 935,023
Capital	\$ 30,000	\$ 40,000	\$ 40,000
Total	\$1,542,650	\$1,668,730	\$1,712,571

Personnel:

Staffing Totals:

Full Time – 7

Staffing Includes:

Maintenance Chief
Foreman
Operators - 5

Significant Operational Costs:

No significant changes

Capital Items:

8300 – Equipment - \$10,000 – miscellaneous equipment

8500 – Infrastructure - \$30,000 – Rag Screen

	2005	2006	2007	2007	2008	2009
	Actual	Actual	Budget	Projected	Budget	Estimate
4210 Full Time Salaries	348,014	364,588	385,790	385,790	398,690	426,954
4220 Part Time Salaries	12,935	9,524	17,220	17,220	20,000	5,201
4230 Overtime	34,565	37,590	40,000	40,000	40,000	40,000
4250 Sick Pay	7,656	7,036	14,670	8,670	18,420	11,126
4260 Shift Differential	1,611	2,103	1,800	1,800	2,100	2,100
4270 Longevity Pay	16,670	17,491	25,000	25,000	25,700	21,738
4280 Holiday	9,391	11,279	12,890	12,890	13,290	13,367
Total Salaries	430,841	449,611	497,370	491,370	518,200	520,486
4510 Health Insurance	73,739	73,718	80,560	77,560	81,790	100,184
4520 Life Insurance	402	415	430	430	430	455
4530 Unemployment Insurance	1,866	1,348	1,320	1,320	2,020	2,016
4540 Workers Compensation	17,238	21,335	24,200	26,056	28,700	29,561
4610 FICA	26,052	26,863	31,010	31,010	32,350	32,496
4620 IMRF	20,974	22,822	39,610	39,610	40,940	41,100
4630 Medicare	6,093	6,285	7,260	7,260	7,570	7,600
4710 Uniforms	703	580	900	900	1,800	1,800
4720 Bonus	0	1,400	1,750	1,500	1,750	1,750
4740 Food Allowance	98	68	110	110	100	100
Total Benefits	147,164	154,834	187,150	185,756	197,450	217,062
5110 Maint. Service-Building	500	1,165	2,000	2,000	2,800	2,860
5120 Maint. Service-Equipment	13,745	19,625	25,000	17,951	20,000	20,000
5130 Maint. Service-Vehicle	1,055	50	2,000	2,000	1,000	1,000
5150 Maint. Service-Infrastructure	1,380	7,770	15,000	15,000	15,000	15,000
5170 Maint. Service-Office Equip.	606	0	500	500	500	500
5320 Engineering Service	187,792	26,161	10,000	0	10,000	10,000
5490 Other Professional Services	24,461	22,520	30,500	20,500	42,000	42,000
5510 Postage	191	0	200	0	200	200
5520 Telephone	1,317	1,738	3,000	3,000	3,000	3,100
5540 Printing	116	140	500	0	500	500
5610 Dues	101	206	400	400	400	400
5620 Travel, Lodging and Meals	2,565	3,867	5,000	5,000	5,000	5,200
5630 Training	465	140	1,500	1,500	3,500	3,600
5650 Publications	0	0	200	200	200	200
5710 Utilities	132,911	117,780	150,000	200,000	200,000	210,000
5730 Sludge Disposal	410,717	355,153	370,000	349,450	370,000	380,000
5910 Liability Insurance	0	16,827	0	23,693	26,100	26,883
5930 Rentals	849	2,562	3,000	3,000	3,000	3,100
Total Contractual Services	778,770	575,703	618,800	644,194	703,200	724,543
6110 Maint. Supplies-Building	2,595	1,678	3,500	3,500	3,500	3,500
6120 Maint. Supplies-Equipment	7,308	12,250	20,000	20,000	20,000	20,000
6130 Maint. Supplies-Vehicle	98	457	600	600	400	400
6150 Maint. Supplies-Infrastructure	13,770	5,249	10,000	5,000	10,000	10,000
6170 Maint. Supplies-Grounds	836	997	1,000	1,000	1,500	1,500
6510 Office Supplies	312	623	500	500	750	750
6520 Operating Supplies	8,852	11,146	14,500	14,500	15,000	15,500
6530 Small Tools	1,102	907	1,000	1,000	1,000	1,000
6540 Janitorial Supplies	953	818	2,000	2,000	1,500	1,500
6550 Automotive Fuel/Oil	5,166	6,058	3,500	3,500	3,500	3,600
6560 Chemicals	35,870	40,283	45,000	45,000	45,000	45,000
Total Commodities	76,861	80,465	101,600	96,600	102,150	102,750
7100 Principal Payment	93,206	95,584	95,500	95,500	98,000	100,000
7200 Interest Expense	14,525	12,147	12,230	12,230	9,730	7,730
Total Debt Service	107,731	107,731	107,730	107,730	107,730	107,730
8300 Equipment	135,965	27,662	10,000	15,000	10,000	10,000
8400 Vehicle	0	23,741	0	0	0	0
8500 Infrastructure	59,344	101	20,000	2,000	30,000	30,000
Total Capital Outlay	195,309	51,503	30,000	17,000	40,000	40,000
Total Expenses	1,736,726	1,419,848	1,542,650	1,542,650	1,668,730	1,712,571

2006 Project Fund

This fund is used to account for proceeds of the 2006 bond issue. Twenty million dollars in general obligation bonds were issued for EPA mandated updates to the waste water plant as well as the expansion of the waste water lines. This fund functions as a capital projects fund, but will be consolidated with the Water and Waste Water Fund in the City's annual financial statements.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 260,000	\$ 350,000	\$ 0
Capital	<u>\$10,000,000</u>	<u>\$11,976,000</u>	<u>\$2,863,679</u>
Total	\$10,260,000	\$12,326,000	\$2,863,679

Personnel:

No Staffing

Significant Operational Costs:

5320 – Engineering - \$350,000 – services for Plant expansion

Capital Items:

8500 – Infrastructure - \$11,976,000 – expansion of Plant and sewer system

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3810 Interest Income	0	511,578	800,000	800,000	800,000	400,000
Total Miscellaneous Revenue	0	511,578	800,000	800,000	800,000	400,000
3910 Proceeds-Bond Sales	0	20,000,000	0	0	0	0
Total Other Sources of Funds	0	20,000,000	0	0	0	0
Total Revenues	0	20,511,578	800,000	800,000	800,000	400,000
5320 Engineering Service	0	1,174,678	260,000	750,000	350,000	0
5490 Other Professional Services	0	100,301	0	0	0	0
Total Contractual Services	0	1,274,978	260,000	750,000	350,000	0
8300 Equipment	0	2,296,921	10,000,000	300,000	0	0
8500 Infrastructure	0	0	0	2,700,000	11,976,000	2,863,679
Total Capital Outlay	0	2,296,921	10,000,000	3,000,000	11,976,000	2,863,679
TOTAL EXPENDITURES	0	3,571,899	10,260,000	3,750,000	12,326,000	2,863,679
NET CHANGE IN FUND BALANCE	0	16,939,679	(9,460,000)	(2,950,000)	(11,526,000)	(2,463,679)
Beginning Fund Balance	0	0	16,939,679	16,939,679	13,989,679	2,463,679
Ending Fund Balance	0	16,939,679	7,479,679	13,989,679	2,463,679	0

2006 Bond Fund

This fund is used to account for debt service payments for the 2006 bonds. They were issued to finance EPA mandated upgrades to the waste water plant as well as expansion of the waste water lines. A transfer is budgeted each year from the Water and Waste Water Fund to the 2006 Bond Fund in the amount of the debt service payments. This fund functions as a debt service fund, but will be consolidated with the Water and Waste Water Fund in the City's annual financial statements.

BUDGET SUMMARIES

Area	2007 Budget	2008 Budget	2009 Budget
Personnel	\$ 0	\$ 0	\$ 0
Operations	\$ 850,000	\$1,538,400	\$1,540,400
Capital	\$ 0	\$ 0	\$ 0
Total	\$ 850,000	\$1,538,400	\$1,540,400

Personnel:

No Staffing

Significant Operational Costs:

7100 & 7200 – Principal and Interest - \$1,538,400 – pays bond cost for wastewater expansion project

Capital Items:

No Capital

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Projected</u>	2008 <u>Budget</u>	2009 <u>Estimate</u>
3990 Interfund Transfer	0	928,115	850,000	850,000	1,538,400	1,540,400
Total Other Sources of Funds	0	928,115	850,000	850,000	1,538,400	1,540,400
Total Revenues	0	928,115	850,000	850,000	1,538,400	1,540,400
7100 Principal Payment	0	0	0	0	705,000	735,000
7200 Interest Expense	0	726,556	850,000	850,000	833,000	805,000
7300 Fiscal Agent Fees	0	201,559	0	0	400	400
Total Debt Service	0	928,115	850,000	850,000	1,538,400	1,540,400
TOTAL EXPENDITURES	0	928,115	850,000	850,000	1,538,400	1,540,400
NET CHANGE IN FUND BALANCE	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0



2008 Annual Budget

Appendix



City of Collinsville, Illinois



2008 Position Schedule

Non-Union Employees

	<u>Hourly</u>	<u>Salary</u>
City Manager		\$102,900
Director of Community Development		\$46,200
Director of Community Development - TIF		\$46,200
Chief of Police		\$90,000
Fire Chief		\$88,200
Director of Water		\$40,195
Director of Waste Water		\$40,195
Director of Streets		\$74,300
Director of Finance		\$73,710
Assistant Chief of Police - Administration		\$73,605
Assistant Chief of Police - Operations		\$73,605
Assistant Fire Chief		\$72,600
Police Lieutenant	\$60,500 -	\$81,100
Operations Manager		\$66,100
Assistant City Manager		\$65,500
Building Inspector		\$63,735
Assistant Director of Community Development		\$59,900
Assistant Director of Finance		\$59,900
Information Technology Coordinator		\$47,000
Planning Assistant		\$47,000
Downtown Coordinator		\$42,100
Human Resources Coordinator		\$40,000
Management Analyst		\$40,000
Administrative Assistant		\$35,200
Licensing and Permit Technician		\$35,200
City Clerk (part-time)		\$10,920
Plumbing Inspector (part-time)		\$9,995
Electrical Inspector (part-time)	\$29.65	
EMA Director (part-time)		\$4,429
Dispatcher (part-time)	\$19.74	
Clerk (part-time)	\$16.77	
Evidence Clerk (part-time)	\$14.45	
Director of Shuttle Bus	\$13.09	
Assistant Director of Shuttle Bus	\$12.71	
Labor Helper	\$10.32	
Shuttle Bus Driver	\$10.32	

Union Employees

	1/1 - 7/31	8/1 - 12/31
<u>International Union of Operating Engineers (IUOE) Local 148B</u>	<u>Hourly</u>	<u>Hourly</u>
Account Technician	\$18.43	\$19.35
Administrative Assistant to the Fire Chief	\$18.43	\$19.35
Street/Water/Sewer Secretary - (part-time)	\$12.65	\$13.28
Shuttle Bus Secretary (part-time)	\$11.14	\$11.70

	1/1 - 7/31	8/1 - 12/31
<u>Fraternal Order of Police (FOP) Lodge 103</u>	<u>Hourly</u>	<u>Hourly</u>
Certified Telecommunicator	\$20.98	\$22.02
Deputy Clerk	\$17.81	\$18.69
Humane Officer	\$17.14	\$17.98
Probationary Telecommunicator	\$17.10	\$17.95
Community Service Officer	\$15.49	\$16.25
Probationary Humane Officer	\$14.02	\$14.71
Probationary Deputy Clerk	\$12.72	\$13.34

	<u>Hourly</u>
<u>Fraternal Order of Police (FOP) Lodge 103</u>	
Police Sergeant	\$28.62
Police Officer	\$26.28
Probationary Police Officer	\$23.05

	<u>Hourly</u>
<u>International Association of Fire Fighters (IAFF) Local 2625</u>	
Fire Captain	\$23.66
Fire Lieutenant	\$23.06
Fire Fighter	\$22.13
Second Year Fire Fighter	\$20.61-\$21.76
Probationary Fire Fighter	\$19.14-\$20.24

	1/1 - 4/30	5/1 - 12/31
<u>International Union of Operating Engineers (IUOE) Local 520C</u>	<u>Hourly</u>	<u>Hourly</u>
Sewer Plant Class 1 Foreman	\$25.16	\$26.35
Sewer Plant Class 1 Maintenance Chief	\$25.01	\$26.20
Street/Water/Sewer Working Foreman	\$24.09	\$25.23
Sewer Plant Class 1	\$23.91	\$25.10
Sewer Plant Class 2	\$23.66	\$24.84
Sewer Plant Class 3	\$23.44	\$24.61
Sewer Plant Class 4	\$23.20	\$24.36
Street/Water/Sewer Base	\$22.84	\$23.98

	1/1 - 7/31	8/1 - 12/31
<u>International Union of Operating Engineers (IUOE) Local 148</u>	<u>Hourly</u>	<u>Hourly</u>
Water Plant Chief Operator	\$26.40	\$27.70
Water Plant Class A	\$24.78	\$26.02